

United Arab Emirates: Banks

Oiling a virtuous banking cycle

We see robust structural momentum in UAE banking

Banking profits have bounced back strongly in the UAE against a backdrop of high oil prices, robust economic growth and a resilient real estate sector. We argue that earnings growth will remain strong in the medium term as banks continue to benefit from an exceptionally supportive economic environment. We screen banks for domestic real estate growth opportunities, strong corporate relationships and exposure to Islamic finance. We initiate on five banks in Abu Dhabi and four banks in Dubai with a Buy rating on First Gulf Bank and Union National Bank, and a Sell rating on Mashreqbank.

Convergence and strong growth supports valuation

Based on NAV, we value UAE banks on 14.5x 2009E earnings. We reached this conclusion by using a c.10% cost of equity (CoE) and 5% long-term growth rate. Our 12-month price targets suggest significant upside from current levels for most banks in our UAE coverage universe with the exception of Mashreqbank, which offers only 10% upside. We believe that as domestic exchanges mature and economic diversification broadens, lower levels of volatility will justify UAE's relatively low CoE when compared with most of its developing markets peers, thus providing strong support for UAE bank valuation.

We add FGB and UNB to our Buy List

We have added First Gulf Bank and Union National Bank to our Pan-European Buy List. Based on our 12-month NAV-based price targets, both banks offer c. 50% upside. We believe that growth and profitability will be supported by solid funding trends, growing participation in Islamic finance, rapidly expanding international operations and potential to increase their exposure to Abu Dhabi's attractive real estate sector.

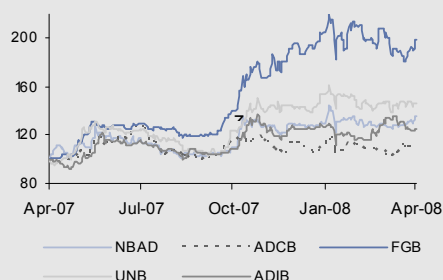
Risks

Growing inflationary pressure could ultimately result in higher operating expenses, deteriorating asset quality and slower retail loan growth. Due to the UAE's high economic concentration in the oil industry and the real estate sector, any developments resulting in sharp weakening of oil and real estate prices will negatively affect banking activity. In addition, UAE's strong economic links with Iran could result in slower trade finance growth and higher CoE, should geopolitical tensions in the region emerge.

Abu Dhabi banks

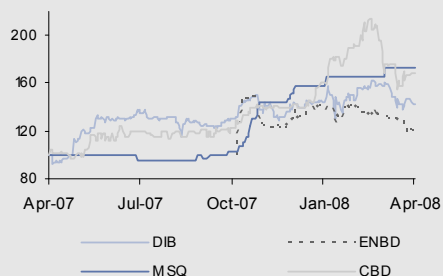
| | UNB | FGB | ADCB | ADIB | NBAD |
|------------------|------|------|---------|---------|---------|
| Rating | Buy | Buy | Neutral | Neutral | Neutral |
| 12m PT (AED) | 12.4 | 31.5 | 9.4 | 8.6 | 27.5 |
| Potential upside | 57% | 50% | 39% | 37% | 36% |

Relative performance – AED index, 100 = April 07, 2007



Dubai banks

| | ENBD | CBD | DIB | MSQ |
|------------------|---------|---------|---------|-------|
| Rating | Neutral | Neutral | Neutral | Sell |
| 12m PT (AED) | 14.9 | 13.0 | 12.7 | 283.1 |
| Potential upside | 35% | 35% | 34% | 10% |



Coverage view (EMEA New Market Banks): NEUTRAL

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The prices in the body of this report are based on the market close of April 10, 2008

UAE banks: We believe a valuation premium is justified

Our 12-month NAV-derived price targets indicate that on average the UAE banks under our coverage offer an attractive c. 35% potential upside. We screen banks for exposure to real estate and Islamic finance, corporate relationships and liquidity. As a result, we add First Group Bank (FGB) and Union National Bank (UNB) to our Buy List and Mashreqbank to our Sell List. We believe that UAE banks offer relatively low risk in relation to peers in similar markets; hence, given their profitability and growth outlook, they should trade at a premium to peers. However, we calculate that UAE banks are trading merely in line with banks in New Markets, as illustrated in Exhibit 6.

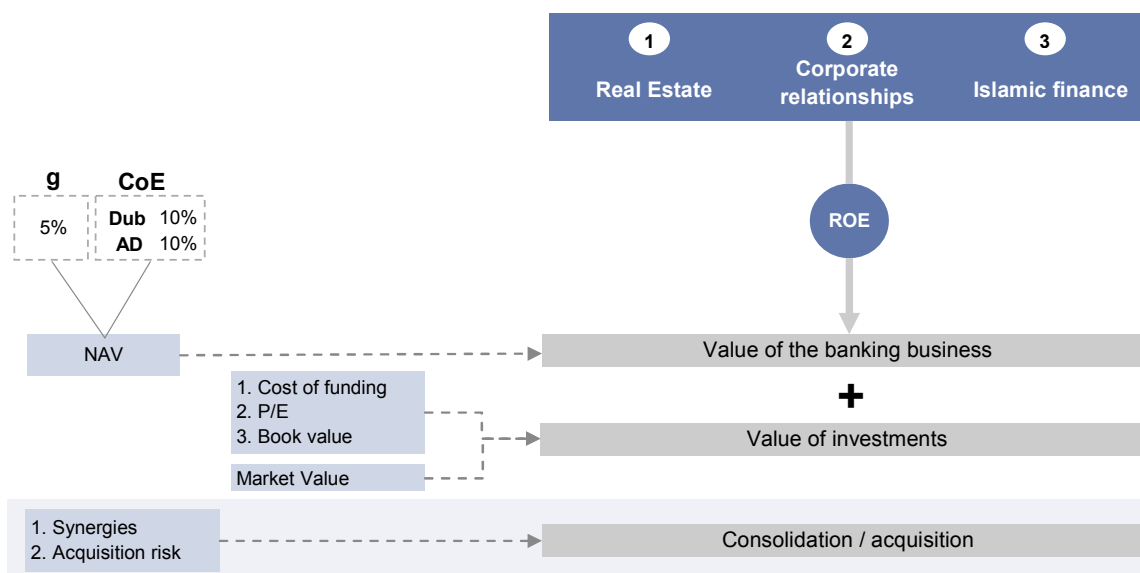
Real estate, corporate relationships and Islamic finance key drivers

We believe that returns in the UAE banking sector will be closely linked to three key drivers: (1) exposure to real estate; (2) corporate relationships; and (3) Islamic finance. Our valuation methodology captures these aspects through company-specific estimates, which we use to derive our valuation of the banking business. We describe in detail each of these aspects in following chapters of this report.

Given the significant participation of banks in the real estate sector, either indirectly through lending or by direct investments, we have split valuation in two parts. First in order to facilitate the valuation of banking assets, we calculate bank-only ROE and derive the value of this part of the business based on net asset value. To that we add the value of other investments, mainly assets in the real estate sector, by taking into consideration: (1) cost of funding; (2) equity allocation and book value; (3) banking business P/E multiples; and (4) market value if listed. Please refer to pages 26-52 for a detailed description of this methodology by bank.

Finally, although not directly incorporated in our methodology, we believe that consolidation and acquisition risk may serve as an important catalyst for valuation (please refer to page 23 for our views on this topic). Exhibit 1 summarizes our valuation approach.

Exhibit 1: UAE bank valuation = NAV-derived banking value + participations/investment properties



Source: Goldman Sachs Research, Datastream.

FGB and UNB offer superior exposure to key sectors at a discount

We add FGB and UNB to our Pan-European Buy List. As seen in Exhibit 2, based on our 12-month NAV-based price targets, both banks offer c. 50% upside. We believe that growth and profitability will be supported by solid funding trends, growing participation in Islamic finance, rapidly expanding international operations and potential to increase their exposure to Abu Dhabi's attractive real estate sector. Both banks also screen high in terms of "investment availability"; as we describe below, liquidity could be a key differentiating factor behind stock performance.

Exhibit 2: Offering significant potential upside, FGB and UNB are our top picks in the UEA banking sector

| (2009E) | NBAD | FGB | ADCB | UNB | ADIB | ENDB | MSQ | DIB | CBD |
|---|-------------|-------------|------------|-------------|------------|-------------|--------------|-------------|-------------|
| Headline ROE | 22.6% | 21.9% | 18.5% | 18.2% | 19.8% | 17.4% | 21.5% | 25.6% | 19.5% |
| Headline P / B | 2.6x | 1.9x | 1.8x | 1.6x | 1.4x | 1.7x | 2.8x | 2.4x | 2.1x |
| Headline P / E | 12.2x | 9.4x | 10.6x | 9.6x | 9.9x | 10.4x | 14.0x | 10.1x | 11.5x |
| GS Bank ROE | 22.6% | 15.8% | 18.2% | 18.2% | 14.7% | 15.7% | 21.3% | 15.4% | 19.5% |
| GS P / E (at price target) | 16.0x | 14.1x | 14.8x | 15.1x | 13.5x | 14.0x | 13.6x | 13.5x | 15.5x |
| Estimated mkt cap at price target (AED mn) | 54,440 | 43,271 | 37,653 | 23,322 | 16,983 | 75,333 | 41,438 | 43,638 | 18,331 |
| 12-m price target (AED) | 27.5 | 31.5 | 9.4 | 12.4 | 8.6 | 14.9 | 283.1 | 12.7 | 13.0 |
| # Shares (mn) | 1,977 | 1,375 | 4,000 | 1,875 | 1,971 | 5,053 | 146 | 3,445 | 1,412 |
| Current market capitalisation (AED mn) | 40,026 | 28,806 | 27,120 | 14,888 | 12,434 | 55,830 | 37,835 | 32,593 | 13,554 |
| Per share (AED) | 20.25 | 20.95 | 6.78 | 7.94 | 6.31 | 11.05 | 258.46 | 9.46 | 9.60 |
| Upside / (downside) potential to price target | 36.0% | 50.2% | 38.8% | 56.7% | 36.6% | 34.9% | 9.5% | 33.9% | 35.2% |
| (2008E) | | | | | | | | | |
| GS EPS | 1.47 | 1.81 | 0.58 | 0.71 | 0.52 | 0.93 | 15.52 | 0.72 | 0.71 |
| GS P / B | 3.0x | 2.3x | 2.2x | 1.9x | 1.6x | 1.9x | 3.3x | 2.8x | 2.4x |
| GS P / E | 13.8x | 11.6x | 11.7x | 11.1x | 12.2x | 11.9x | 16.7x | 13.1x | 13.6x |
| GS ROAE | 23.6% | 22.0% | 19.6% | 18.5% | 18.2% | 17.3% | 21.5% | 22.5% | 19.4% |
| (2009E) | | | | | | | | | |
| GS EPS | 1.67 | 2.23 | 0.64 | 0.82 | 0.64 | 1.06 | 18.48 | 0.94 | 0.84 |
| GS P / B | 2.6x | 1.9x | 1.8x | 1.6x | 1.4x | 1.7x | 2.8x | 2.4x | 2.1x |
| GS P / E | 12.2x | 9.4x | 10.6x | 9.6x | 9.9x | 10.4x | 14.0x | 10.1x | 11.5x |
| GS ROAE | 22.6% | 21.9% | 18.5% | 18.2% | 19.8% | 17.4% | 21.5% | 25.6% | 19.5% |

Source: Bloomberg, Goldman Sachs Research estimates.

Liquidity could be a key factor behind share performance

Even though most of the UAE banks in our coverage universe have a significant free float, allow foreign ownership and have market capitalizations north of US\$3 bn, we found marked differences in terms of liquidity.

We rank the UAE banks in terms of "investment availability" which we incorporate into our stock selection process (see Exhibit 3). To do this, we assign them a grade based on four different factors. (1) free float; (2) maximum foreign ownership allowed; (3) free float currently available to foreign investors; and 4) liquidity, as measured by median daily volume over the last 12 month period. A simple arithmetic average of these individual scores determines the final place in the ranking.

One important conclusion of this analysis is that banks like Mashreqbank and CBD are prone to show abnormal trading patterns, affecting relative performance. For instance, Mashreqbank has outperformed the UAE banking sector by c.9% in the last month. We believe that this trend is not backed by a substantial improvement in fundamentals; instead, we attribute this mostly to sub par levels of liquidity. To be sure, Mashreqbank's daily trading average for the last 12 months was around US\$700k and the median only c. US\$150k. As explained in page 50, this supports our decision to initiate coverage of Mashreqbank with a Sell rating.

Exhibit 3: Ranking of UAE banks based on investment availability

As of April 10, 2008

| | | Free Float | Max. foreign ownership | Currently owned by | | Currently available to foreign investors | Market Cap (\$ mn) | Median 12m daily volume (\$ mn) |
|--------|-------|------------|------------------------|--------------------|-------------------|--|--------------------|---------------------------------|
| | | | | GCC investors | Foreign investors | | | |
| High | UNB | 40% | 40% | - | 6.4% | 33.6% | 4,057 | 1.21 |
| | FGB | 38% | 30% | - | 17.1% | 12.9% | 7,849 | 6.16 |
| | ADCB | 35% | 25% | - | 4.8% | 20.2% | 7,390 | 2.75 |
| Medium | NBAD | 27% | 25% | - | 1.7% | 23.3% | 10,906 | 0.94 |
| | DIB | 58% | 15% | 4.8% | 8.2% | 2.1% | 8,881 | 18.10 |
| Low | ENBD* | 44% | 5% | 1.7% | 1.5% | 1.9% | 15,213 | 1.78 |
| Poor | ADIB | 19% | 0% | - | - | - | 3,388 | 4.61 |
| | MSQ | 13% | 0% | - | - | - | 10,309 | 0.16 |
| | CBD | 80% | 0% | - | - | - | 3,693 | 0.14 |

* Since October 2007

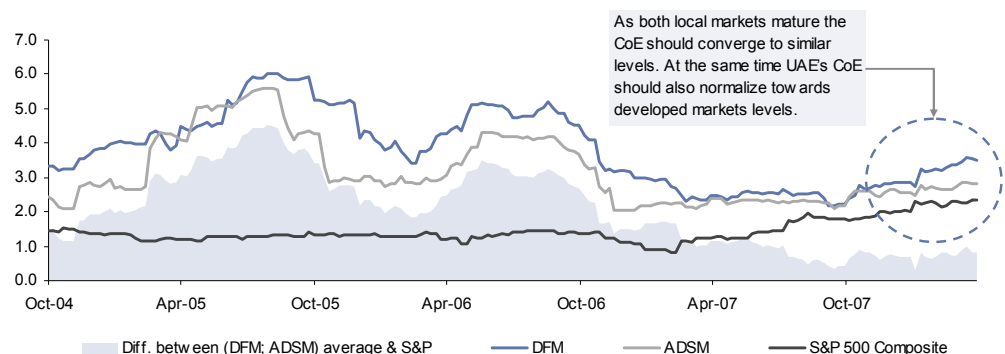
Source: Company data, ADSM, DFM, Bloomberg, Goldman Sachs Research.

As the ADSM and DFM mature, convergence should drive valuation

As expected of relatively new markets, volatility in both the Abu Dhabi Securities Market (ADSM) and Dubai Financial Market (DFM) has been high when compared with established markets like those represented by the S&P 500. However, it is also expected that this gap will reduce significantly as these markets mature. Indeed, as seen in Exhibit 4, this is exactly what has taken place in the last two years. We believe that this process should not only continue, but accelerate as both markets gain in depth and breadth.

Nonetheless, in the meantime, the equity risk premium calculation, and thus the cost of equity, will remain a challenge. There is certainly a meaningful difference in volatility between the DFM and the ADSM, which we estimate to be around one percentage point, as measured by the standard deviation of daily returns relative to the S&P 500. Even though the gap has recently been converging, it has remained constant in the last 12 months. This could lead to a meaningful divergence when valuing similar assets traded in different exchanges. In our view, structural differences that will dissipate over time are mostly to blame. For instance, even though there are almost twice as many constituents in the ADSM index vs. the DFM index, only 23 record daily trading volumes higher than US\$1 mn whereas two-thirds of DFM constituents exceed this level.

Exhibit 4: The volatility of the ADSM and DFM volatility has been converging to normalized levels



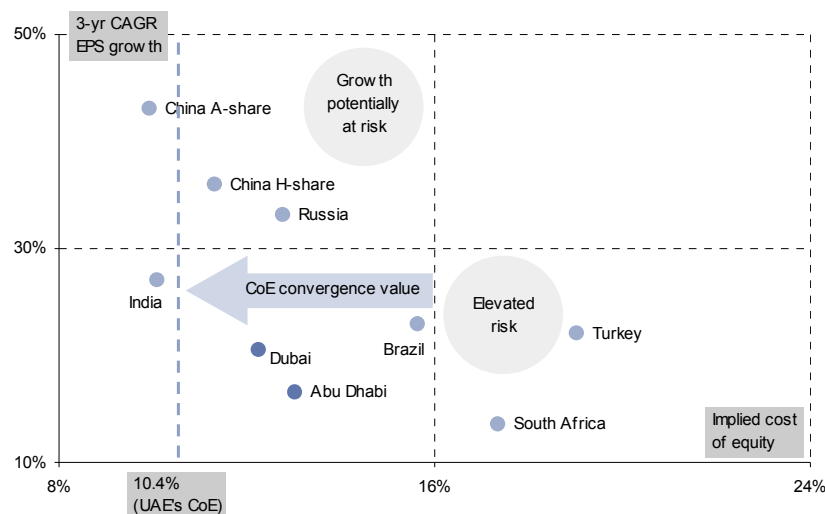
Source: Datastream, Goldman Sachs Research.

For the purpose of valuation, we have assumed that both markets should exhibit similar levels of volatility in the medium term as they have similar structures, with the banking sector as a core constituent. Thus, we have taken the average measure of volatility for both markets as a benchmark for the UAE in order to calculate the applicable CoE, which at the moment we estimate at 10.4%.

To illustrate the potential value of convergence, in Exhibit 5 we plot the bank average for several developing markets using two parameters. On one axis we take the implied cost of equity as suggested by current market prices and GS estimates for ROE. On the second axis, we add the three-year CAGR based on GS annual EPS growth projections.

We believe that markets falling in the quadrant defined by implied CoE lower than 16% and earnings growth projection lower than 30%, and whose valuation multiples place the CoE above the theoretical calculation, could offer compelling valuation potential based on convergence. Furthermore, we believe that the main reason behind UAE banks' currently low valuation multiples has been excessive volatility in international capital markets, as we think that our earnings estimates are hardly demanding. To be sure, we forecast lower earnings growth only in South Africa, out of the markets included in this chart.

Exhibit 5: UAE banks' valuation should be supported by attractive but undemanding growth forecasts and by convergence to normalized levels of CoE
Based on banks covered by Goldman Sachs



Source: Datastream, Goldman Sachs Research estimates.

A valuation premium to New Markets peers is justified, in our view

As shown in Exhibit 6, UAE banks trade in line with peers in New Markets (excluding Chinese banks). We find this at odds with the superior fundamentals of the UAE banking sector. In particular, we believe that growth and profitability will be strongly supported by solid funding trends, growing participation in Islamic finance, rapidly expanding international operations and potential to increase bank exposure to the booming real estate sector.

In our view, volatility in global capital markets is mostly to blame for this unjustified convergence in multiples. Indeed, as recently as the beginning of February, UAE banks traded at more than a 20% premium to the same group of banks based on 2009E P/Es. We believe that as external factors normalize, investors should find UAE bank valuations compelling based on stronger fundamentals and attainable growth expectations.

Exhibit 6: UAE banks valuation is aligned to that of New Markets peers; we believe they should trade at a premium
Bank valuation table – BRICs and New Markets (EPS in AED)

| | EPS | | | | 08E/07 growth | 09E/08E growth | 10E/09E growth | P/E (X) | | | | P/BV 2009E | ROE 2009E | Dividend Yld 08E |
|--------------------------------------|-------|-------|-------|-------|------------------|-------------------|-------------------|-------------|-------------|-------------|------------|---------------|--------------|---------------------|
| | 2007 | 2008E | 2009E | 2010E | | | | 2007 | 2008E | 2009E | 2010E | | | |
| UAE | | | | | 16.0% | 18.1% | 17.8% | 15.1 | 13.0 | 11.0 | 9.4 | 2.1 | 20.7% | 2.0% |
| Abu Dhabi | | | | | 12.0% | 16.1% | 15.9% | 13.8 | 12.3 | 10.6 | 9.2 | 2.1 | 20.7% | 1.1% |
| National Bank of Abu Dhabi | 1.31 | 1.47 | 1.67 | 1.92 | 12.3% | 13.5% | 15.1% | 15.5 | 13.8 | 12.2 | 10.6 | 2.6 | 22.6% | 1.6% |
| First Gulf Bank | 1.46 | 1.81 | 2.23 | 2.61 | 24.1% | 23.0% | 16.9% | 14.3 | 11.6 | 9.4 | 8.0 | 1.9 | 21.9% | 0.9% |
| Abu Dhabi Commercial Bank | 0.64 | 0.58 | 0.64 | 0.70 | -8.6% | 9.7% | 10.3% | 10.6 | 11.7 | 10.6 | 9.6 | 1.8 | 18.5% | 0.0% |
| Union National Bank | 0.62 | 0.71 | 0.82 | 0.99 | 14.5% | 15.6% | 19.5% | 12.7 | 11.1 | 9.6 | 8.1 | 1.6 | 18.2% | 2.2% |
| Abu Dhabi Islamic Bank | 0.41 | 0.52 | 0.64 | 0.79 | 25.5% | 23.5% | 24.0% | 15.3 | 12.2 | 9.9 | 7.9 | 1.8 | 19.8% | 1.6% |
| Dubai | | | | | 19.6% | 19.9% | 19.4% | 16.3 | 13.6 | 11.4 | 9.5 | 2.2 | 20.6% | 2.7% |
| Emirates NBD | 0.80 | 0.93 | 1.06 | 1.27 | 16.2% | 14.7% | 19.4% | 13.9 | 11.9 | 10.4 | 8.7 | 1.7 | 17.4% | 2.8% |
| Mashreqbank | 12.98 | 15.52 | 18.48 | 21.99 | 19.5% | 19.1% | 19.0% | 19.9 | 16.7 | 14.0 | 11.8 | 2.8 | 21.5% | 2.0% |
| Dubai Islamic Bank | 0.55 | 0.72 | 0.94 | 1.13 | 32.0% | 30.2% | 20.4% | 17.3 | 13.1 | 10.1 | 8.4 | 2.4 | 25.6% | 3.7% |
| Commercial Bank of Dubai | 0.68 | 0.71 | 0.84 | 0.99 | 3.6% | 18.4% | 18.4% | 14.1 | 13.6 | 11.5 | 9.7 | 2.1 | 19.5% | 2.5% |
| Turkey | | | | | 32.1% | 18.2% | 15.3% | 9.3 | 7.1 | 6.0 | 5.2 | 1.3 | 23.0% | 4.6% |
| UAE | | | | | 16.0% | 18.1% | 17.8% | 15.1 | 13.0 | 11.0 | 9.4 | 2.1 | 20.7% | 2.0% |
| UAE - Abu Dhabi | | | | | 12.0% | 16.1% | 15.9% | 13.8 | 12.3 | 10.6 | 9.2 | 2.1 | 20.7% | 1.1% |
| UAE - Dubai | | | | | 19.6% | 19.9% | 19.4% | 16.3 | 13.6 | 11.4 | 9.5 | 2.2 | 20.6% | 2.7% |
| Brazil | | | | | 22.1% | 24.8% | 19.9% | 12.2 | 10.0 | 8.0 | 6.7 | 2.0 | 27.1% | 3.9% |
| Russia | | | | | 28.5% | 39.4% | 31.6% | 19.4 | 15.2 | 10.8 | 8.2 | 1.7 | 18.1% | 0.7% |
| India | | | | | 37.1% | 5.7% | 24.2% | 27.5 | 20.3 | 19.0 | 15.4 | 2.7 | 15.7% | 1.1% |
| China - A | | | | | 41.0% | 20.5% | na | 26.5 | 18.8 | 15.6 | na | 3.2 | 22.1% | 2.2% |
| China - H | | | | | 49.2% | 24.3% | na | 21.9 | 14.6 | 11.8 | na | 2.6 | 23.7% | 2.8% |
| South Africa | | | | | 10.8% | 14.9% | 14.9% | 8.5 | 7.7 | 6.6 | 5.8 | 1.5 | 23.2% | 5.4% |
| Poland | | | | | 50.9% | 12.3% | 3.1% | 19.9 | 13.4 | 12.0 | 11.6 | 2.8 | 25.3% | 4.5% |
| Hungary | | | | | 57.0% | 12.0% | 12.2% | 12.5 | 7.9 | 7.1 | 6.3 | 1.5 | 21.8% | 3.5% |
| Czech Republic | | | | | 32.9% | 7.4% | 11.4% | 17.1 | 12.9 | 12.0 | 10.8 | 2.4 | 21.4% | 4.1% |
| Israel | | | | | -19.2% | 8.6% | na | 5.8 | 7.3 | 6.7 | na | 0.9 | 14.1% | 3.4% |
| Eur. NM Operators * | | | | | 7.8% | 20.3% | 23.7% | 13.6 | 12.6 | 10.6 | 8.5 | 1.5 | 15.4% | 1.6% |
| New markets average | | | | | 36.7% | 21.1% | 20.2% | 21.3 | 15.4 | 12.8 | 9.1 | 2.6 | 22.0% | 2.6% |
| New markets average (ex China A & H) | | | | | 26.0% | 19.8% | 20.2% | 16.2 | 12.8 | 10.8 | 9.1 | 2.0 | 21.0% | 2.8% |

(* Includes Erste bank & Raiffeisen

(a) All estimates correspond to consensus expected figures provided by I/B/E/S (i.e. EPS, BVPS, ROE and DPS), except for banks in GS coverage universe

Source: Bloomberg, Datastream, Goldman Sachs Research estimates.

Risks

We list below the risks to our views on the sector which could lead to lower earnings growth and profitability estimates and higher levels of CoE, all of which could negatively affect UAE bank valuations. Please refer to pages 26-52 for stock-specific risks:

- **Economic dependency on the oil industry:** Although we expect oil prices to remain supported at historically high levels, any developments leading to a sharp fall in oil prices would negatively affect earnings growth and valuation multiples.
- **Real estate concentration:** At the same time, even though we have a constructive view on the real estate sector, any developments negatively affecting asset prices in this segment would put meaningful pressure on earnings growth and valuation multiples.
- **Strong trade flows with Iran:** Strong economic links with Iran could result in a sharp deterioration of trade finance and higher cost of equity, should geopolitical tension in the region emerge.
- **Deposit concentration:** Due to the structure of the economy and a small retail sector, banks exhibit a high concentration of deposits among a few large accounts.
- **Margin pressure on the back of wholesale funding costs:** Although we expect deposit growth in local currency to remain robust, banks rely mostly on international markets for long-term financing and for debt in foreign currencies. This could put

pressure on margins in certain segments like project finance, increase the cost of hedging and result in slower asset growth.

- **High inflationary pressure:** Resilient inflationary pressure and lack of effective measures to contain it may ultimately result in asset quality deterioration and operating cost pressure.
- **Acquisition risk:** Exceptionally high levels of liquidity due to high oil prices, increasing domestic competition and a relatively small retail market may encourage banks to look abroad for inorganic growth opportunities which, depending on acquisition multiples, could lead to earnings dilution.
- **Margin pressure from international competition:** International banks could introduce significant competitive pressure in certain segments including corporate finance, wealth management and investment banking.
- **Lack of disclosure:** Publicly available financial information is in some cases insufficient to determine deposit concentration, adequate levels of capitalization, asset quality and exposure to investments in troubled asset classes.
- **Regulation:** In some aspects like real estate exposure, the regulatory framework has not been reviewed recently and may not provide banks with accurate guidance to operate in a fast-changing environment.

Booming oil and real estate sectors more a catalyst than a risk

Relentless growth on the back of high oil prices and a booming real estate sector brings into question its sustainability, the possibility of risky asset price inflation and rapid asset quality deterioration. Despite enduring appreciation rates and rising unit supply, we estimate that real estate prices will continue to benefit from robust demand, particularly in Abu Dhabi. We also believe oil prices will remain high, injecting increasing liquidity into the system. In our view, these conditions will provide banks in the medium term with a robust pipeline of corporate activity, attractive opportunities in the real estate sector and access to abundant funding. However, at current growth and profitability levels, more capital may be required.

An economy firing on all cylinders

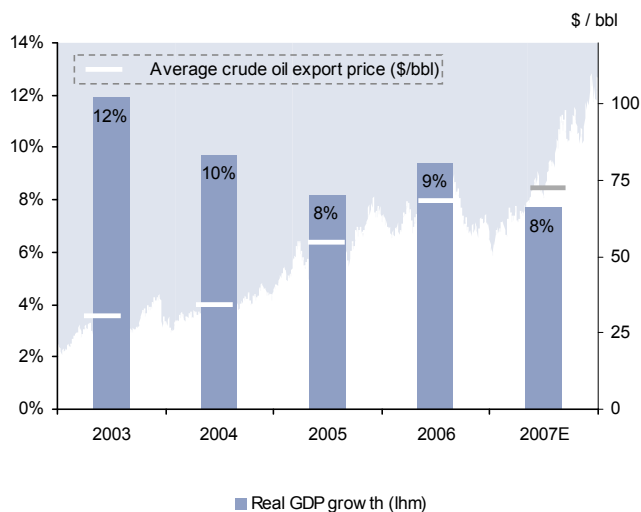
As oil prices quadrupled in the last five years, the UAE economy has expanded strongly. Real GDP growth in the same period averaged 9.5% annually (see Exhibit 7). Against this exceptionally robust economic backdrop, asset prices have benefited significantly, particularly in the real estate sector, where intense activity is transforming the landscape at a relentless pace. Equities have observed periods of high volatility, but have also recorded meaningful gains in the last three-year period (see Exhibit 8).

The economic outlook is unlikely to change in the medium term as oil price entrenches well above \$100/bbl. Goldman Sachs Oil analysts have recently revised oil prices estimates upwards for the 2008-2012 period, and see upward risks to their new forecasts possibly leading to \$150-\$200/bbl oil prices.

We believe that UAE banks will continue to benefit from this environment as:

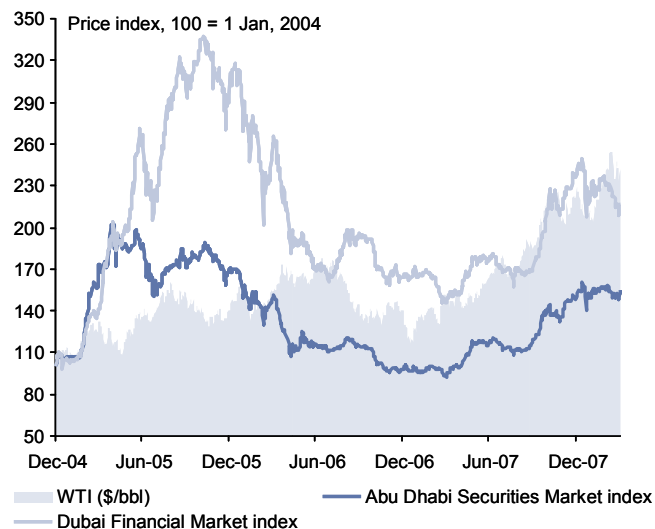
1. Negative real interest rates boost lending;
2. Deposit growth remains robust; and
3. Real estate and equity prices support investment gains.

Exhibit 7: Sustained high oil prices have boosted economic growth...



Source: Central Bank of UAE, IMF.

Exhibit 8: ... coinciding with a strong, albeit volatile, equity markets performance



Source: Bloomberg.

Monetary policy likely to remain supportive of loan growth

Policy dilemmas facing the UAE are intensifying by the day. Committed to the dollar peg, the UAE central bank is forced to ease monetary policy at a time when the economy is growing at full throttle, well above trend, and generating considerable inflation pressure.

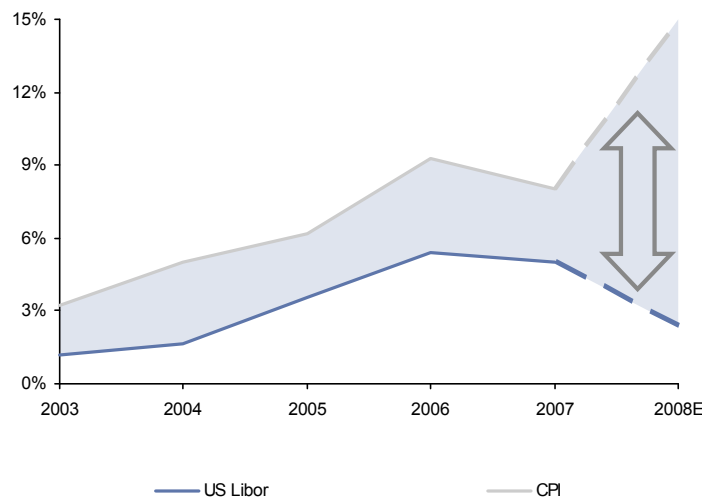
However, our economists continue to believe that an imminent FX adjustment is unlikely. In fact, most governments in the region seem more inclined to use non-orthodox measures to bring inflation under control, often entertaining the idea of introducing price and rental controls, credit rationing and subsidies. We believe that these measures can only provide temporary relief, ultimately leading to inefficiency and probably prove inflationary over the medium term.

In the absence of an FX regime change, real interest rates continue to dwell deep into real negative territory (see Exhibit 9). This is fueling strong demand for credit, providing banks with a favorable environment to develop their retail franchises.

We acknowledge that in the longer term high inflationary pressure may result in inefficient asset allocation and risk mis-pricing. In the short term, we deem it unlikely that banks will experience significant asset quality deterioration as retail banking remains a small portion of their loan portfolios.

In our view, risks are more likely to materialize in the form of FX exposure and operating cost pressure. However, in anticipation of a likely change in FX regime, banks have adjusted their balance sheets to reflect relatively small open FX positions, mostly hedging through central bank instruments. Cost pressure is likely to be a more visible risk; as such, we have incorporated in our earnings estimates substantial growth in real wage cost and administrative expenses.

Exhibit 9: Inflation and interest rates continue to move in opposite directions resulting in increasingly negative interest rates



Source: Datastream, Goldman Sachs Economics Research.

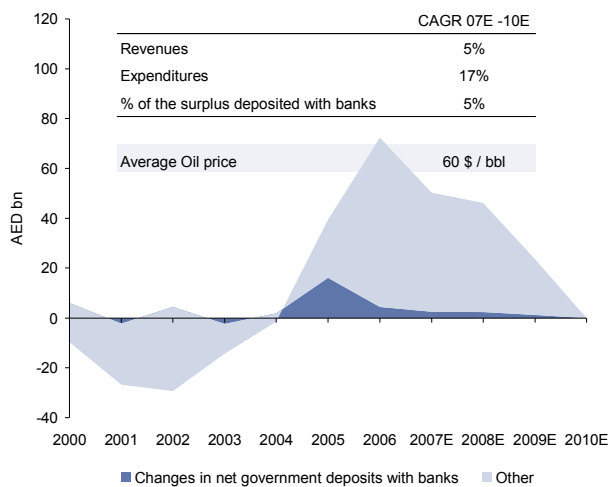
Deposit growth likely to receive a boost as oil prices hit new highs

To sustain strong asset growth, UAE banks will have to rely on sources of funding other than wholesale, given that external markets are likely to remain challenging. We believe that they will encounter few difficulties as liquidity in the system is prone to remain elevated on the back of high oil prices.

To illustrate this, we have calculated the level of UAE government surplus funds likely to be deposited with banks in the next three years based on oil prices. In order to do that, we have made assumptions based on government revenue growth, expenditures and percentage of surplus funds deposited with banks. To provide some sensitivity, we have also presented two scenarios. The first one, which we call “ultra-conservative”, assumes oil prices at US\$60/bbl, a ratio of expenditures to revenues increasing to 100% by 2010, and only 5% of the surplus deposited with banks annually (see Exhibit 10). This bearish case represents the highly improbable outcome that banks will see little incremental deposit inflows from the government.

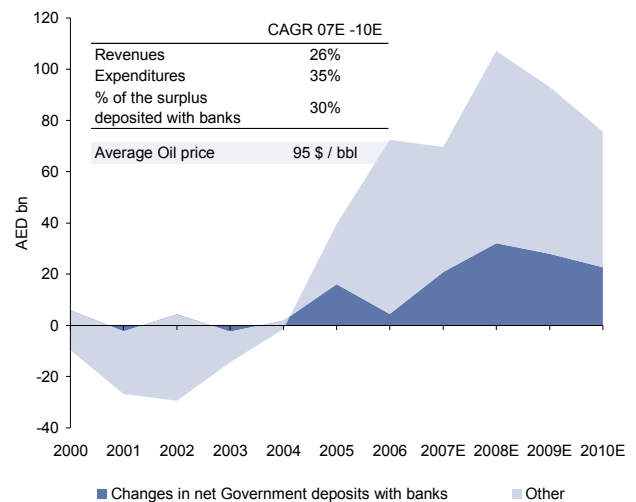
A more realistic approach is depicted in Exhibit 11. This assumes an oil price of US\$95/bbl, a ratio of expenditures to revenues increasing to 85% by 2010, and 30% of the surplus deposited with banks annually. Based on these assumptions, we calculate that UAE banks could receive a net incremental deposit flow from the government amounting to AED85bn in the next three years. Obviously this only considers one source of deposits; UAE banks are likely to observe even more robust inflows from corporate customers, wealthy individuals and even retail customers.

Exhibit 10: Bank deposit windfall at US\$60/bbl
Ultra-conservative scenario



Source: Central Bank of UAE, Goldman Sachs Research estimates.

Exhibit 11: Bank deposit windfall at US\$95/bbl
Realistic scenario



Source: Central Bank of UAE, Goldman Sachs Research estimates.

Real estate appreciation remains strong, but not out of whack

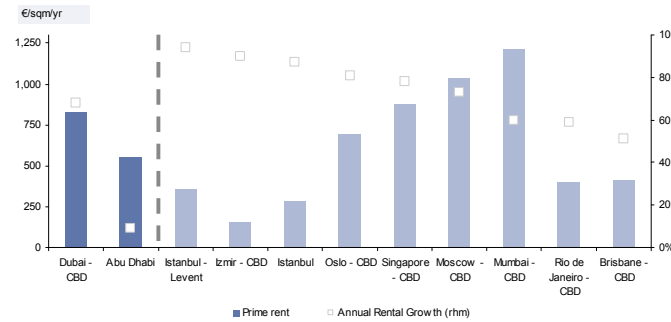
The real estate sector in UAE has been experiencing a boom since property reforms were enacted and the economy began to feel the effect of higher oil prices. This, of course, raises the risk of oversupply in coming years.

We believe that growth and returns are more sustainable than the market appears to believe (judging by the current discount to NAV assigned to developers). It is true that growth in construction and real estate is at all-time highs (34% and 31% y-o-y in 2006 according to the most recently available GDP data), but it is less clear that this is excessive, given rapidly rising demand. Rents are rising (see Exhibit 12), as an indication of real end-user demand rather than off-plan sales, and vacancy rates are low in both residential and commercial segments.

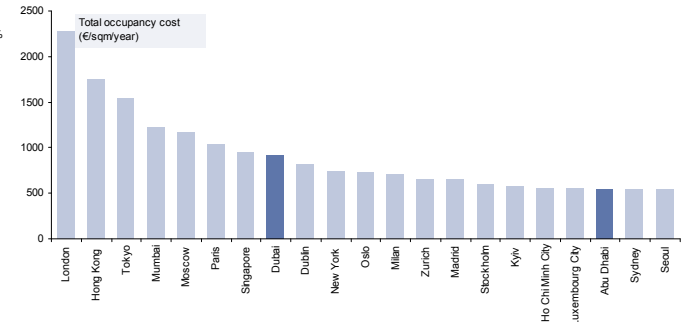
Our analysis of demand and supply in the Dubai and Abu Dhabi markets do not suggest substantial oversupply over the medium term. We believe demand and supply will remain in reasonable balance as shown in Exhibit 13. In addition, occupancy costs in both Dubai and Abu Dhabi remain relatively in line with international standards as shown in Exhibit 12.

Exhibit 12: Real estate prices both in Abu Dhabi and Dubai remain aligned with international standards

Best performing locations in 2007

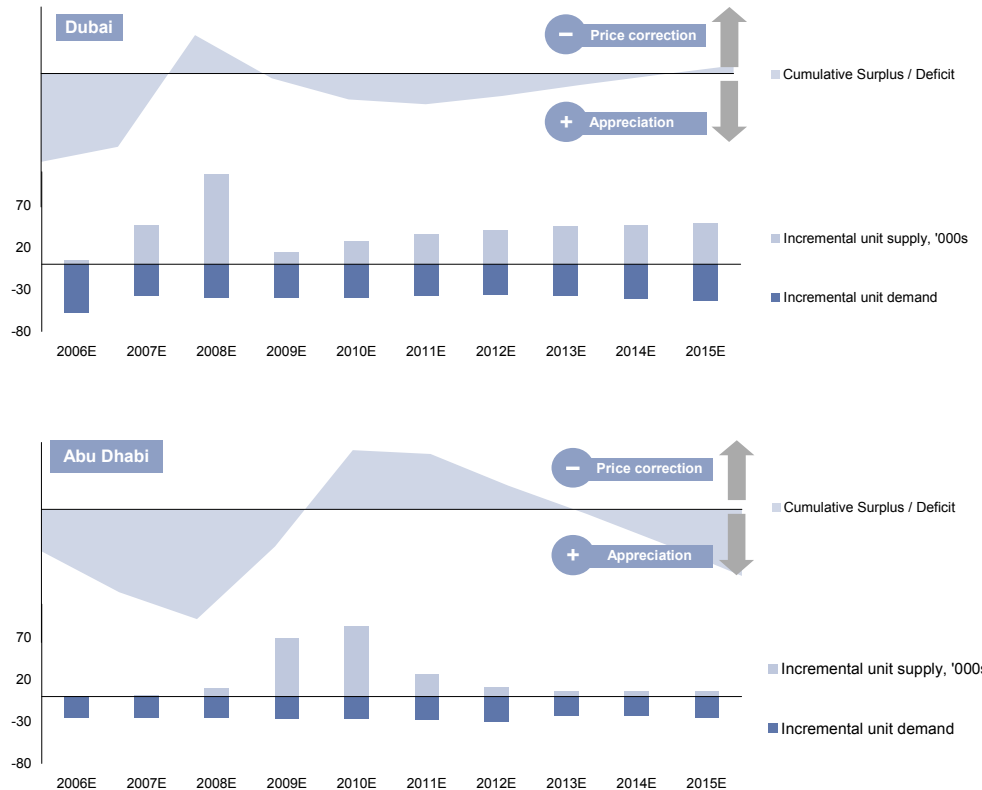


Most expensive locations in each country



Source: Cushman & Wakefield.

Exhibit 13: We believe demand and supply in the UAE real estate sector will remain in reasonable balance throughout 2015



Source: Goldman Sachs Research estimates.

Please refer to our report: *Initiating coverage in the Middle East: We select our top ten beneficiaries of the boom*, September 29, 2007 for a detailed description of the Goldman Sachs real estate model for the UAE, including our assumptions for population growth, the proportion of the workforce in communal accommodation and the ratio of inhabitants per household.

Real estate represents a substantial opportunity for banks

Mortgage and housing finance has only been a small part of UAE banks participation in the real estate sector. Indeed, Tamweel and Amlak, two large Islamic mortgage finance companies, control around half of the market.

Nonetheless, mortgage penetration is low at around 8% of GDP. Our forecasts suggest that this could be as high as 15% by 2010, based on demographic changes, expectations of property delivery, mortgage take-up and typical LTV. We quantify this at around AED60bn incremental lending for UAE banks in the next three years, representing a meaningful opportunity for growth.

Banks are also likely to continue benefiting from the real estate boom directly, as most of them have real estate subsidiaries, own significant investments in land and properties and/or have close links to the government and members of the ruling families. With a total project pipeline hovering at the US\$400 bn level (see Exhibit 14), we believe this will continue to have a material impact on earnings.

Exhibit 14: Significant savings in SWF and a robust pipeline of projects will continue to support strong demand for corporate finance, stimulate investment opportunities and support loan growth, in our view

| Country | Fund Name | Assets \$Billion | Inception |
|-------------------|---|------------------|-----------|
| UAE - Abu Dhabi | Abu Dhabi Investment Authority | \$875 | 1976 |
| Norway | Government Pension Fund of Norway | \$380 | 1990 |
| Singapore | Government of Singapore Investment Corporation | \$330 | 1981 |
| Saudi Arabia | Various Holdings | \$300 | n/a |
| Kuwait | Kuwait Investment Authority | \$250 | 1953 |
| China | China Investment Corporation | \$200 | 2007 |
| China - Hong Kong | Hong Kong Monetary Authority Investment Portfolio | \$163 | 1998 |
| Singapore | Temasek Holdings | \$159 | 1974 |
| Australia | Australian Future Fund | \$61 | 2004 |
| Qatar | Qatar Investment Authority | \$50 | 2000 |
| Libya | Libyan Arab Foreign Investment Company | \$50 | 1981 |
| Algeria | Revenue Regulation Fund | \$43 | 2000 |
| UAE - Dubai * | Investment Corporation of Dubai | -- | -- |
| UAE - Federal * | Emirates Investment Authority | -- | -- |
| US - Alaska | Alaska Permanent Fund | \$40 | 1976 |
| Russia | National Welfare Fund | \$32 | 2008 |
| Ireland | National Pensions Reserve Fund | \$31 | 2001 |
| Brunei | Brunei Investment Agency | \$30 | 1983 |

* Estimated ranking

| Project (\$ bn) | Location | Estimated cost (\$bn) |
|---|-------------------|-----------------------|
| Hydrocarbons | | |
| Upstream oil productions | Abu Dhabi | 20.0 |
| Gas production | Abu Dhabi | 10.0 |
| Downstream oil production | Abu Dhabi | 5.0 |
| Manufacturing | | |
| Emirates Aluminum Smelter | Abu Dhabi | 5.0 |
| Khalifa Industrial City | Abu Dhabi | 2.0 |
| Real Estate / Tourism (above \$10bn) | | |
| Yas Island | Abu Dhabi | 40.0 |
| Business Bay | Dubai | 40.0 |
| Bawadi | Dubai | 27.0 |
| Saadiyat island | Abu Dhabi | 27.0 |
| Burj Dubai | Dubai | 20.0 |
| Dubailand | Dubai | 20.0 |
| The lagoons | Dubai | 18.0 |
| Dubai Festival City | Dubai | 16.5 |
| Raha Beach | Abu Dhabi | 15.0 |
| Mina Zayed | Abu Dhabi | 15.0 |
| Palm Deira | Dubai | 13.0 |
| Palm Jumeirah | Dubai | 12.3 |
| Ayn Project | Abu Dhabi | 11.0 |
| Transportation | | |
| Jebel Ali Airport City | Dubai | 20.0 |
| Abu Dhabi Airport | Abu Dhabi | 5.0 |
| Abu Dhabi Seaport | Abu Dhabi | 5.0 |
| Dubai Light Rail | Dubai | 3.0 |
| Total of the projects by sector | | |
| Real Estate / Tourism (above \$10bn) | Abu Dhabi / Dubai | 325.6 |
| Hydrocarbons | Abu Dhabi | 35.0 |
| Transportation | Abu Dhabi / Dubai | 33.0 |
| Manufacturing | Abu Dhabi | 7.0 |
| Total of the projects by Emirate | | |
| Abu Dhabi | | 400.6 |
| Dubai | | 172.0 |
| Other | | 223.3 |
| | | 5.3 |

Source: SWF institute, IMF, MEED, Goldman Sachs Research.

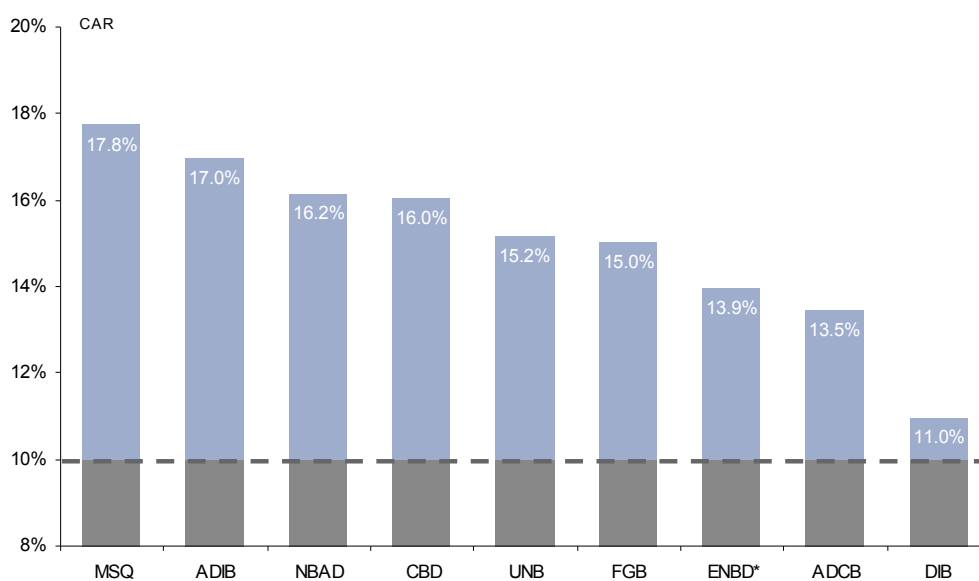
Capital levels remain adequate, but for how long?

Even though profitability in the UAE banking system is in line with the average for banks included in our New Markets universe (as seen in Exhibit 6), asset growth has been significantly higher. This has translated into a constant need for additional capital. Indeed, UAE banks have recently raised capital through rights issues (e.g., ADIB, DIB), subordinated debt (e.g., NBAD, Mashreqbank), and convertible debt (e.g., ADIB, FGB).

The latter has become particularly popular with banks. NBAD, FGB and ADCB have all recently announced their intention to issue significant amounts of convertible debt this year. We believe that a combination of high market volatility and increasing demand for bonds in the region has made this choice a relatively low cost and practical alternative. For the moment, this seems like a sensible strategy, in our view. However, unless profitability increases, dilution risk will continue to be a tangible possibility, especially on the back of significant operating cost pressure.

As seen in Exhibit 15, with the exception of DIB, capitalization levels as of year-end 2007 were comfortably above the minimum required level of 10% under UAE standards. As banks will need to comply with Basel II guidelines in 2008, there has been much speculation about the impact on capitalization. For instance, after accounting for market and operational risk, Turkish banks registered a drop in total capitalization in the region of 200 bps last year. Lack of disclosure in the UAE makes it nearly impossible to calculate the estimated impact with accuracy. This is not to say that we expect all implications on the back of Basel II to be detrimental of capital. Indeed, differences in risk assessment and thus asset weighting as well as different capital allocation for subsidiaries could provide a lift to total capitalization ratios. For instance, NBAD recently disclosed that under Basel II total capitalization would have increased by 30 bps compared to the reported ratio under UAE standards in 2007.

Exhibit 15: Capitalization levels are comfortably above the minimum required level of 10%
Capital adequacy ratio (based on UAE standards)– as of December 31, 2007



*Based on pro-forma financials

Source: Company data, Goldman Sachs Research estimates.

Corporate relationships at the core of UAE banks business model

Although supported by fast population growth, retail lending in the UAE accounts for only 7% of total loans. Thus, wholesale lending and wealth management is of significant importance. Due to substantial ownership concentration in the country, corporate relationships are a key driver of funding and lending trends, in our view. We also believe that these relationships may facilitate attractive investments, especially in the real estate sector. We highlight FGB and UNB in particular as likely beneficiaries of strong links to Abu Dhabi’s government and ruling family.

Retail lending is not in the driving seat yet

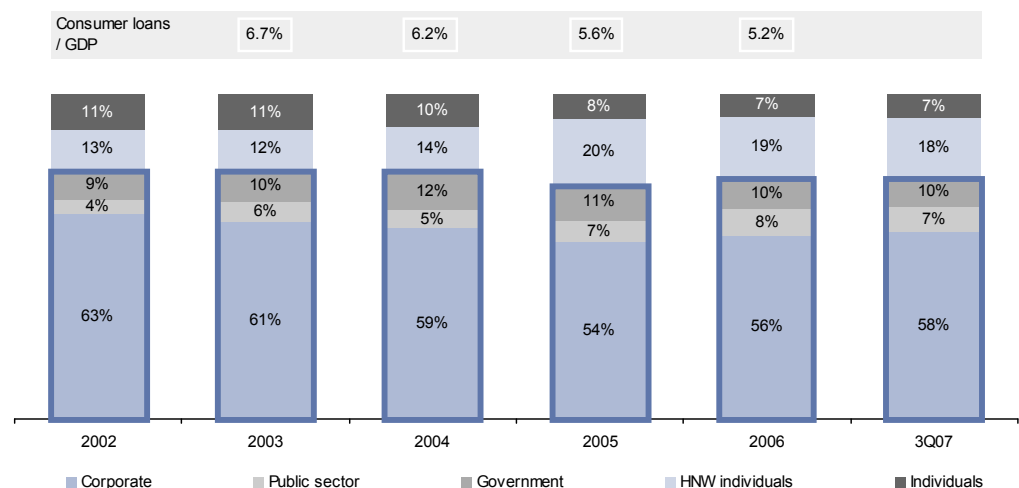
Excluding lending to high net-worth individuals, we calculate consumer loan penetration to be around 5% of GDP as of the end of 2007 (see Exhibit 15). This low level is unsurprising given the UAE’s economic structure. Domestic economic growth is mainly driven by real estate, construction, trading flows and oil production.

Nonetheless, fast population growth, which we estimate at around 8% in 2007, is fueling demand for retail banking products. Assuming the population continues to grow at around 5% per annum, by 2018 the UAE’s estimated population will be the size of Switzerland’s today, and not very far from that of Austria and Sweden. This suggests that convergence may be an important driver of loan growth in the future, given that we estimate banking assets penetration in the UAE to be around half that of Europe’s today, based on banking assets to GDP in PPP terms.

However, this process may be delayed by significant differences in demographics with UAE nationals only representing about one-quarter of the population. Low participation of women in the work force and higher levels of inequality, as measured by wealth distribution when compared with Europe, may also contribute to a slower development of the retail banking sector.

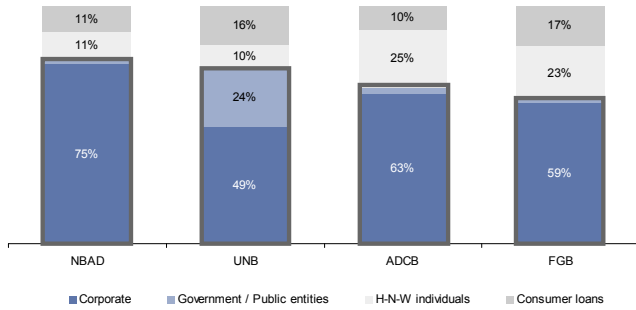
Hence, we believe that in the medium term, corporate banking and lending to high net-worth individuals will continue to claim the lion’s share of asset growth in the banking sector, highlighting the importance of corporate relationships.

Exhibit 16: With a small retail sector, corporate relationships are the main lending driver
UAE banking system – loan portfolio breakdown by segment



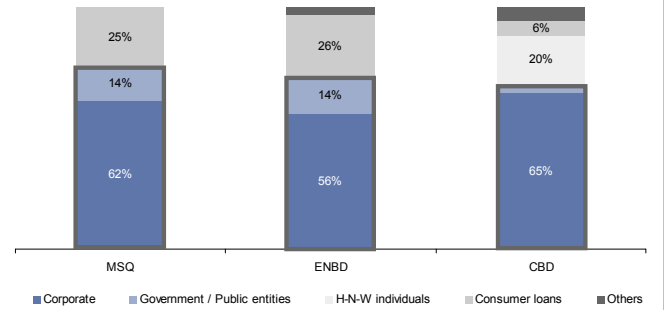
Source: Central Bank of UAE.

Exhibit 17: Abu Dhabi banks loan growth by segment
As of 2007 except for ADCB which is as of 2006



Source: Company data.

Exhibit 18: Dubai banks loan growth by segment
As of 2007 except for ENBD which is as of 2006



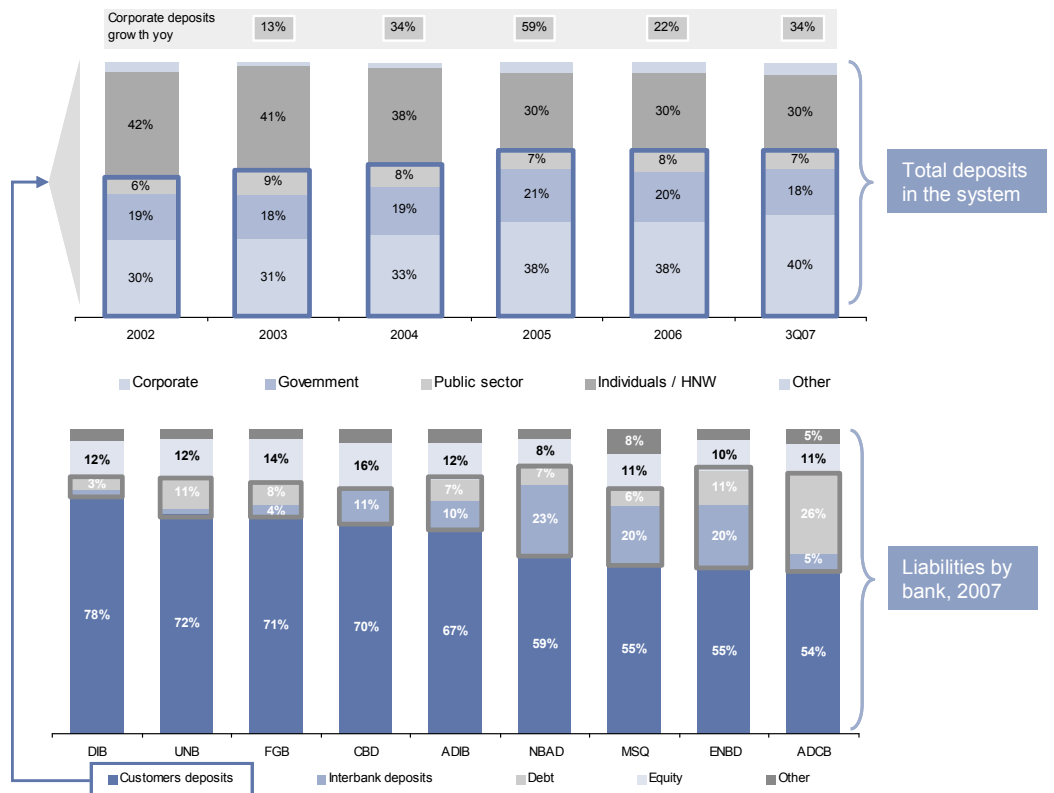
Source: Company data.

Funding trends are dominated by corporate deposits

Recent turmoil in credit markets put significant pressure on funding cost and credit availability for banks around the world. Banking sectors with high domestic leverage levels or with high dependency on external wholesale funding were left particularly vulnerable as liquidity evaporated. Against this backdrop, UAE's small retail banking sector and relentless growth pace raise questions regarding the sustainability of recent trends.

Nonetheless, as shown in Exhibit 19, debt is not an important component of UAE banks' liabilities; the main constituent are corporate and government deposits.

Exhibit 19: Corporate, government and public sector deposits account for more than half of total deposits in the system, which for most banks make the bulk of total liabilities

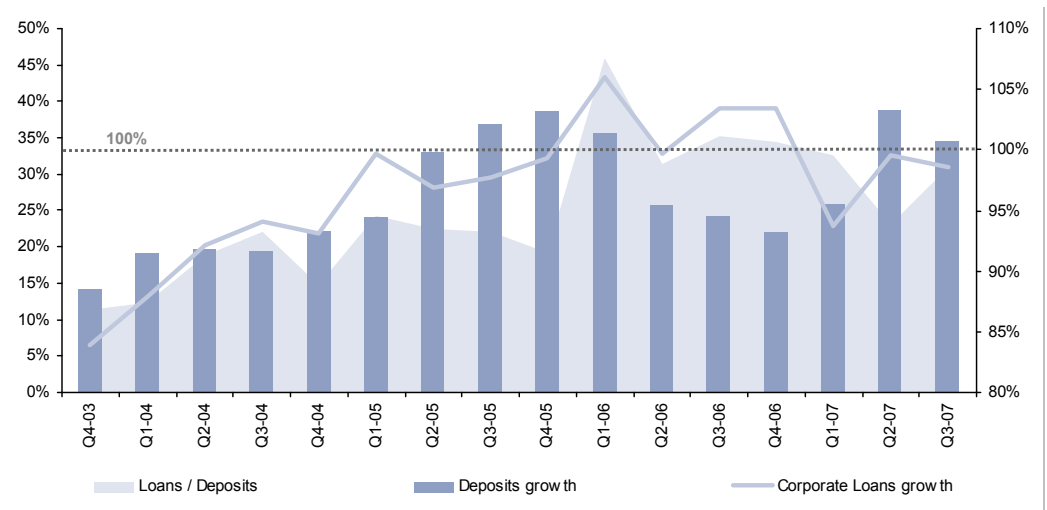


Source: Central Bank of UAE, Company data.

With the exception of ADCB, external wholesale funds represent less than 11% of total liabilities for the UAE banks under our coverage. In the case of ADCB, its commanding market share in project finance, lack of availability of domestic long-term funding, and currency exposure management have shaped its funding structure in a unique way. However, even in this case, long-term growth and margins are unlikely to be affected meaningfully in our view, as the bank may ultimately be able to transfer higher funding costs to its corporate clients.

Although the loan to deposit ratio in the banking system is close to 100% (see Exhibit 20), suggesting that UAE banks may soon need to finance incremental loan growth through wholesale funding, we believe that this will most likely be avoided as deposit growth should remain robust as we highlighted on page 10. It is also true that corporate deposit growth is quite lumpy in the UAE, as confirmed recently in the fourth quarter when banks registered double-digit sequential deposit growth, driving the loan to deposit ratio well below 100%.

Exhibit 20: Robust deposit growth should continue to support lending



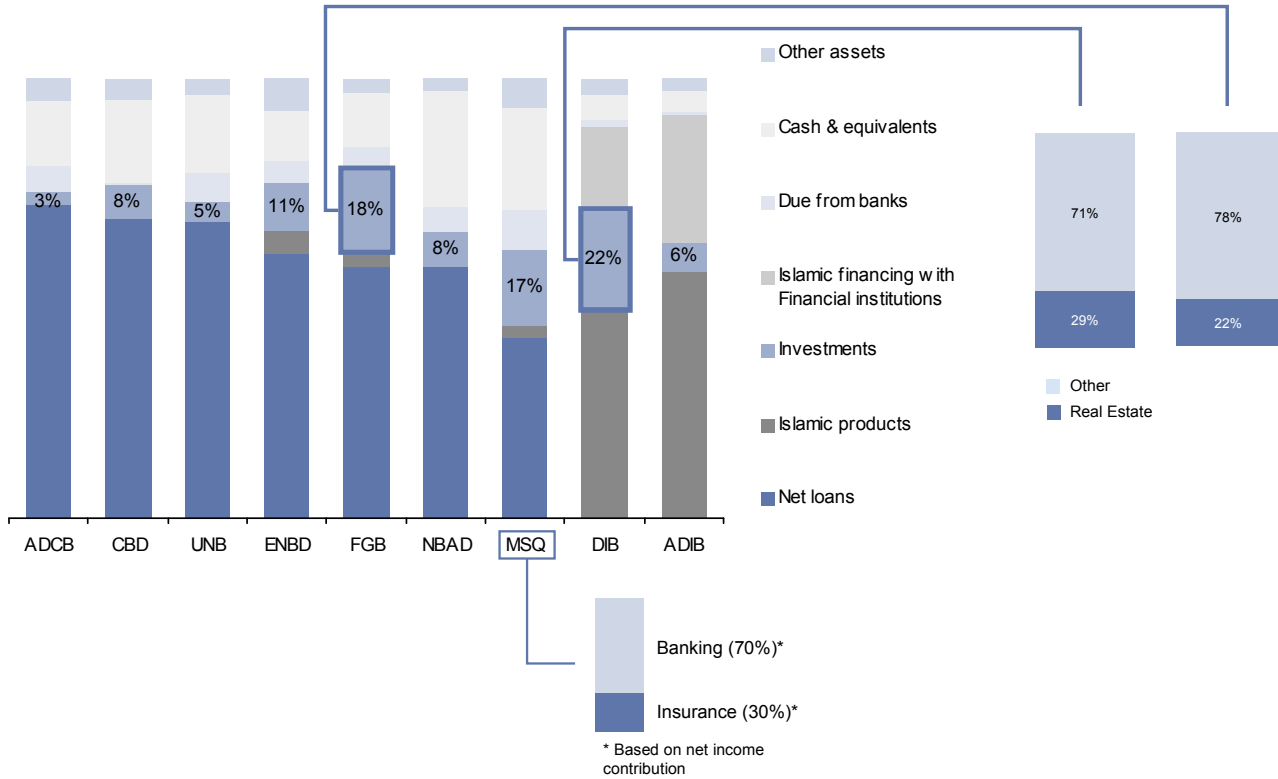
Source: Central Bank of UAE, Goldman Sachs Research.

In our view, rather than the availability of deposits, a key differentiating factor is access to the existing pool of funds. Given the high concentration of corporate and high net-worth individuals' deposits and that government and public sector deposits account for roughly one-quarter of the total in the system, we believe that corporate relationships play an important role in growth sustainability and the stability of the funding base.

Real estate investment represents a significant growth opportunity

Although mortgage finance is not an important source of growth for UAE banks, as we mentioned on page 13, the booming real estate sector has presented banks with other opportunities. Indeed, some have structured substantial investments in properties as well as established real estate development subsidiaries. In Exhibit 21, we have highlighted two banks, FGB and DIB, which we believe are likely to represent what other banks may want to emulate going forward in order to benefit directly from opportunities in this sector. Both moved in quite early to set up subsidiaries that looked to get exposure directly in this segment, capitalizing on: (1) easier access to funding; (2) strong connections with local governments; (3) low cost of land, in some cases donated as a grant by local authorities; and (4) cross-selling, leveraging on the banking platform.

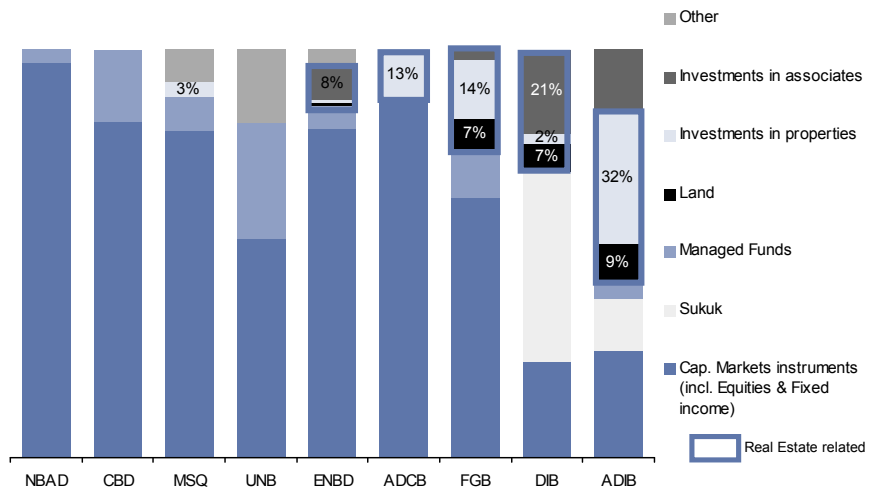
Exhibit 21: With the exception of Mashreqbank, which has a large insurance subsidiary, banks with large investment portfolios are mainly linked to opportunities in the real estate sector
 Based on financial reports as of December 31, 2007



Source: Company data, Goldman Sachs Research.

However, FGB and DIB are the exception rather than the rule, as seen in Exhibit 22. Some banks have identified this as an important opportunity, including UNB, ADIB, ADCB and ENBD, most of which have subsidiaries dedicated to exploit opportunities in this sector.

Exhibit 22: Direct real estate exposure may constitute a significant growth opportunity
 Breakdown of total investments as of December 31, 2007



Source: Company data, Goldman Sachs Research.

Mapping out the UAE banks ownership structure

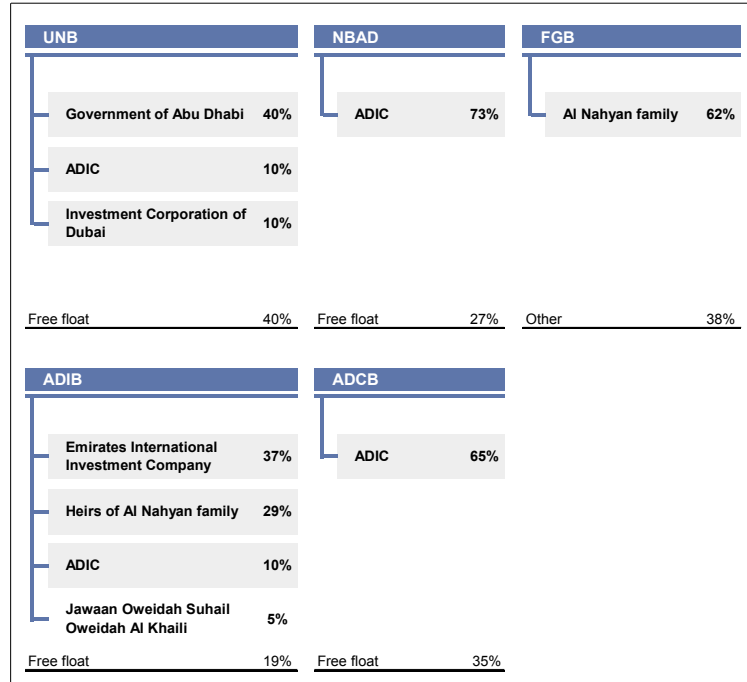
With the exception of Mashreqbank, all the UAE banks included in our coverage universe list among their major shareholders either the government of Abu Dhabi or Dubai, or members of the ruling families in the UAE (see Exhibit 23). This doesn't come as a surprise given the corporate structure in the country, which displays a significant concentration of asset ownership in the government and other related parties. To illustrate this, we have outlined in Exhibit 24, the major holdings across industries for both the government of Abu Dhabi and the government of Dubai.

However, in our view there is at least one important distinction. In most cases ownership is bridged through a sovereign wealth fund, like ADIC or the Investment Corporation of Dubai. This may be deemed a financial investment or a strategic holding among several other assets in the same fund. Hence, it is worth highlighting that based on publicly available disclosure, only in the case of FGB and UNB, there is a substantial direct link to the government (i.e., UNB), and/or ruling family members in the country (i.e., FGB, ADIB).

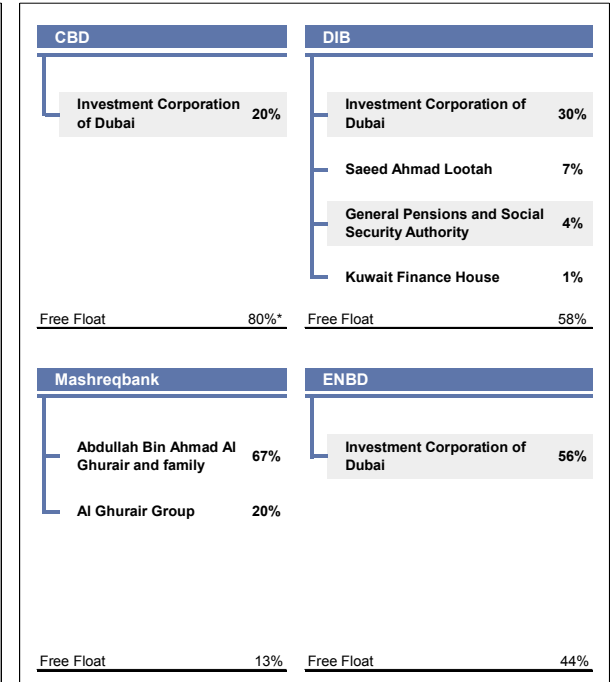
As in any other economy, banks associated with large industrial holdings are prone to develop close relationships with other companies in the group. Even though there is strong competition in the UAE, we believe that FGB and UNB may benefit commercially from these relationships as they may experience more stable funding trends, higher cross selling ratios, and access to attractive investment and business opportunities.

Exhibit 23: High government and ruling family ownership in the banking sector and elevated asset ownership concentration highlights the importance of corporate relationships for lending, deposit and fee income growth

Abu Dhabi Bank



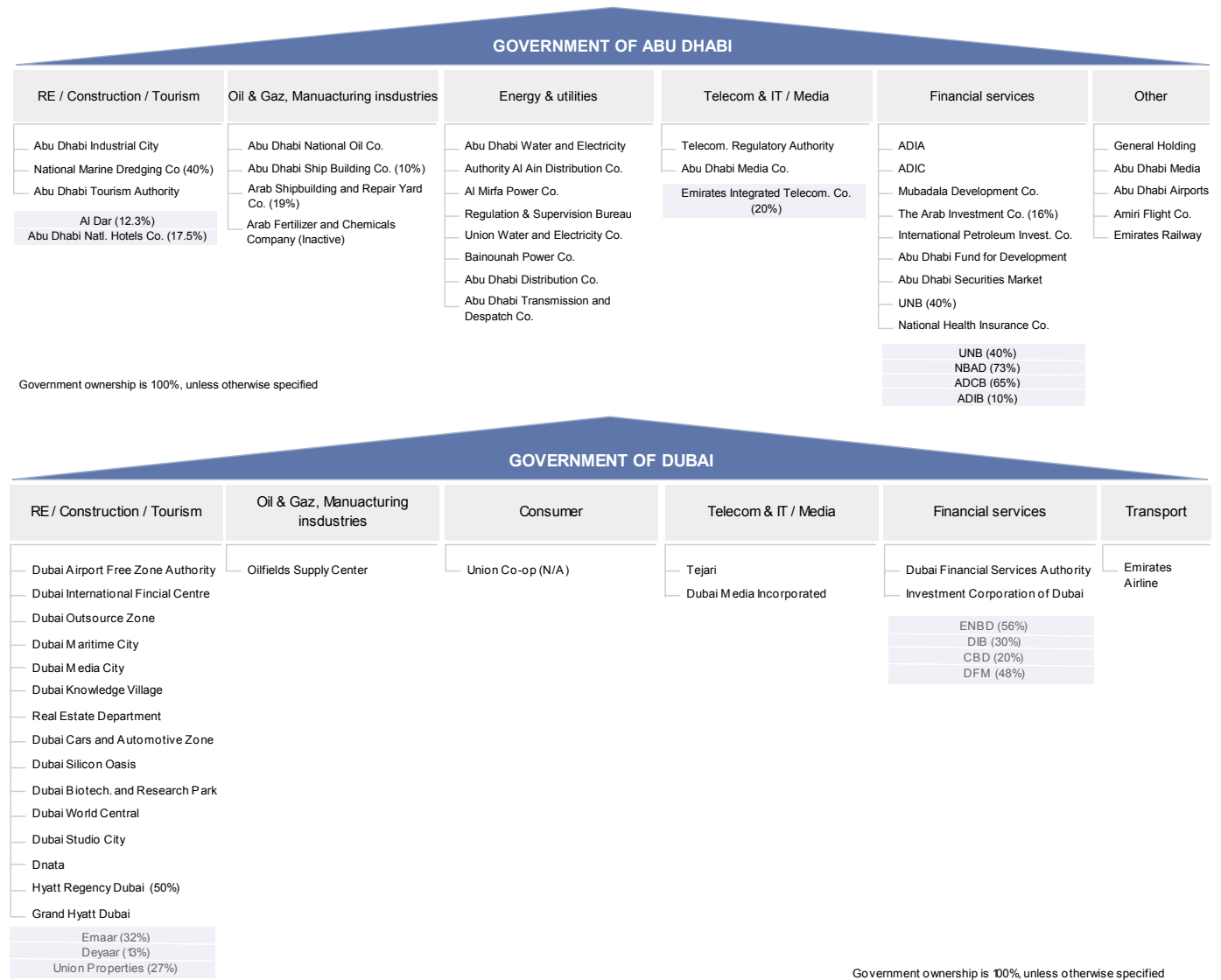
Dubai Banks



■ Government entity or ruling families related
 * Low liquidity suggests that the effective free float is substantially lower

Source: Zawya Investors.

Exhibit 24: Corporate relationships are particularly important for lending and funding growth given ownership concentration in the UAE



Source: Zawya Investors

Islamic finance represents a substantial opportunity for UAE banks

We estimate that the Islamic finance market could grow at 17% per annum, reaching up to US\$1.3trn by 2012. Banks in the GCC region, with increasing participation from the UAE, are gaining significant market share in the global context. Although growth in this segment domestically may come at the expense of conventional banking, we believe that UAE banks have a substantial opportunity to establish competitive platforms with international projection. Although DIB and ADIB have the lead, they are experiencing strong competition from new entrants, primarily from conventional banks' Islamic finance platforms (e.g., ENBD, FGB, Mashreqbank, UNB).

The Islamic finance market could be worth up to US\$1.3trn by 2012

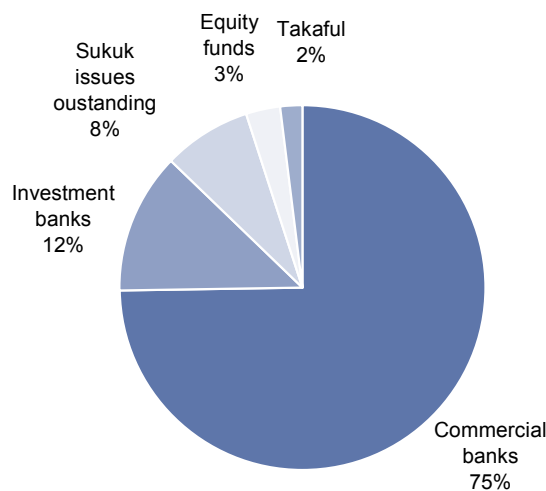
Islamic finance is an old concept, but one that has only recently begun to be integrated into conventional global capital markets. Driven by global liquidity, market innovation and supportive regulation, the Islamic finance market has evolved from a niche market worth perhaps US\$150 bn in the mid-1990s to an estimated US\$500 bn today. The range of instruments and the number of market participants have both blossomed.

The market still lacks standard terms and a common platform, despite the accomplishments of several regulatory bodies and many government initiatives in recent years. While this flexibility has fostered innovation, it could be a hindrance to further growth in the medium term. Human capital is another potential constraint given the limited pool of people with expertise in sharia law as well as knowledge of financial instruments and markets.

Nonetheless, we expect rapid growth to continue for the next several years, putting the overall Islamic finance market in the region of US\$1 trn by 2012 (with a ceiling of US\$1.3 trn). Islamic finance should be able to tap the ongoing build-up of wealth in the Middle East, and attract non-Islamic investors and issuers. This analysis is based on research published by our Economics Team. For more details on these estimates, please refer to: *Global Economics Weekly, Issue No. 07/21, June 6, 2007.*

Exhibit 25: Global assets of Islamic finance

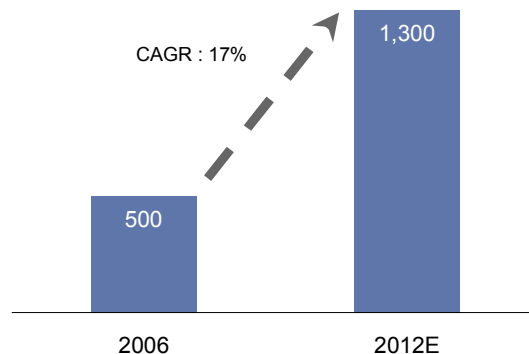
As of December 2006 – Total = \$531bn



Source: IFSL, The Banker, Ernst & Young.

Exhibit 26: Islamic finance market estimated growth

US\$ bn



Source: Goldman Sachs Economics Research.

UAE is competing to become a global centre of Islamic finance

A handful of cities are competing to become regional or global centres of Islamic finance, including Kuala Lumpur, Dubai, Bahrain and London. Currently, it seems likely that London will emerge as the gateway for Islamic finance in Europe and Kuala Lumpur for Asia. We believe the GCC is likely to continue to gain market share at the expense of Malaysia, as continuing wealth accumulation and ambitious development plans provide both demand and supply.

In our view, UAE banks are well placed to compete internationally in markets like Sukuk issuance, where GCC countries have been gaining market share significantly in recent years (see Exhibit 28). We estimate that total Islamic banking assets (including Takaful) in the UAE could reach US\$87 bn by 2010, increasing the UAE’s global market share to around 11.5%.

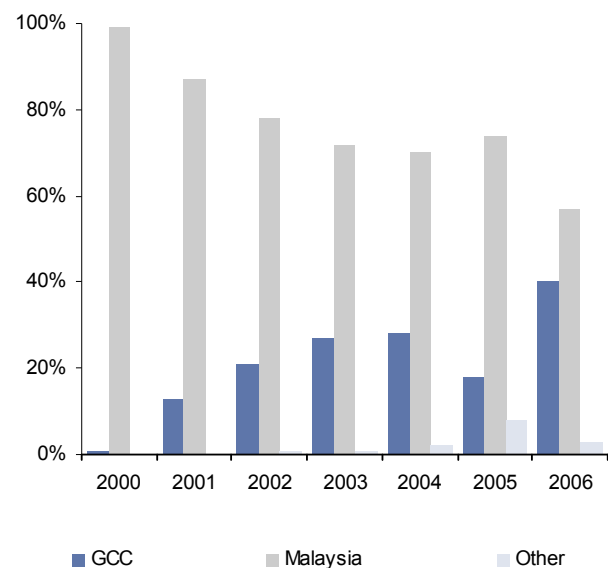
This assumes annual average asset growth of 28% for the next three years, with incumbent leaders DIB and ADIB slightly losing market share to their new aggressive domestic competitors.

Exhibit 27: Top ranking for sharia-compliant assets
US\$ bn – Banking assets = Commercial + Invest. banks

| Country | Banking Assets | Takaful | Total | % Share |
|----------------|----------------|---------|-------|---------|
| 1 Iran | 152.9 | 2 | 154.9 | 33% |
| 2 Saudi Arabia | 68.5 | 1.6 | 70.1 | 15% |
| 3 Malaysia | 64.1 | 1.2 | 65.3 | 14% |
| 4 Kuwait | 37.3 | 1.2 | 38.5 | 8% |
| 5 UAE | 34.9 | 1 | 35.9 | 8% |
| 6 Bahrain | 25.6 | 0.8 | 26.4 | 6% |
| 7 Pakistan | 15.9 | 0 | 15.9 | 3% |
| 8 Lebanon | 14.3 | 0 | 14.3 | 3% |
| 9 UK | 10.4 | 0 | 10.4 | 2% |
| 10 Turkey | 10.1 | 0 | 10.1 | 2% |
| 11 Qatar | 9.1 | 0.3 | 9.4 | 2% |
| 12 Bangladesh | 4.3 | 0.3 | 4.6 | 1% |
| 13 Sudan | 4.1 | 0.7 | 4.8 | 1% |
| 14 Egypt | 3.8 | 0.1 | 3.9 | 1% |
| 15 Jordan | 2.6 | 0.1 | 2.7 | 1% |
| 16 Indonesia | 2.2 | 0.2 | 2.4 | 1% |
| 17 Others | 2.6 | 0.8 | 3.4 | 1% |
| Total | 462.7 | 10.3 | 473 | 100% |

Source: IFSL, The Banker.

Exhibit 28: GCC increasing role in Sukuk market
% of Global Sukuk issuance



Source: IFSL, Goldman Sachs Economics Research.

Domestic competition complemented by international projection

Although we acknowledge that fast Islamic finance growth in the UAE may come partially at the expense of conventional banking growth, as existing customers may choose to replace existing financing solutions with Islamic alternatives, we believe that robust structural growth should support demand in both segments.

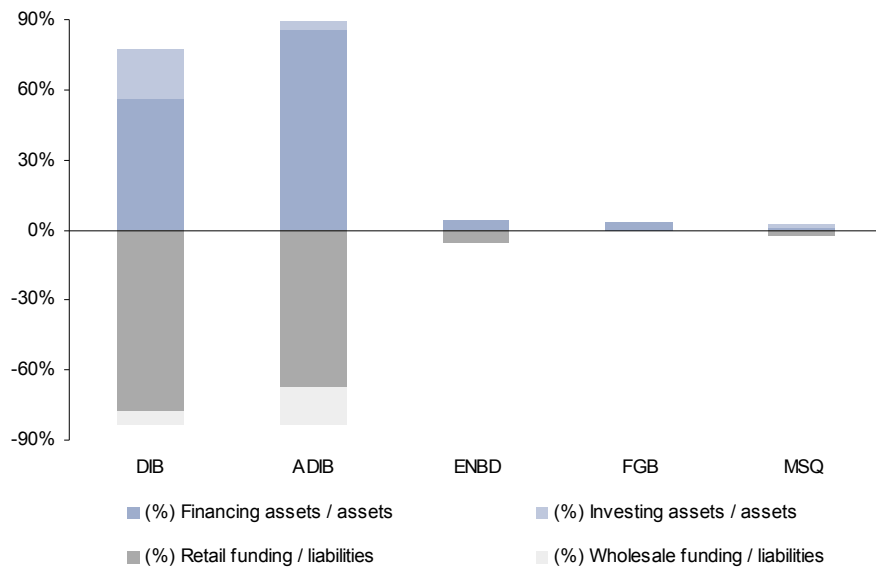
Nonetheless, “cannibalization” should become more evident in conventional banks as most are launching new Islamic finance platforms, which will likely appeal to existing customers as much as attracting new ones.

Alternatively, this initiative could just prevent them from losing clients, which may ultimately be attracted by the increasing offer of sharia-compliant products in the market. As such, we believe that conventional banks like ENBD, FGB, Mashreqbank and UNB are better placed to benefit from this trend as they already have well established and fast-growing franchises in this segment. They are soon to be joined by NBAD, ADCB and CBD, all of which have recently introduced Islamic finance platforms or have announced plans to do so.

International projection has also become an important source of growth. For instance, DIB has experienced significant growth in Pakistan through its local subsidiary. Other strategies like ADCB’s partnering with a top-market player in Malaysia may help UAE banks gain significant expertise and open new opportunities in larger Islamic financial markets.

Overall, although we do not expect conventional banks’ balance sheet structure to resemble that of DIB or ADIB in the near future, we believe that the significant gap between the two (as shown in Exhibit 29), should close substantially in the next five years, providing UAE banks with a meaningful source of growth.

Exhibit 29: DIB and ADIB in the lead, but conventional banks are joining in
As of December 2007 (2006 for ENBD) – Islamic finance / total assets & liabilities



Source: Company data, Goldman Sachs Research.

The case for further domestic consolidation

Even after the recent merger between Emirates and NBD, the UAE banking sector remains relatively fragmented. High concentration in real estate lending, domestic and regional ambitions and increasing focus in retail banking may encourage further consolidation, in our view. Although common or related controlling shareholders may discourage valuation premiums, we believe that revenue synergies, efficiency gains and enhance growth potential should provide valuation support for both targets and acquirers. Our simplified screening framework identifies ADCB, UNB and CBD as potential targets and NBAD and ENBD as potential acquirers.

A still fragmented market, even after ENBD

Even after the merger between Emirates and National Bank of Dubai, ENBD's market share of deposits reached only 17% deposit, putting a substantial gap between the enlarged entity and its closest competitor. This share looks low when compared with markets in the region like Saudi Arabia, Qatar or Kuwait, or with developing market peers such as Russia or South Africa, where the market leader has at least a 20% deposit market share, but in most cases it is significantly higher. Additionally, the top 15 banks have to be included to reach a combined market share of 85% (see Exhibit 30), when in most markets this will be reached by the top ten or even top five players. Finally, with more than 45 banks servicing a population of around 4.5 million, the UAE banking sector looks fragmented in our view. It was not until the recent merger, which created ENBD, that consolidation was deemed likely. We argue that several factors may trigger further actions, including: (1) increased focus on retail banking; (2) real estate concentration; and (3) competition to create national champions and regional leaders, and even global players in markets like Islamic finance.

Exhibit 30: Despite recent mergers the UAE banking sector remains relatively fragmented
As of December 2006 unless otherwise indicated

| '000 AED | | | Number of branches | Assets | Deposits | % Mkt share (deposits) |
|-----------------------------------|----------------------------|-----------|--------------------|-------------|-------------|------------------------|
| 1 | Emirates NBD | Dubai | 114* | 166,337,419 | 95,340,541 | 17.1% |
| 2 | National Bank of Abu Dhabi | Abu Dhabi | 57* | 100,965,986 | 70,737,899 | 12.7% |
| 3 | Dubai Islamic Bank | Dubai | 43* | 64,433,936 | 47,732,482 | 8.6% |
| 4 | Abu Dhabi Commercial Bank | Abu Dhabi | 39 | 81,088,378 | 43,396,851 | 7.8% |
| 5 | HSBC | Dubai | 8 | 64,356,745 | 40,354,000 | 7.2% |
| 6 | Mashreqbank | Dubai | 45 | 56,745,115 | 34,656,125 | 6.2% |
| 7 | First Gulf Bank | Abu Dhabi | 16* | 47,759,075 | 34,434,346 | 6.2% |
| 8 | Union National Bank | Abu Dhabi | 37 | 41,539,054 | 30,046,079 | 5.4% |
| 9 | Abu Dhabi Islamic Bank | Abu Dhabi | 39 | 36,290,432 | 23,822,065 | 4.3% |
| 10 | Standard Chartered | Dubai | 11 | 32,969,699 | 20,195,893 | 3.6% |
| 11 | Commercial Bank of Dubai | Dubai | 22* | 18,704,778 | 13,755,671 | 2.5% |
| 12 | Citibank | Dubai | 5 | 11,375,852 | 7,428,118 | 1.3% |
| 13 | ABN-AMRO | Dubai | 3 | 11,655,920 | 7,292,037 | 1.3% |
| 14 | Arab Bank | Abu Dhabi | 8 | 9,725,488 | 7,279,554 | 1.3% |
| 15 | Bank Saderat Iran | Dubai | 7 | 11,557,499 | 6,212,540 | 1.1% |
| Total top 15 | | | | 755,505,376 | 482,684,201 | 86% |
| Total Banking sector | | | | 873,156,190 | 558,053,818 | |
| Total national conventional banks | | | | 558,747,751 | 348,819,472 | 63% |
| Total foreign conventional banks | | | | 170,434,443 | 110,620,770 | 20% |
| Total Islamic banks | | | | 143,973,996 | 98,613,576 | 18% |

(*) Number of branches as of year end 2007

Source: Company data, Central Bank of the UAE.

Both targets and acquirers likely to benefit from consolidation

We argue that common or related controlling shareholders, mainly the government of Abu Dhabi or Dubai, may discourage significant valuation premiums in potential deals. However, we believe that complementary in-market mergers should result in substantial revenue synergies, efficiency gains and enhance the combined entity’s growth potential. Hence, further consolidation should provide valuation support for both targets and acquirers.

We apply the following simple exercise to screen potential targets and acquirers. First we separate banks by Emirate, as this represents the existing ownership structure. Second, we exclude Islamic banks as we believe that a merger between a conventional and an Islamic Bank would prove highly complex and thus difficult to justify. Finally, by aligning banks with common shareholders (i.e., government-related entities), we end up with two sub-groups. We then assume the largest bank in each as the natural acquirer, and the remaining banks in the group as targets. Using this process we identify NBAD and ENBD as acquirers and ADCB, UNB, and CBD as targets (see Exhibit 31).

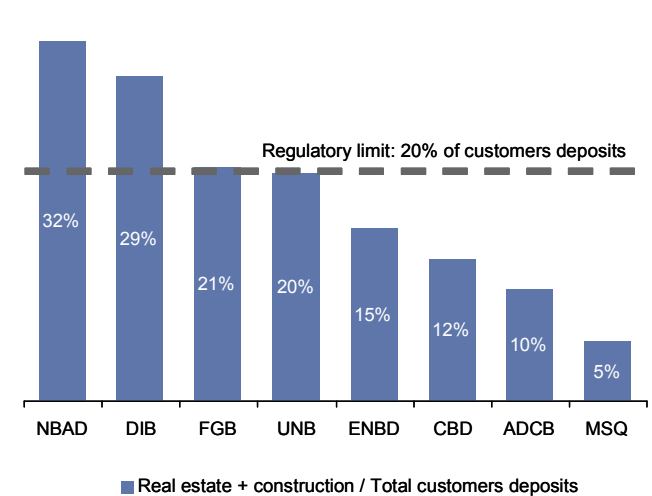
Exhibit 31: Further consolidation may be triggered by common ownership and complementary assets...

| | Abu Dhabi | | Dubai | |
|--------------------|--------------------|---------|--------------------|---------|
| | Government Related | Private | Government Related | Private |
| Conventional banks | NBAD | FGB | ENBD | MSQ |
| | ADCB | | CBD | |
| | UNB | | | |
| Islamic banks | ADIB | | DIB | |

Consolidators
 Targets

Source: Goldman Sachs Research.

Exhibit 32: ...as well as concentration in real estate
Based on financials as of Dec. 2007

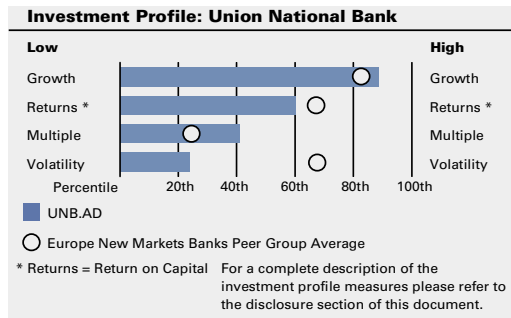


Source: Company data, Goldman Sachs Research

Is real estate concentration a catalyst for consolidation?

A further catalyst for consolidation could be concentration in the real estate sector. Some banks have seemingly reached the regulatory limit for exposure to lending in this segment (i.e. 20% of customer deposits). Although insufficient disclosure and lack of clarity regarding the old-dated rule makes it difficult to establish current levels of exposure, we believe that banks like NBAD and DIB have reached a high concentration in this segment. For instance, based on recently disclosed data, applying an acid test by adding outstanding loans to real estate and construction companies seems to place both banks’ exposure at around 30% of customer deposits (see Exhibit 32). Given the attractive growth opportunities in this segment, we believe that banks could be looking to put together complementary balance sheets.

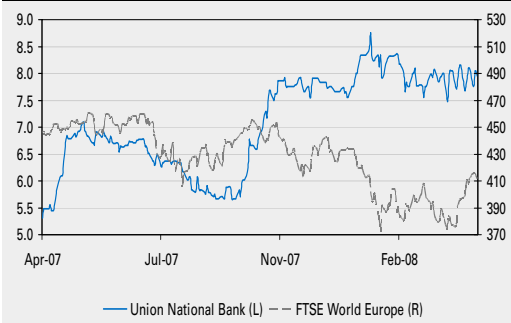
Union National Bank (UNB.AD): Initiate with a Buy rating



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 7.94 |
| 12 month price target (Dh) | 12.44 |
| Upside/downside (%) | 57 |
| Market cap (Dh mn) | 14,888 |
| Tier 1 ratio (%) | 15.2 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 1,168.4 | 1,338.0 | 1,546.6 | 1,848.7 |
| GS EPS (Dh) | 0.62 | 0.71 | 0.82 | 0.99 |
| DPS (Dh) | 0.17 | 0.18 | 0.21 | 0.25 |
| BVPS (Dh) | 3.50 | 4.21 | 4.83 | 5.58 |
| GS P/E (X) | 12.8 | 11.1 | 9.6 | 8.1 |
| Dividend yield (%) | 2.1 | 2.2 | 2.6 | 3.1 |
| GS ROE (%) | 18.7 | 18.5 | 18.2 | 18.9 |
| P/BV (X) | 2.2 | 1.9 | 1.6 | 1.4 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | (4.6) | 19.4 | 49.1 |
| Rel. to FTSE World Europe | (5.0) | 35.2 | 58.8 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Source of opportunity

Although, Union National Bank (UNB) lacks the scale and balance sheet size of some of its larger peers, we believe that its significant expertise in trade finance and SME banking combined with its strong government relationships will facilitate access to funding, and will continue to boost loan growth. We believe that this will translate into superior earnings momentum. Indeed, we estimate that UNB's bottom-line growth will continue to accelerate to ultimately surpass that of its peers. See Exhibit 34 for a detailed description of UNB's financials and our earnings estimates. Our 12-month NAV-based price target indicates 57% potential upside based on current valuation levels. Hence, we initiate coverage with a Buy rating.

Catalyst

We believe that UNB's earnings growth will be complemented in the medium term by a more aggressive diversification/commercial strategy, which includes: (1) ambitious expansion in the region (e.g., Egypt, Qatar, Uzbekistan); (2) direct real estate exposure through a recently established subsidiary; and (3) growing participation in the dynamic Islamic finance sector, particularly in the GCC area. We expect these initiatives to have a meaningful impact on the bottom line over the medium term, replacing UNB's conservative reputation with a more aggressive profile.

Valuation

We value UNB at 15x 2009E earnings based on net asset value (NAV). See Exhibit 33 for a detailed description of our methodology. The bank currently trades on 9.6x 2009E, which is in line with our New Markets bank average (see Exhibit 2), but implies a 10% discount to Russian banks and 20% discount to the average for banks in Poland.

Key risks

UNB's dynamic growth strategy on multiple fronts does not come without risks. We highlight in particular: (1) execution risk in Egypt; (2) margin pressure from strong competition in the corporate and SME banking segments; and (3) growing exposure to real estate, a segment which, together with construction, already represents a significant portion of the bank's lending book (i.e. 20%).

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 33: UNB (Buy): We estimate 57% potential upside based on our 12-month NAV-based price target
 AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 9,059,427 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 0 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 0 | |
| Capital ratio | 12.3% | |
| Total equity attributable to generation of bank earnings | 9,059,427 | |
| GS bank earnings | | |
| Net profit | 1,546,560 | |
| Total adjustments: | 0 | |
| (-) Earnings attributable to participations | 0 | |
| (-) Earnings related to investment properties | 0 | |
| GS bank earnings | 1,546,560 | |
| GS bank ROE | 18.2% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 2.4x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 22,132,541 | |
| Funding requirement | | |
| Total book value of participations | 0 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 0 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 0 | |
| Impact on income statement | | |
| Funding rate | 3.03% | |
| Funding cost of participations | 0 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 0 | |
| Net P&L contribution from all participations | 0 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 0 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 14.3x | |
| Value of impact from P&L surplus / (deficit) | 0 | |
| Equity invested | 0 | |
| (II) Total value of equity participations | 0 | |
| (I + II) Estimated market capitalisation at price target | 22,132,541 | |
| Current market capitalisation | 14,887,500 | |
| Potential upside / (downside) to 12-m price target | 57% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 34: UNB (Buy): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|------------|------------|------------|------------|
| Net interest income | 889 | 1,090 | 1,336 | 1,614 | 2,020 | 23% | 23% | 21% | 25% |
| Net fees and commissions income | 559 | 373 | 484 | 605 | 726 | -33% | 30% | 25% | 20% |
| Non-trading income | 48 | 132 | 109 | 117 | 130 | 174% | -18% | 7% | 11% |
| Trading income | -35 | 2 | 11 | 12 | 12 | N/M | N/M | 2% | 2% |
| Other operating income | 59 | 90 | 108 | 127 | 146 | 51% | 20% | 18% | 15% |
| Total recurring revenues | 1,521 | 1,686 | 2,048 | 2,475 | 3,034 | 11% | 21% | 21% | 23% |
| Staff | -263 | -337 | -431 | -552 | -706 | 28% | 28% | 28% | 28% |
| General administration | -99 | -123 | -150 | -180 | -213 | 24% | 22% | 20% | 18% |
| Depreciation | -24 | -38 | -48 | -58 | -70 | 57% | 25% | 22% | 20% |
| Total operating expenses | -387 | -498 | -629 | -790 | -989 | 29% | 26% | 26% | 25% |
| - cost income ratio | 25.4% | 29.5% | 30.7% | 31.9% | 32.6% | 4.1 ppt | 1.2 ppt | 1.2 ppt | 0.7 ppt |
| Operating income | 1,134 | 1,188 | 1,419 | 1,685 | 2,045 | 5% | 19% | 19% | 21% |
| Loan loss provisions | -124 | -6 | -60 | -107 | -147 | -95% | 913% | 80% | 38% |
| - provisioning charge | 0.56% | 0.19% | 0.20% | 0.22% | 0.24% | -37.4 bp | 1.4 bp | 2.3 bp | 1.9 bp |
| Exceptionals | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 1,010 | 1,182 | 1,360 | 1,578 | 1,898 | 17% | 15% | 16% | 20% |
| Taxes | 0 | -3 | -5 | -8 | -11 | N/M | 80% | 45% | 44% |
| - tax rate | 0.0% | 0.3% | 0.4% | 0.5% | 0.6% | 0.3 ppt | 0.1 ppt | 0.1 ppt | 0.1 ppt |
| Minorities | -2 | -11 | -16 | -24 | -38 | 535% | 49% | 45% | 60% |
| Net income | 1,008 | 1,168 | 1,338 | 1,547 | 1,849 | 16% | 15% | 16% | 20% |
| Cash dividend | 547 | 313 | 334 | 387 | 462 | -43% | 7% | 16% | 20% |
| Pay out ratio (%) | 54% | 27% | 25% | 25% | 25% | | | | |
| Weighted average number of shares | 1,875 | 1,875 | 1,875 | 1,875 | 1,875 | | | | |
| GS net income | 1,008 | 1,168 | 1,338 | 1,547 | 1,849 | 16% | 15% | 16% | 20% |

| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E |
|--|-------------|-------------|-------------|-------------|-------------|
| EPS | 0.54 | 0.62 | 0.71 | 0.82 | 0.99 |
| GS EPS | 0.54 | 0.62 | 0.71 | 0.82 | 0.99 |
| DPS | 0.29 | 0.17 | 0.18 | 0.21 | 0.25 |
| EPS consensus | | | 0.68 | 0.79 | 0.90 |
| GS vs. consensus | | | 5% | 4% | 10% |
| Book value per share | 3.16 | 3.50 | 4.21 | 4.83 | 5.58 |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | |

| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------------|-------|---------|--------|--------|--------|
| P/E | | | 11.1 x | 9.6 x | 8.1 x |
| Cons P/E | | | 11.7 x | 10.1 x | 8.8 x |
| GS P/E | | | 11.1 x | 9.6 x | 8.1 x |
| P/BV | | | 1.9 x | 1.6 x | 1.4 x |
| ROE | 18.1% | 18.7% | 18.5% | 18.2% | 18.9% |
| GS ROE | 18.1% | 18.7% | 18.5% | 18.2% | 18.9% |
| Dividend yield | | | 2.2% | 2.6% | 3.1% |
| Market cap / Customer deposits | | | 0.29 x | 0.23 x | 0.19 x |
| Market cap / Branches | | 330,833 | | | |

| Network | 2006 | 2007 | 2008E | 2009E | 2010E |
|------------------------------------|------|-------|-------|-------|-------|
| Branches | | 45 | | | |
| Employees | | 1,400 | | | |
| Employees / Branch | | 31 | | | |
| Staff cost per employee (AED '000) | | 241 | | | |

| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------------------|-------|-------|-------|-------|-------|
| Net interest margin | 2.43% | 2.41% | 2.37% | 2.36% | 2.46% |
| Avg. yield of int-earning assets | 6.68% | 6.40% | 5.22% | 4.54% | 4.83% |
| Avg. cost of int-bearing liabilities | 6.02% | 5.32% | 3.83% | 3.03% | 3.37% |

| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|------------|------------|------------|------------|
| Cash | 167 | 169 | 173 | 176 | 180 | 1% | 2% | 2% | 2% |
| Balances with CB | 2,468 | 9,658 | 9,069 | 9,907 | 10,384 | 291% | -6% | 9% | 5% |
| Loans to banks | 7,719 | 3,720 | 3,794 | 3,870 | 3,947 | -52% | 2% | 2% | 2% |
| Loans to customers | 27,499 | 37,379 | 48,896 | 61,736 | 75,648 | 36% | 31% | 26% | 23% |
| Non-trading investments | 2,111 | 2,421 | 2,711 | 2,982 | 3,280 | 15% | 12% | 10% | 10% |
| Trading investments | 228 | 150 | 153 | 156 | 159 | -34% | 2% | 2% | 2% |
| Other interest bearing assets | 0 | 34 | 34 | 34 | 34 | N/M | 0% | 0% | 0% |
| Interest bearing assets | 40,192 | 53,530 | 64,831 | 78,862 | 93,632 | 33% | 21% | 22% | 19% |
| Intangible assets | 252 | 262 | 262 | 262 | 262 | 4% | 0% | 0% | 0% |
| Other non-interest bearing assets | 1,126 | 1,664 | 2,050 | 2,527 | 3,035 | 48% | 23% | 23% | 20% |
| Total assets | 41,571 | 55,457 | 67,143 | 81,651 | 96,930 | 33% | 21% | 22% | 19% |

| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|---------------|---------------|---------------|---------------|---------------|------------|------------|------------|------------|
| Bank funds | 523 | 815 | 618 | 316 | 191 | 56% | -24% | -49% | -40% |
| Customer deposits | 30,046 | 40,204 | 50,802 | 63,884 | 78,071 | 34% | 26% | 26% | 22% |
| Short & Medium term loans | 3,855 | 6,090 | 5,677 | 5,677 | 5,274 | 58% | -7% | 0% | -7% |
| Interest bearing liabilities | 34,424 | 47,110 | 57,098 | 69,877 | 83,536 | 37% | 21% | 22% | 20% |
| Other non interest bearing liabilities | 1,119 | 1,643 | 1,975 | 2,491 | 2,671 | 47% | 20% | 26% | 7% |
| Shareholders' equity | 5,927 | 6,567 | 7,891 | 9,059 | 10,455 | 11% | 20% | 15% | 15% |
| Minorities | 101 | 138 | 179 | 224 | 268 | 37% | 30% | 25% | 20% |
| Total liabilities | 41,571 | 55,457 | 67,143 | 81,651 | 96,930 | 33% | 21% | 22% | 19% |

| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|----------------------|--------|--------|--------|--------|--------|-------|--------|---------|---------|
| NPLs | 415 | 350 | 357 | 421 | 527 | -16% | 2% | 18% | 25% |
| Loan loss allowances | 543 | 500 | 482 | 548 | 658 | -8% | -4% | 14% | 20% |
| NPL coverage ratio | 130.8% | 142.8% | 135.0% | 130.0% | 125.0% | | | | |
| NPL ratio | 1.48% | 0.92% | 0.72% | 0.68% | 0.69% | | | | |
| Provisioning charge | 0.56% | 0.19% | 0.20% | 0.22% | 0.24% | | | | |

| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|----------------------------|--------|--------|--------|--------|--------|-------|--------|---------|---------|
| Tier 1 capital | 5,775 | 6,434 | 7,773 | 8,978 | 10,409 | 11% | 21% | 15% | 16% |
| Tier 2 capital | 1 | 4 | 15 | 19 | 23 | 486% | 287% | 25% | 20% |
| Total capital | 5,776 | 6,438 | 7,789 | 8,997 | 10,432 | 11% | 21% | 16% | 16% |
| RWA | 31,932 | 42,460 | 57,276 | 73,015 | 90,085 | 33% | 35% | 27% | 23% |
| Tier I ratio | 18.1% | 15.2% | 13.6% | 12.3% | 11.6% | | | | |
| Total capitalisation ratio | 18.1% | 15.2% | 13.6% | 12.3% | 11.6% | | | | |

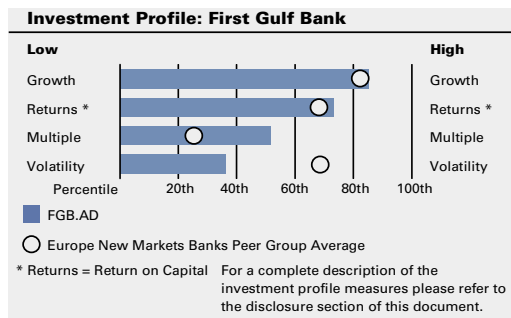
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------------------------|-------|---------|-------|-------|-------|
| Customer loans / deposits | 90.0% | 91.1% | 95.1% | 96.2% | 96.7% |
| Customer loans / customer funds | 91.5% | 93.0% | 96.2% | 96.6% | 96.9% |
| Loans per branch (AED '000) | | 830,636 | | | |
| Loans per employee (AED '000) | | 26,699 | | | |
| Deposits per branch (AED '000) | | 893,432 | | | |
| Deposits per employee (AED '000) | | 28,717 | | | |

| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--------------------------|---------------|---------------|---------------|---------------|---------------|------------|------------|------------|------------|
| Corporate | 11,454 | 15,252 | 19,828 | 24,784 | 29,741 | 33% | 30% | 25% | 20% |
| Government | 7,771 | 8,588 | 9,447 | 10,391 | 11,430 | 11% | 10% | 10% | 10% |
| Public sector | 1,388 | 2,020 | 2,828 | 3,676 | 4,705 | 46% | 40% | 30% | 28% |
| Personal | 4,016 | 5,577 | 7,808 | 10,541 | 13,703 | 39% | 40% | 35% | 30% |
| Others | 2,644 | 3,632 | 4,271 | 4,835 | 5,447 | 37% | 18% | 13% | 13% |
| Total gross loans | 27,274 | 35,069 | 44,180 | 54,228 | 65,027 | 29% | 26% | 23% | 20% |

| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E |
|---------------------|---------------|---------------|---------------|---------------|---------------|
| Corporate | 42.0% | 43.5% | 44.9% | 45.7% | 45.7% |
| Government | 28.5% | 24.5% | 21.4% | 19.2% | 17.6% |
| Public sector | 5.1% | 5.8% | 6.4% | 6.8% | 7.2% |
| Personal | 14.7% | 15.9% | 17.7% | 19.4% | 21.1% |
| Others | 9.7% | 10.4% | 9.7% | 8.9% | 8.4% |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

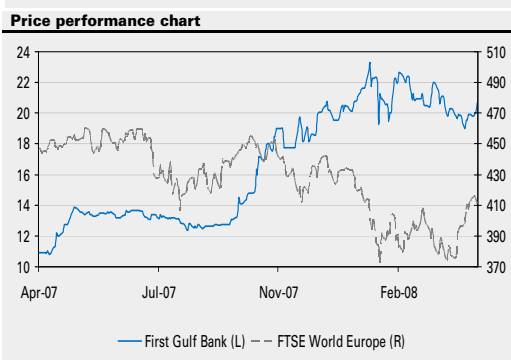
Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

First Gulf Bank (FGB.AD): Initiate with a Buy rating



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 20.95 |
| 12 month price target (Dh) | 31.47 |
| Upside/downside (%) | 50 |
| Market cap (Dh mn) | 28,806 |
| Tier 1 ratio (%) | 15.0 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 2,008.2 | 2,491.8 | 3,064.1 | 3,582.9 |
| GS EPS (Dh) | 1.46 | 1.81 | 2.23 | 2.61 |
| DPS (Dh) | 0.18 | 0.18 | 0.20 | 0.20 |
| BVPS (Dh) | 7.36 | 9.09 | 11.26 | 13.81 |
| GS P/E (X) | 14.1 | 11.6 | 9.4 | 8.0 |
| Dividend yield (%) | 0.9 | 0.9 | 1.0 | 1.0 |
| GS ROE (%) | 21.0 | 22.0 | 21.9 | 20.8 |
| P/BV (X) | 2.7 | 2.3 | 1.9 | 1.5 |



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | (4.6) | 39.4 | 95.0 |
| Rel. to FTSE World Europe | (5.0) | 57.8 | 107.7 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Source of opportunity

First Gulf Bank (FGB) is among the fastest growing banks in the world, having expanded assets by an average c. 70% annually for the last five years. The bank benefits from strong government relationships and close links to Abu Dhabi’s ruling family, which may provide it with stable funding, robust lending growth and unique opportunities in the real estate sector, in our view. We believe that far from being non-recurrent events, these opportunities represent a fundamental part of FGB’s business model. As such, we forecast earnings growth to continue at above market-average levels. See Exhibit 36 for a detailed description of FGB’s financials and our earnings estimates. Based on our 12-month NAV-based price target, we calculate 50% potential upside for the stock. Hence, we initiate coverage of the shares with a Buy rating.

Catalyst

Although we forecast asset growth to moderate in the next three years to average around 30% annually, we believe that FGB will continue to benefit from attractive growth in corporate banking, mortgage lending and in real estate sales through its subsidiary Green Emirates Properties. We point in particular to three initiatives that in our view are likely to support earnings growth in the medium term, and are not fully reflected in the price: (1) FGB’s strong focus in retail banking (e.g., we expect personal loans to grow 65% in 2008); (2) international growth, including a new commercial bank in Libya; and (3) the bank’s fast-expanding Islamic finance platform, which we expect to account for c. 10% of assets by 2010.

Valuation

We value FGB at 14x 2009E earnings based on net asset value (NAV). To arrive at this multiple, we calculate FGB’s bank-only value by adjusting both equity and net income for the amount consumed/generated by real estate-related investments. To that we add the estimated value of real estate assets based on: (1) equity allocation; (2) profitability; and (3) funding costs. See Exhibit 35 for a detailed description of our methodology.

Key risks

In our view, specific risks for FGB stem mainly from two sources: (1) concentration in real estate-related activities, which in 2007 generated almost one-third of net income; and (2) deposit concentration. In 2007, the top five depositors accounted for more than one-third of total customer deposits.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 35: We estimate 50% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 15,483,523 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 794,104 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 6,129,808 | |
| Capital ratio | 13.0% | |
| Total equity attributable to generation of bank earnings | 14,689,419 | |
| GS bank earnings | | |
| Net profit | 3,064,065 | |
| Total adjustments: | -971,013 | |
| (-) Earnings attributable to participations | 118,803 | |
| (-) Earnings related to investment properties | 852,210 | |
| GS bank earnings | 2,093,052 | |
| GS bank ROE | 15.8% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 2.0x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 29,252,891 | |
| Funding requirement | | |
| Total book value of participations | 6,129,808 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 794,104 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 5,335,705 | |
| Impact on income statement | | |
| Funding rate | 2.70% | |
| Funding cost of participations | -144,226 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 971,013 | |
| Net P&L contribution from all participations | 826,787 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 826,787 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 14.0x | |
| Value of impact from P&L surplus / (deficit) | 11,555,323 | |
| Equity invested | 794,104 | |
| (II) Total value of equity participations | 12,349,426 | |
| (I + II) Estimated market capitalisation at price target | 41,602,317 | |
| Current market capitalisation | 28,806,250 | |
| Potential upside / (downside) to 12-m price target | 50% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 36: FGB (Buy): Summary of financials and operational ratios
AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|--------------|--------------|--------------|--------------|--------------|-------------|-------------|------------|------------|
| Net interest income | 1,081 | 1,242 | 1,590 | 1,900 | 2,265 | 15% | 28% | 19% | 19% |
| Income from Islamic finance | 127 | 89 | 52 | 91 | 134 | -30% | -42% | 76% | 47% |
| Net fees and commissions income | 282 | 462 | 768 | 1,148 | 1,583 | 64% | 66% | 50% | 38% |
| Investment income | 38 | 280 | 203 | 199 | 220 | NM | -27% | -2% | 10% |
| Investment properties | 177 | 427 | 722 | 852 | 838 | 141% | 69% | 18% | -2% |
| Trading account securities | 49 | 119 | 143 | 172 | 206 | 146% | N/M | 20% | 20% |
| Share in profit of associates | 10 | 73 | 98 | 119 | 136 | NM | 35% | 21% | 14% |
| Government Grant | 165 | 51 | 0 | 0 | 0 | -69% | N/M | N/M | N/M |
| Other operating income | 140 | 83 | 112 | 146 | 182 | -41% | 35% | 30% | 25% |
| Total recurring revenues | 2,068 | 2,826 | 3,688 | 4,627 | 5,563 | 37% | 31% | 25% | 20% |
| Staff | -225 | -330 | -479 | -622 | -797 | 47% | 45% | 30% | 28% |
| General administration | -155 | -255 | -344 | -420 | -504 | 64% | 35% | 22% | 20% |
| Depreciation | -20 | -25 | -37 | -54 | -76 | 26% | 47% | 45% | 40% |
| Total operating expenses | -400 | -611 | -860 | -1,097 | -1,377 | 53% | 41% | 27% | 26% |
| - cost income ratio | 19.4% | 21.6% | 23.3% | 23.7% | 24.7% | 2.3 ppt | 1.7 ppt | 0.4 ppt | 1.0 ppt |
| Operating income | 1,668 | 2,215 | 2,828 | 3,530 | 4,186 | 33% | 28% | 25% | 19% |
| Loan loss provisions | -132 | -207 | -336 | -466 | -603 | 57% | 62% | 39% | 29% |
| - provisioning charge | 0.72% | 0.63% | 0.65% | 0.65% | 0.65% | -9.2 bp | 2.3 bp | 0.0 bp | 0.0 bp |
| Other provisions | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Exceptionals | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 1,536 | 2,008 | 2,492 | 3,064 | 3,583 | 31% | 24% | 23% | 17% |
| Taxes | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| - tax rate | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Net income | 1,536 | 2,008 | 2,492 | 3,064 | 3,583 | 31% | 24% | 23% | 17% |
| Cash dividend | 875 | 250 | 250 | 275 | 275 | -71% | 0% | 10% | 0% |
| Pay out ratio (%) | 57% | 12% | 10% | 9% | 8% | | | | |
| Weighted average number of shares in issue | 1,375 | 1,375 | 1,375 | 1,375 | 1,375 | | | | |
| GS net income | 1,536 | 2,008 | 2,492 | 3,064 | 3,583 | 31% | 24% | 23% | 17% |

| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------|-------------|-------------|-------------|-------------|-------------|
| EPS | 1.12 | 1.46 | 1.81 | 2.23 | 2.61 |
| GS EPS | 1.12 | 1.46 | 1.81 | 2.23 | 2.61 |
| DPS | 0.64 | 0.18 | 0.18 | 0.20 | 0.20 |

| EPS consensus | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------------|------|------|-------|-------|-------|
| GS vs. consensus | | | 1.68 | 2.03 | 2.32 |
| Book value per share | 6.53 | 7.36 | 9.09 | 11.26 | 13.81 |

EPS figures based on w. avg. shares outstanding for the respective period.

| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------------|-------|-----------|--------|--------|--------|
| P/E | | | 11.6 x | 9.4 x | 8.0 x |
| Cons P/E | | | 12.5 x | 10.3 x | 9.0 x |
| GS P/E | | | 11.6 x | 9.4 x | 8.0 x |
| P/BV | | | 2.3 x | 1.9 x | 1.5 x |
| ROE | 18.3% | 21.0% | 22.0% | 21.9% | 20.8% |
| GS ROE | 18.3% | 21.0% | 22.0% | 21.9% | 20.8% |
| Dividend yield | | | 0.9% | 1.0% | 1.0% |
| Market cap / Customer deposits | | | 0.42 x | 0.33 x | 0.26 x |
| Market cap / Branches | | 1,800,391 | | | |

| Network | 2006 | 2007 | 2008E | 2009E | 2010E |
|------------------------------------|------|------|-------|-------|-------|
| Branches | | 16 | | | |
| Employees | | 834 | | | |
| Employees / Branch | | 52 | | | |
| Staff cost per employee (AED '000) | | 396 | | | |

| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------------------|-------|-------|-------|-------|-------|
| Net interest margin | 3.41% | 2.47% | 2.28% | 2.15% | 2.07% |
| Avg. yield of int-earning assets | 7.49% | 6.45% | 5.56% | 4.67% | 4.94% |
| Avg. cost of int-bearing liabilities | 6.04% | 4.52% | 3.41% | 2.70% | 3.04% |

| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|-----------------------------------|---------------|---------------|---------------|----------------|----------------|------------|------------|------------|------------|
| Cash | 74 | 97 | 121 | 151 | 189 | 30% | 25% | 25% | 25% |
| Balances with CB | 4,097 | 8,881 | 8,097 | 10,371 | 12,897 | 117% | -9% | 28% | 24% |
| Loans to banks | 12,212 | 4,185 | 4,603 | 5,064 | 5,570 | -66% | 10% | 10% | 10% |
| Loans to customers | 24,805 | 42,097 | 62,601 | 82,349 | 105,253 | 70% | 49% | 32% | 28% |
| Non-trading investments | 4,722 | 10,110 | 9,625 | 9,215 | 8,893 | 114% | -5% | -4% | -3% |
| Interest bearing assets | 45,910 | 65,370 | 85,047 | 107,150 | 132,801 | 42% | 30% | 26% | 24% |
| Islamic financing | 356 | 2,312 | 5,087 | 8,902 | 13,353 | 549% | 120% | 75% | 50% |
| Investments in associates | 255 | 326 | 424 | 543 | 679 | 28% | 30% | 28% | 25% |
| Investment properties | 533 | 2,922 | 4,734 | 5,587 | 6,425 | 449% | 62% | 18% | 15% |
| Other non-interest bearing assets | 705 | 2,267 | 2,088 | 2,686 | 3,384 | 221% | -8% | 29% | 26% |
| Total assets | 47,759 | 73,198 | 97,380 | 124,868 | 156,642 | 53% | 33% | 28% | 25% |

| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|---------------|---------------|---------------|----------------|----------------|------------|------------|------------|------------|
| Bank funds | 297 | 2,786 | 6,297 | 9,118 | 13,063 | 837% | 126% | 45% | 43% |
| Customer deposits | 34,434 | 52,256 | 68,914 | 88,116 | 109,433 | 52% | 32% | 28% | 24% |
| Medium term loans | 3,398 | 5,785 | 7,253 | 9,066 | 11,333 | 70% | 25% | 25% | 25% |
| Interest bearing liabilities | 38,129 | 60,827 | 82,464 | 106,300 | 133,829 | 60% | 36% | 29% | 26% |
| Other non interest bearing liabilities | 644 | 2,250 | 2,412 | 3,084 | 3,830 | 249% | 7% | 28% | 24% |
| Shareholders' equity | 8,985 | 10,120 | 12,505 | 15,484 | 18,982 | 13% | 24% | 24% | 23% |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Total liabilities | 47,759 | 73,198 | 97,380 | 124,868 | 156,642 | 53% | 33% | 28% | 25% |

| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|---------------------------|---------------|---------------|---------------|---------------|---------------|-------|--------|---------|---------|
| NPLs | 360 | 453 | 566 | 736 | 993 | 26% | 25% | 30% | 35% |
| Loan loss allowances | 467 | 654 | 821 | 1,067 | 1,440 | 40% | 26% | 30% | 35% |
| NPL coverage ratio | 129.6% | 144.4% | 145.0% | 145.0% | 145.0% | | | | |
| NPL ratio | 1.40% | 1.06% | 0.89% | 0.88% | 0.93% | | | | |
| Provisioning charge | 0.72% | 0.63% | 0.65% | 0.65% | 0.65% | | | | |

| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|----------------------------|--------|--------|--------|---------|---------|-------|--------|---------|---------|
| Tier 1 capital | 7,816 | 9,630 | 11,944 | 14,808 | 18,201 | 23% | 24% | 24% | 23% |
| Tier 2 capital | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Total capital | 7,816 | 9,630 | 11,944 | 14,808 | 18,201 | 23% | 24% | 24% | 23% |
| - deductions from capital | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| RWA | 36,759 | 64,149 | 88,261 | 114,303 | 144,324 | 75% | 38% | 30% | 26% |
| Tier 1 ratio | 21.3% | 15.0% | 13.5% | 13.0% | 12.6% | | | | |
| Total capitalisation ratio | 21.3% | 15.0% | 13.5% | 13.0% | 12.6% | | | | |

| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E |
|---------------------------------|-------|-------|-------|-------|-------|
| Customer loans / deposits | 71.4% | 76.5% | 83.2% | 84.7% | 85.9% |
| Customer loans / customer funds | 72.0% | 80.6% | 90.8% | 93.5% | 96.2% |

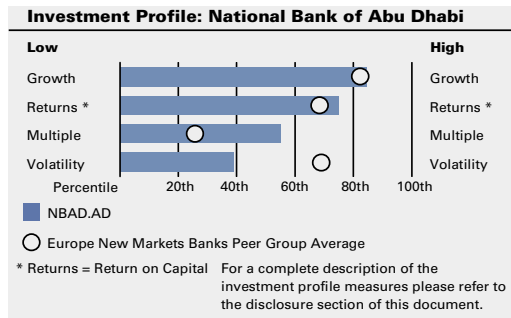
| Loans per branch (AED '000) | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------------------------|------|-----------|-------|-------|-------|
| Loans per branch (AED '000) | | 2,631,066 | | | |
| Loans per employee (AED '000) | | 50,476 | | | |
| Deposits per branch (AED '000) | | 3,266,004 | | | |
| Deposits per employee (AED '000) | | 62,657 | | | |

| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|----------------------------|---------------|---------------|---------------|---------------|----------------|------------|------------|------------|------------|
| Corporate loans | 14,338 | 26,797 | 38,855 | 49,735 | 62,169 | 87% | 45% | 28% | 25% |
| Government | 620 | 478 | 430 | 439 | 447 | -23% | -10% | 2% | 2% |
| High-net worth individuals | 3,758 | 5,918 | 8,580 | 10,811 | 13,514 | 57% | 45% | 26% | 25% |
| Personal loans | 3,948 | 7,629 | 12,587 | 17,622 | 24,231 | 93% | 65% | 40% | 38% |
| Share financing | 2,957 | 4,242 | 4,772 | 5,488 | 6,312 | 43% | 13% | 15% | 15% |
| Others | 7 | 0 | -1,804 | -680 | 21 | N/M | N/M | -62% | N/M |
| Total gross loans | 25,628 | 45,063 | 63,422 | 83,416 | 106,693 | 76% | 41% | 32% | 28% |

| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| Corporate loans | 55.9% | 59.5% | 61.3% | 59.6% | 58.3% |
| Government | 2.4% | 1.1% | 0.7% | 0.5% | 0.4% |
| High-net worth individuals | 14.7% | 13.1% | 13.5% | 13.0% | 12.7% |
| Personal loans | 15.4% | 16.9% | 19.8% | 21.1% | 22.7% |
| Share financing | 11.5% | 9.4% | 7.5% | 6.6% | 5.9% |
| Others | 0.0% | 0.0% | -2.8% | -0.8% | 0.0% |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

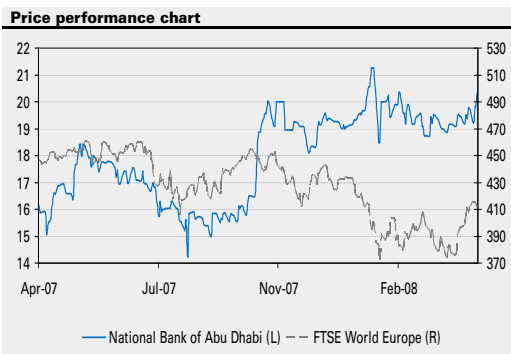
Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

National Bank of Abu Dhabi (NBAD.AD): Initiate as Neutral



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 20.25 |
| 12 month price target (Dh) | 27.65 |
| Upside/(downside) (%) | 37 |
| Market cap (Dh mn) | 40,026 |
| Tier 1 ratio (%) | 13.3 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 2,505.1 | 2,984.7 | 3,419.8 | 3,946.2 |
| GS EPS (Dh) | 1.31 | 1.42 | 1.63 | 1.87 |
| DPS (Dh) | 0.24 | 0.29 | 0.53 | 0.60 |
| BVPS (Dh) | 5.52 | 6.20 | 7.18 | 8.32 |
| GS P/E (X) | 15.8 | 14.3 | 12.4 | 10.8 |
| Dividend yield (%) | 1.2 | 1.6 | 2.6 | 3.0 |
| GS ROE (%) | 24.8 | 23.6 | 22.5 | 22.4 |
| P/BV (X) | 3.5 | 3.0 | 2.8 | 2.4 |



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | 3.5 | 23.3 | 42.0 |
| Rel. to FTSE World Europe | 3.0 | 39.7 | 51.2 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of National Bank of Abu Dhabi (NBAD) with a Neutral rating. Based on our 12-month NAV-based price target, the stock offers 36% potential upside, which is slightly above the average for our New Markets banks coverage universe (i.e. 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

Well-established as the second largest bank by assets in the UAE, NBAD's balance sheet structure is heavily concentrated in the corporate sector, mirroring the structure of UAE's economy. In our view, current high levels of profitability will be hard to enhance while maintaining the same asset mix – specially, as the bank faces mounting competition from experienced international players and dynamic domestic peers. Thus, it is no surprise to us that the bank is focusing on three areas to reinforce its product offering: (1) retail banking, with plans to open 28 branches in 2008; (2) SME banking, which offers more attractive yields; and (3) real estate, which in our view could offer significant opportunities for profitable growth, particularly in Abu Dhabi. We believe that this strategy will allow the bank to sustain high levels of profitability, but we deem it unlikely that it will lead to further improvements in returns.

Risks to the investment case

Domestic acquisitions leading to in-market mergers could result in significant synergies and thus would imply upside risk to our earnings estimates. Similarly, bolt-on acquisitions in fast-growing markets in the region could offer significant potential for further expansion and diversification. On the downside, international players could introduce margin pressure as competition in corporate finance and wealth management intensifies. Additionally, growing concentration in real estate, which already accounts for a significant portion of the lending book, could result in rapid asset quality deterioration and/or growth deceleration.

Valuation

We value NBAD at 16x 2009E earnings based on net asset value (NAV). See Exhibit 37 for a detailed description of our methodology. The bank currently trades on 12.2x 2009E, which suggests a slight premium to the UAE bank average, but is in line with the New Markets bank average as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 37: We estimate 36% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 16,145,669 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 0 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 0 | |
| Capital ratio | 13.8% | |
| Total equity attributable to generation of bank earnings | 16,145,669 | |
| GS bank earnings | | |
| Net profit | 3,401,964 | |
| Total adjustments: | 0 | |
| (-) Earnings attributable to participations | 0 | |
| (-) Earnings related to investment properties | 0 | |
| GS bank earnings | 3,401,964 | |
| GS bank ROE | 22.6% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 3.2x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 52,464,153 | |
| Funding requirement | | |
| Total book value of participations | 0 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 0 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 0 | |
| Impact on income statement | | |
| Funding rate | 2.72% | |
| Funding cost of participations | 0 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 0 | |
| Net P&L contribution from all participations | 0 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 0 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 15.4x | |
| Value of impact from P&L surplus / (deficit) | 0 | |
| Equity invested | 0 | |
| (II) Total value of equity participations | 0 | |
| (I + II) Estimated market capitalisation at price target | 52,464,153 | |
| Current market capitalisation | 40,026,430 | |
| Potential upside / (downside) to 12-m price target | 36% | > 12-month price target based on rolling-forward estimates |

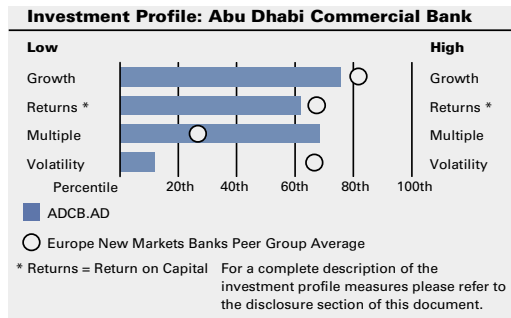
Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 38: NBAD (Neutral): Summary of financials and operational ratios
AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|----------------|----------------|----------------|----------------|----------------|--------------|---------------|----------------|----------------|
| Net interest income | 2,021 | 2,405 | 2,959 | 3,499 | 4,252 | 19% | 23% | 18% | 22% |
| Net fees and commissions income | 732 | 885 | 1,070 | 1,284 | 1,533 | 21% | 21% | 20% | 19% |
| Investment income | 20 | 119 | 148 | 159 | 175 | 487% | 24% | 8% | 10% |
| Other operating income | 182 | 257 | 316 | 378 | 416 | 41% | 23% | 20% | 10% |
| Total recurring revenues | 2,956 | 3,666 | 4,492 | 5,320 | 6,376 | 24% | 23% | 18% | 20% |
| Staff | -414 | -620 | -769 | -954 | -1,202 | 50% | 24% | 24% | 26% |
| General administration | -220 | -328 | -403 | -492 | -615 | 49% | 23% | 22% | 25% |
| Depreciation | -59 | -68 | -78 | -90 | -103 | 15% | 15% | 15% | 15% |
| Other | -7 | -38 | -75 | -87 | -120 | 462% | 95% | 17% | 36% |
| Total operating expenses | -700 | -1,054 | -1,325 | -1,623 | -2,040 | 51% | 26% | 22% | 26% |
| - cost income ratio | 23.7% | 28.8% | 29.5% | 30.5% | 32.0% | 5.1 ppt | 0.7 ppt | 1.0 ppt | 1.5 ppt |
| Operating income | 2,256 | 2,611 | 3,167 | 3,698 | 4,336 | 16% | 21% | 17% | 17% |
| Loan loss provisions | -100 | -42 | -119 | -208 | -314 | -58% | 186% | 75% | 51% |
| - provisioning charge | 0.31% | 0.21% | 0.25% | 0.28% | 0.30% | -10.1 bp | 4.1 bp | 3.0 bp | 2.0 bp |
| Other provisions | 1 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Exceptionals | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 2,157 | 2,570 | 3,048 | 3,489 | 4,021 | 19% | 19% | 14% | 15% |
| Taxes | -51 | -64 | -76 | -87 | -101 | 26% | 18% | 14% | 15% |
| - tax rate | 2.4% | 2.5% | 2.5% | 2.5% | 2.5% | 0.1 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Net income | 2,106 | 2,505 | 2,972 | 3,402 | 3,921 | 19% | 19% | 14% | 15% |
| Cash dividend | 377 | 490 | 659 | 1,189 | 1,361 | 30% | 35% | 80% | 14% |
| Pay out ratio (%) | 18% | 20% | 22% | 35% | 35% | | | | |
| Weighted average number of ordinary shares | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | | | | |
| Weighted average number of ordinary shares (diluted) | 2,030 | 2,030 | 2,096 | 2,096 | 2,096 | | | | |
| GS net income | 2,106 | 2,505 | 2,972 | 3,402 | 3,921 | 19% | 19% | 14% | 15% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 1.10 | 1.31 | 1.56 | 1.78 | 2.05 | | | | |
| Diluted EPS | 1.10 | 1.31 | 1.47 | 1.67 | 1.92 | | | | |
| GS EPS | 1.10 | 1.31 | 1.47 | 1.67 | 1.92 | | | | |
| DPS | 0.19 | 0.24 | 0.31 | 0.57 | 0.65 | | | | |
| EPS consensus | | | 1.45 | 1.64 | 1.81 | | | | |
| GS vs. consensus | | | 1% | 2% | 6% | | | | |
| Book value per share | 4.44 | 5.52 | 6.65 | 7.70 | 8.93 | | | | |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 13.0 x | 11.4 x | 9.9 x | | | | |
| Cons P/E | | | 14.0 x | 12.3 x | 11.2 x | | | | |
| GS P/E | | | 13.8 x | 12.2 x | 10.6 x | | | | |
| P/BV | | | 3.0 x | 2.6 x | 2.3 x | | | | |
| ROE | 25.8% | 24.8% | 23.6% | 22.6% | 22.5% | | | | |
| GS ROE | 25.8% | 24.8% | 23.6% | 22.6% | 22.5% | | | | |
| Dividend yield | | | 1.6% | 2.8% | 3.2% | | | | |
| Market cap / Customer deposits | | | 0.39 x | 0.31 x | 0.25 x | | | | |
| Market cap / Branches | | 702,218 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 57 | | | | | | | |
| Employees | | 2,270 | | | | | | | |
| Employees / Branch | | 40 | | | | | | | |
| Staff cost per employee (AED '000) | | 273 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net interest margin | 2.30% | 2.12% | 2.13% | 2.23% | 2.33% | | | | |
| Avg. yield of int-earning assets | 6.22% | 6.23% | 5.51% | 4.79% | 5.01% | | | | |
| Avg. cost of int-bearing liabilities | 4.24% | 4.40% | 3.60% | 2.72% | 2.84% | | | | |
| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Cash | 483 | 522 | 548 | 575 | 604 | 6% | 5% | 5% | 5% |
| Balances with CB | 7,279 | 35,878 | 24,481 | 17,875 | 15,799 | 393% | -32% | -27% | -12% |
| Loans to banks | 22,268 | 8,158 | 7,342 | 6,755 | 6,417 | -63% | -10% | -8% | -5% |
| Loans to customers | 57,486 | 79,729 | 106,637 | 136,448 | 169,046 | 39% | 34% | 28% | 24% |
| Non-trading investments | 10,527 | 10,054 | 10,255 | 10,460 | 10,670 | -4% | 2% | 2% | 2% |
| Interest bearing assets | 98,042 | 134,341 | 149,263 | 172,113 | 202,535 | 37% | 11% | 15% | 18% |
| Trading investments | 408 | 1,201 | 1,261 | 1,387 | 1,526 | 194% | 5% | 10% | 10% |
| Other non-interest bearing assets | 2,516 | 3,889 | 4,884 | 6,107 | 7,443 | 55% | 26% | 25% | 22% |
| Total assets | 100,966 | 139,431 | 155,407 | 179,607 | 211,504 | 38% | 11% | 16% | 18% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Bank funds | 6,089 | 27,041 | 16,330 | 11,897 | 9,743 | 346% | -40% | -27% | -18% |
| Customer deposits | 70,738 | 81,737 | 102,046 | 127,768 | 158,144 | 16% | 25% | 25% | 24% |
| Subordinated convertible notes | 2,432 | 2,440 | 3,057 | 3,064 | 3,071 | 0% | 25% | 0% | 0% |
| Medium term loans | 3,590 | 7,405 | 8,405 | 8,928 | 9,397 | 106% | 14% | 6% | 5% |
| Other interest bearing liabilities | 6,010 | 5,412 | 6,975 | 6,417 | 6,096 | -10% | 29% | -8% | -5% |
| Interest bearing liabilities | 88,839 | 124,034 | 136,813 | 158,074 | 186,453 | 40% | 10% | 16% | 18% |
| Other non interest bearing liabilities | 3,122 | 4,182 | 4,662 | 5,388 | 6,345 | 34% | 11% | 16% | 18% |
| Shareholders' equity | 9,005 | 11,214 | 13,932 | 16,146 | 18,706 | 25% | 24% | 16% | 16% |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Total liabilities | 100,966 | 139,431 | 155,407 | 179,607 | 211,504 | 38% | 11% | 16% | 18% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| NPLs | 1,019 | 1,051 | 1,194 | 1,348 | 1,515 | 3% | 14% | 13% | 12% |
| Loan loss allowances | 918 | 910 | 1,015 | 1,145 | 1,288 | -1% | 11% | 13% | 12% |
| NPL coverage ratio | 90.1% | 86.6% | 85.0% | 85.0% | 85.0% | | | | |
| NPL ratio | 1.63% | 1.07% | 0.87% | 0.74% | 0.65% | | | | |
| Provisioning charge | 0.31% | 0.21% | 0.25% | 0.28% | 0.30% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Tier 1 capital | 9,215 | 11,239 | 13,976 | 16,190 | 18,750 | 22% | 24% | 16% | 16% |
| Tier 2 capital | 2,233 | 2,415 | 3,032 | 3,040 | 3,047 | 8% | 26% | 0% | 0% |
| Total capital | 11,448 | 13,654 | 17,009 | 19,229 | 21,797 | 19% | 25% | 13% | 13% |
| - deductions from capital | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| RWA | 54,672 | 84,494 | 109,835 | 139,048 | 170,904 | 55% | 30% | 27% | 23% |
| Tier I ratio | 16.8% | 13.3% | 12.7% | 11.6% | 11.0% | | | | |
| Total capitalisation ratio | 20.9% | 16.2% | 15.5% | 13.8% | 12.8% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 74.8% | 73.3% | 90.1% | 97.7% | 100.7% | | | | |
| Customer loans / customer funds | 81.3% | 97.5% | 104.5% | 106.8% | 106.9% | | | | |
| Loans per branch (AED '000) | | 1,398,756 | | | | | | | |
| Loans per employee (AED '000) | | 35,123 | | | | | | | |
| Deposits per branch (AED '000) | | 1,433,977 | | | | | | | |
| Deposits per employee (AED '000) | | 36,007 | | | | | | | |
| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Corporate loans | 36,258 | 62,188 | 84,575 | 111,640 | 140,686 | 72% | 36% | 32% | 26% |
| Government | 5,784 | 1,813 | 1,359 | 1,155 | 1,213 | -69% | -25% | -15% | 5% |
| High-net-worth individuals | 9,935 | 9,095 | 9,550 | 10,027 | 10,529 | -8% | 5% | 5% | 5% |
| Personal loans | 8,021 | 8,868 | 10,199 | 12,442 | 15,180 | 11% | 15% | 22% | 22% |
| Others | 201 | 597 | 774 | 982 | 1,231 | 197% | 30% | 27% | 25% |
| Total gross loans | 60,199 | 82,561 | 106,458 | 136,246 | 168,818 | 37% | 29% | 28% | 24% |
| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Corporate loans | 60.2% | 75.3% | 79.4% | 81.9% | 83.3% | | | | |
| Government | 9.6% | 2.2% | 1.3% | 0.8% | 0.7% | | | | |
| High-net-worth individuals | 16.5% | 11.0% | 9.0% | 7.4% | 6.2% | | | | |
| Personal loans | 13.3% | 10.7% | 9.6% | 9.1% | 9.0% | | | | |
| Others | 0.3% | 0.7% | 0.7% | 0.7% | 0.7% | | | | |
| Total gross loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

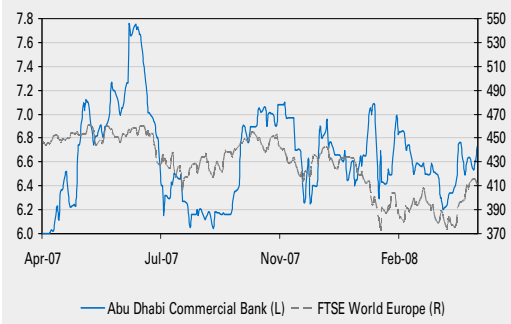
Abu Dhabi Commercial Bank (ADCB.AD): Initiate as Neutral



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 6.78 |
| 12 month price target (Dh) | 9.41 |
| Upside/(downside) (%) | 39 |
| Market cap (Dh mn) | 27,120 |
| Tier 1 ratio (%) | 12.0 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 2,547.1 | 2,327.3 | 2,552.6 | 2,814.6 |
| GS EPS (Dh) | 0.64 | 0.58 | 0.64 | 0.70 |
| DPS (Dh) | 0.30 | 0.00 | 0.00 | 0.00 |
| BVPS (Dh) | 2.82 | 3.13 | 3.77 | 4.47 |
| GS P/E (X) | 10.5 | 11.7 | 10.6 | 9.6 |
| Dividend yield (%) | 4.5 | NM | NM | NM |
| GS ROE (%) | 23.2 | 19.6 | 18.5 | 17.1 |
| P/BV (X) | 2.3 | 2.2 | 1.8 | 1.5 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | 1.2 | (2.3) | 12.0 |
| Rel. to FTSE World Europe | 0.7 | 10.6 | 19.3 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of Abu Dhabi Commercial Bank (ADCB) with a Neutral rating. Based on our 12-month NAV-based price target the stock offers 37% potential upside, or less than one standard deviation above the average for our New Markets banks coverage universe (i.e., 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

ADCB, a mayor player in project finance, has recently been under significant scrutiny due to its reliance on wholesale funding and its exposure to structured finance instruments, including SIVs and CDOs. So far, it has been the only bank in the UAE to have recognized significant losses on the back of this, which in recently released disclosure amounted to AED560 mn in 2007.

We believe that ADCB will continue to benefit from strong demand for project financing in the UAE, as well as from new initiatives to develop an Islamic finance platform and launch a real estate development company. However, our estimates diverge from management’s ambitious targets, which place earnings growth at 20% in 2008 and look for assets to double in the next three years.

Risks to the investment case

Although recent disclosure provide incremental detail on their investments, it is difficult to determine whether further adjustments to ADCB’s investment portfolio are needed. We calculate that non-trading investments (excluding RHB Capital) will still represent around 1.3x of estimated net profit for 2008, leaving significant room for meaningful write-downs.

High loan growth, relatively low capital formation and a generous dividend policy may drive capitalization ratios close to the minimum requirement, suggesting further capital increases or putting projected growth and/or future dividends at risk.

On the other hand, higher-than-expected growth in project and Islamic finance through organic growth or accretive acquisitions could add upside risk to our earnings estimates. For instance, the bank has been actively screening for investment opportunities overseas. Recently, it secured a 25% stake in Malaysian banking group RHB Capital, which is reported to have been valued at 1.7x reported book (Dow Jones Newswires, March 4, 2008).

Valuation

We value ADCB at 15x 2009E earnings based on net asset value (NAV). See Exhibit 39 for a detailed description of our methodology. The bank currently trades on 10.6x 2009E, which is in line with the average for banks in Abu Dhabi (see Exhibit 6), but implies a 15% discount to the New Markets bank average as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 39: We estimate 39% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 15,062,265 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 64,558 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 574,100 | |
| Capital ratio | 11.2% | |
| Total equity attributable to generation of bank earnings | 14,997,707 | |
| GS bank earnings | | |
| Net profit | 2,552,576 | |
| Total adjustments: | -61,511 | |
| (-) Earnings attributable to participations | 0 | |
| (-) Earnings related to investment properties | 61,511 | |
| GS bank earnings | 2,491,066 | |
| GS bank ROE | 18.2% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 2.4x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 36,372,569 | |
| Funding requirement | | |
| Total book value of participations | 574,100 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 64,558 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 509,543 | |
| Impact on income statement | | |
| Funding rate | 3.43% | |
| Funding cost of participations | -17,496 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 61,511 | |
| Net P&L contribution from all participations | 44,015 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 44,015 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 14.6x | |
| Value of impact from P&L surplus / (deficit) | 642,665 | |
| Equity invested | 64,558 | |
| (II) Total value of equity participations | 707,223 | |
| (I + II) Estimated market capitalisation at price target | 37,079,792 | |
| Current market capitalisation | 27,120,000 | |
| Potential upside / (downside) to 12-m price target | 39% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

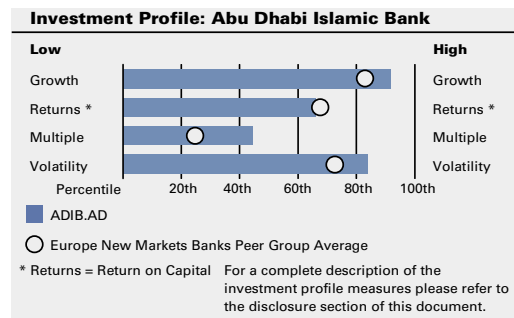
Exhibit 40: ADCB (Neutral): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
|--|---------------|----------------|----------------|----------------|----------------|--------------|----------------|----------------|----------------|
| Net interest income | 1,774 | 2,288 | 2,585 | 2,910 | 3,371 | 29% | 13% | 13% | 16% |
| Net fees and commissions income | 1,129 | 874 | 1,109 | 1,391 | 1,653 | -23% | 27% | 25% | 19% |
| Investment gains | -28 | 401 | 110 | 106 | 88 | N/M | -73% | -4% | -17% |
| Share in profit of associates | 4 | 0 | 92 | 115 | 138 | -91% | N/M | 25% | 20% |
| Other operating income | 218 | 236 | 249 | 253 | 260 | 8% | 5% | 2% | 3% |
| Total recurring revenues | 3,097 | 3,800 | 4,145 | 4,776 | 5,510 | 23% | 9% | 15% | 15% |
| Staff | -440 | -544 | -663 | -783 | -924 | 24% | 22% | 18% | 18% |
| General administration | -273 | -415 | -580 | -697 | -836 | 52% | 40% | 20% | 20% |
| Depreciation | -41 | -50 | -60 | -72 | -87 | 22% | 20% | 20% | 20% |
| Total operating expenses | -754 | -1,009 | -1,304 | -1,552 | -1,846 | 34% | 29% | 19% | 19% |
| - cost income ratio | 24.3% | 26.5% | 31.5% | 32.5% | 33.5% | 2.2 ppt | 4.9 ppt | 1.0 ppt | 1.0 ppt |
| Operating income | 2,343 | 2,791 | 2,841 | 3,224 | 3,664 | 19% | 2% | 13% | 14% |
| Loan loss provisions | -193 | -143 | -374 | -519 | -681 | -26% | 161% | 39% | 31% |
| - provisioning charge | 0.64% | 0.42% | 0.55% | 0.55% | 0.55% | -21.7 bp | 12.9 bp | 0.0 bp | 0.0 bp |
| Exceptionals | 0 | -560 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 2,150 | 2,088 | 2,467 | 2,705 | 2,983 | -3% | 18% | 10% | 10% |
| Taxes | -3 | -3 | -4 | -4 | -5 | 28% | 18% | 10% | 10% |
| - tax rate | 0.1% | 0.2% | 0.2% | 0.2% | 0.2% | 0.0 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| Minorities | -66 | -97 | -135 | -149 | -164 | 49% | 39% | 10% | 10% |
| Net income | 2,082 | 1,988 | 2,327 | 2,553 | 2,815 | -5% | 17% | 10% | 10% |
| Cash dividend | 1,210 | 1,200 | 0 | 0 | 0 | -1% | N/M | N/M | N/M |
| Pay out ratio (%) | 58% | 60% | 0% | 0% | 0% | | | | |
| Number of shares (eop) | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | | | | |
| GS net income | 2,082 | 2,547 | 2,327 | 2,553 | 2,815 | 22% | -9% | 10% | 10% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 0.52 | 0.50 | 0.58 | 0.64 | 0.70 | | | | |
| GS EPS | 0.52 | 0.64 | 0.58 | 0.64 | 0.70 | | | | |
| DPS | 0.30 | 0.30 | 0.00 | 0.00 | 0.00 | | | | |
| EPS consensus | | | 0.59 | 0.69 | 0.71 | | | | |
| GS vs. consensus | | | -1% | -8% | -1% | | | | |
| Book value per share | 2.66 | 2.82 | 3.13 | 3.77 | 4.47 | | | | |
| EPS figures based on eop shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 11.7 x | 10.6 x | 9.6 x | | | | |
| Cons P/E | | | 11.5 x | 9.8 x | 9.5 x | | | | |
| GS P/E | | | 11.7 x | 10.6 x | 9.6 x | | | | |
| P/BV | | | 2.2 x | 1.8 x | 1.5 x | | | | |
| ROE | 21.6% | 18.1% | 19.6% | 18.5% | 17.1% | | | | |
| GS ROE | 21.6% | 22.6% | 19.6% | 18.5% | 17.1% | | | | |
| Dividend yield | | | 0.0% | 0.0% | 0.0% | | | | |
| Market cap / Customer deposits | | | 0.38 x | 0.30 x | 0.25 x | | | | |
| Market cap / Branches | | 645,714 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 42 | | | | | | | |
| Employees | | 3,000 | | | | | | | |
| Employees / Branch | | 71 | | | | | | | |
| Staff cost per employee (AED '000) | | 181 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net interest margin | 2.65% | 2.59% | 2.42% | 2.33% | 2.29% | | | | |
| Avg. yield of int-earning assets | 6.16% | 6.79% | 5.74% | 5.07% | 5.10% | | | | |
| Avg. cost of int-bearing liabilities | 4.09% | 5.59% | 4.23% | 3.43% | 3.60% | | | | |
| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
| Cash | 332 | 367 | 404 | 445 | 489 | 11% | 10% | 10% | 10% |
| Balances with CB | 1,567 | 15,290 | 9,875 | 7,864 | 4,240 | 876% | -35% | -20% | -46% |
| Loans to banks | 10,065 | 6,030 | 6,151 | 6,274 | 6,399 | -40% | 2% | 2% | 2% |
| Loans to customers | 62,425 | 75,676 | 96,491 | 119,007 | 145,184 | 21% | 28% | 23% | 22% |
| Non-trading investments | 3,701 | 3,414 | 7,874 | 7,781 | 8,189 | -8% | 131% | -1% | 5% |
| Interest bearing assets | 78,089 | 100,778 | 120,796 | 141,370 | 164,501 | 29% | 20% | 17% | 16% |
| Trading investments | 78 | 122 | 135 | 148 | 163 | 58% | 10% | 10% | 10% |
| FV of derivatives | 999 | 3,068 | 0 | 0 | 0 | 207% | N/M | N/M | N/M |
| Other non-interest bearing assets | 1,923 | 2,245 | 6,373 | 7,753 | 9,361 | 17% | 184% | 22% | 21% |
| Total assets | 81,088 | 106,214 | 127,304 | 149,271 | 174,025 | 31% | 20% | 17% | 17% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
| Bank funds | 7,970 | 5,598 | 5,608 | 8,138 | 8,127 | -30% | 0% | 45% | 0% |
| Customer deposits | 43,397 | 57,161 | 71,564 | 89,768 | 109,433 | 32% | 25% | 25% | 22% |
| Short and medium term borrowing | 15,141 | 25,901 | 30,658 | 27,949 | 28,731 | 71% | 18% | -9% | 3% |
| Subordinated notes | 1,469 | 1,469 | 1,469 | 1,469 | 1,469 | 0% | 0% | 0% | 0% |
| Interest bearing liabilities | 67,977 | 90,129 | 109,300 | 127,324 | 147,760 | 33% | 21% | 16% | 16% |
| Other non interest bearing liabilities | 2,387 | 4,673 | 5,367 | 6,733 | 8,207 | 96% | 15% | 25% | 22% |
| Shareholders' equity | 10,658 | 11,298 | 12,510 | 15,062 | 17,877 | 6% | 11% | 20% | 19% |
| Minorities | 66 | 114 | 126 | 152 | 181 | 74% | 11% | 20% | 19% |
| Total liabilities | 81,088 | 106,214 | 127,304 | 149,271 | 174,025 | 31% | 20% | 17% | 17% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
| NPLs | 1,178 | 1,055 | 1,003 | 1,053 | 1,211 | -10% | -5% | 5% | 15% |
| Loan loss allowances | 983 | 1,150 | 1,103 | 1,158 | 1,332 | 17% | -4% | 5% | 15% |
| NPL coverage ratio | 83.4% | 109.0% | 110.0% | 110.0% | 110.0% | | | | |
| NPL ratio | 1.86% | 1.37% | 1.03% | 0.88% | 0.83% | | | | |
| Provisioning charge | 0.64% | 0.42% | 0.55% | 0.55% | 0.55% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
| Tier 1 capital | 10,677 | 11,507 | 12,636 | 15,215 | 18,058 | 8% | 10% | 20% | 19% |
| Tier 2 capital | 1,517 | 1,374 | 1,469 | 1,469 | 1,469 | -9% | 7% | 0% | 0% |
| Total capital | 12,193 | 12,881 | 14,105 | 16,684 | 19,527 | 6% | 10% | 18% | 17% |
| RWA | 74,919 | 95,685 | 121,031 | 148,366 | 180,384 | 28% | 26% | 23% | 22% |
| Tier 1 ratio | 14.3% | 12.0% | 10.4% | 10.3% | 10.0% | | | | |
| Total capitalisation ratio | 16.3% | 13.5% | 11.7% | 11.2% | 10.8% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 121.5% | 120.6% | 125.0% | 121.6% | 123.5% | | | | |
| Customer loans / customer funds | 143.8% | 132.4% | 134.8% | 132.6% | 132.7% | | | | |
| Loans per branch (AED '000) | | 1,801,811 | | | | | | | |
| Loans per employee (AED '000) | | 25,225 | | | | | | | |
| Deposits per branch (AED '000) | | 1,360,972 | | | | | | | |
| Deposits per employee (AED '000) | | 19,054 | | | | | | | |
| Gross performing loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07E | 09E/08E | 10E/09E |
| Corporate | 33,752 | 48,547 | 64,810 | 80,364 | 98,446 | 44% | 34% | 24% | 23% |
| Government | 2,838 | 1,741 | 1,552 | 1,379 | 1,088 | -39% | -11% | -11% | -21% |
| High-net-worth individuals | 22,065 | 19,042 | 19,614 | 21,575 | 23,733 | -14% | 3% | 10% | 10% |
| Personal | 4,753 | 7,496 | 11,619 | 16,847 | 23,249 | 58% | 55% | 45% | 38% |
| Total gross performing loans | 63,408 | 76,826 | 97,594 | 120,165 | 146,515 | 21% | 27% | 23% | 22% |
| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Corporate | 53.2% | 63.2% | 66.4% | 66.9% | 67.2% | | | | |
| Government | 4.5% | 2.3% | 1.6% | 1.1% | 0.7% | | | | |
| High-net-worth individuals | 34.8% | 24.8% | 20.1% | 18.0% | 16.2% | | | | |
| Personal | 7.5% | 9.8% | 11.9% | 14.0% | 15.9% | | | | |
| Total gross performing loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

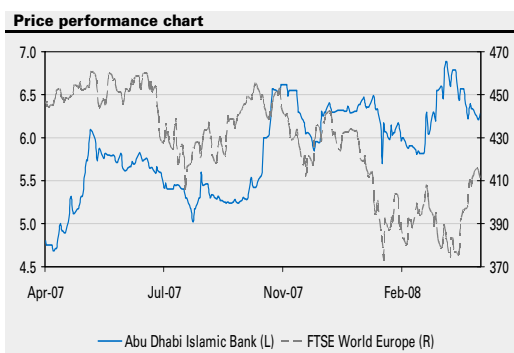
Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

Abu Dhabi Islamic Bank (ADIB.AD): Initiate with a Neutral rating



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 6.31 |
| 12 month price target (Dh) | 8.62 |
| Upside/(downside) (%) | 37 |
| Market cap (Dh mn) | 12,434 |
| Tier 1 ratio (%) | 16.5 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|-------|---------|---------|---------|
| GS Net income (Dh mn) | 768.5 | 1,021.9 | 1,262.2 | 1,565.6 |
| GS EPS (Dh) | 0.41 | 0.52 | 0.64 | 0.79 |
| DPS (Dh) | 0.16 | 0.10 | 0.13 | 0.16 |
| BVPS (Dh) | 2.91 | 2.96 | 3.50 | 4.17 |
| GS P/E (X) | 15.3 | 12.2 | 9.9 | 7.9 |
| Dividend yield (%) | 2.5 | 1.6 | 2.0 | 2.5 |
| GS ROE (%) | 18.8 | 18.2 | 19.8 | 20.7 |
| P/BV (X) | 2.2 | 2.1 | 1.8 | 1.5 |



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | (1.2) | 15.9 | 22.3 |
| Rel. to FTSE World Europe | (1.6) | 31.2 | 30.3 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of Abu Dhabi Islamic Bank (ADIB) with a Neutral rating. Based on our 12-month NAV-based price target the stock offers 37% potential upside, or slightly above the average for our New Markets banks coverage universe (i.e., 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

Endowed with sufficient capital and under new leadership, ADIB has ambitious plans to become a prominent Islamic finance force globally. We believe that ADIB will be able to double its assets in the next three years, leveraging on renewed commercial focus and robust demand for Islamic finance products.

In our view, ADIB will face three main challenges along the way: (1) strong competition, coming not only from established Islamic finance players in the UAE, but also from new entrants among which are mainly conventional banks launching sharia-compliant platforms or converting altogether; (2) lack of sizeable targets to grow inorganically, given that there are not many Islamic finance banks perceived to be willing sellers; and (3) strong cost pressure as the bank expands operations, particularly abroad. ADIB already counts with a platform in Egypt and is exploring targets in other parts of North Africa.

Risks to the investment case

We anticipate profitability to increase gradually to reach peer group average levels in three years. Our estimates assume that ADIB will observe strict cost discipline, maintaining the cost to income ratio flat in the next three years. Hence, larger-than-expected footprint expansion and/or large acquisitions could put pressure on our earnings estimates.

We assume that going forward the bank will participate actively in the real estate sector as opportunities arise particularly in Abu Dhabi. However, due to lack of disclosure it is difficult to determine ADIB's total asset concentration in real estate, or quantify Burooj Properties' contribution in this segment. This adds both upside and downside risk to our earnings estimates.

Valuation

We value ADIB at 13.5x 2009E earnings based on net asset value (NAV). See Exhibit 41 for a detailed description of our methodology. The bank currently trades on 9.9x 2009E, implying a 9% discount to the UAE banking average and a 23% discount to the New Markets bank average, as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 41: We estimate 37% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 6,896,533 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 285,360 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 2,425,491 | |
| Capital ratio | 11.8% | |
| Total equity attributable to generation of bank earnings | 6,611,173 | |
| GS bank earnings | | |
| Net profit | 1,262,202 | |
| Total adjustments: | -367,926 | |
| (-) Earnings attributable to participations | 42,690 | |
| (-) Earnings related to investment properties | 325,236 | |
| GS bank earnings | 894,276 | |
| GS bank ROE | 14.7% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 1.8x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 11,802,386 | |
| Funding requirement | | |
| Total book value of participations | 2,425,491 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 285,360 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 2,140,131 | |
| Impact on income statement | | |
| Funding rate | 3.66% | |
| Funding cost of participations | -78,404 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 367,926 | |
| Net P&L contribution from all participations | 289,522 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 289,522 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 13.2x | |
| Value of impact from P&L surplus / (deficit) | 3,821,018 | |
| Equity invested | 285,360 | |
| (II) Total value of equity participations | 4,106,378 | |
| (I + II) Estimated market capitalisation at price target | 15,908,764 | |
| Current market capitalisation | 12,434,410 | |
| Potential upside / (downside) to 12-m price target | 37% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 42: ADIB (Neutral): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E |
|--|--------------|--------------|--------------|--------------|--------------|
| Income from Islamic financing | 2,058 | 2,392 | 2,491 | 2,992 | 4,001 |
| Distribution to depositors and sukuk holders | -1,361 | -1,439 | -1,271 | -1,510 | -2,070 |
| Net fees and commissions income | 80 | 145 | 202 | 279 | 377 |
| Investment income | 75 | 304 | 393 | 479 | 571 |
| Gain from sale of investments | 123 | 48 | 90 | 163 | 181 |
| Other operating income | 28 | 0 | 0 | 0 | 0 |
| Total recurring revenues | 1,011 | 1,449 | 1,906 | 2,403 | 3,059 |
| Staff | -252 | -376 | -501 | -631 | -808 |
| General administration | -108 | -160 | -208 | -261 | -326 |
| Depreciation | -19 | -25 | -34 | -46 | -60 |
| Total operating expenses | -379 | -562 | -743 | -937 | -1,193 |
| - cost income ratio | 37.5% | 38.8% | 39.0% | 39.0% | 39.0% |
| Operating income | 632 | 886 | 1,162 | 1,466 | 1,866 |
| Loan loss provisions | -48 | -104 | -140 | -203 | -300 |
| - provisioning charge | 0.28% | 0.46% | 0.45% | 0.45% | 0.48% |
| Other provisions | -12 | -13 | 0 | 0 | 0 |
| Exceptionals | 0 | 0 | 0 | 0 | 0 |
| PBT | 572 | 769 | 1,022 | 1,262 | 1,566 |
| Taxes | 0 | 0 | 0 | 0 | 0 |
| - tax rate | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Minorities | -1 | -1 | 0 | 0 | 0 |
| Net income | 571 | 768 | 1,022 | 1,262 | 1,566 |
| Cash dividend | 150 | 300 | 204 | 252 | 313 |
| Pay out ratio (%) | 26% | 39% | 20% | 20% | 20% |
| Weighted average number of shares in issue | 1,468 | 1,500 | 1,500 | 1,500 | 1,500 |
| Weighted average number of shares in issue (diluted) | 1,468 | 1,859 | 1,971 | 1,971 | 1,971 |
| GS net income | 571 | 768 | 1,022 | 1,262 | 1,566 |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E |
| Basic EPS | 0.39 | 0.51 | 0.68 | 0.84 | 1.04 |
| Diluted EPS | 0.39 | 0.41 | 0.52 | 0.64 | 0.79 |
| GS EPS | 0.39 | 0.41 | 0.52 | 0.64 | 0.79 |
| DPS | 0.10 | 0.16 | 0.10 | 0.13 | 0.16 |
| EPS consensus | | | 0.45 | 0.51 | 0.57 |
| GS vs. consensus | | | 15% | 26% | 39% |
| Book value per share | 1.89 | 2.91 | 2.96 | 3.50 | 4.17 |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E |
| P/E | | | 9.3 x | 7.5 x | 6.0 x |
| Cons P/E | | | 14.0 x | 12.4 x | 11.1 x |
| GS P/E | | | 12.2 x | 9.9 x | 7.9 x |
| P/BV | | | 2.1 x | 1.8 x | 1.5 x |
| ROE | 23.9% | 18.8% | 18.2% | 19.8% | 20.7% |
| GS ROE | 23.9% | 18.8% | 18.2% | 19.8% | 20.7% |
| Dividend yield | | | 1.6% | 2.0% | 2.5% |
| Market cap / Customer deposits | | | 0.32 x | 0.25 x | 0.20 x |
| Market cap / Branches | | 318,831 | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E |
| Branches | | 39 | | | |
| Employees | | 1,228 | | | |
| Employees / Branch | | 31 | | | |
| Staff cost per employee (AED '000) | | 307 | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E |
| Net Islamic banking margin | 2.76% | 2.71% | 2.77% | 2.66% | 2.78% |
| Avg. yield on Islamic banking assets | 8.04% | 6.81% | 5.65% | 5.37% | 5.75% |
| Avg. cost of funding | 6.13% | 4.93% | 3.82% | 3.66% | 3.97% |

| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|---------|---------|---------|---------|
| | 16% | 4% | 20% | 34% |
| | 7% | -12% | 19% | 37% |
| | 81% | 40% | 38% | 35% |
| | 306% | 29% | 22% | 19% |
| | -61% | N/M | 81% | 11% |
| | N/M | N/M | N/M | N/M |
| | 43% | 32% | 26% | 27% |
| | 49% | 33% | 26% | 28% |
| | 49% | 30% | 25% | 25% |
| | 34% | 33% | 34% | 31% |
| | 48% | 32% | 26% | 27% |
| | 1.4 ppt | 0.2 ppt | 0.0 ppt | 0.0 ppt |
| | 40% | 31% | 26% | 27% |
| | 116% | 35% | 45% | 48% |
| | 17.5 bp | -0.7 bp | 0.0 bp | 3.0 bp |
| | 5% | N/M | N/M | N/M |
| | N/M | N/M | N/M | N/M |
| | 0.0 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| | -39% | N/M | N/M | N/M |
| | 35% | 33% | 24% | 24% |
| | 100% | -32% | 24% | 24% |
| | 35% | 33% | 24% | 24% |

| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E |
|---|---------------|---------------|---------------|---------------|---------------|
| Cash | 210 | 253 | 329 | 428 | 557 |
| Balances with CB | 1,199 | 1,707 | 2,379 | 2,572 | 2,860 |
| Loans to banks | 31 | 338 | 372 | 409 | 450 |
| Murabaha and Mudaraba with financial institutions | 10,528 | 12,879 | 10,948 | 8,211 | 4,105 |
| Islamic financing | 20,437 | 24,776 | 37,058 | 52,552 | 71,728 |
| Investment in securities | 1,469 | 1,226 | 1,388 | 1,512 | 1,599 |
| Investment in associates | 96 | 443 | 532 | 638 | 766 |
| Investment properties | 1,617 | 1,172 | 1,465 | 1,787 | 2,145 |
| Other non-interest bearing assets | 705 | 1,247 | 1,609 | 2,198 | 2,835 |
| Total assets | 36,290 | 44,042 | 56,080 | 70,308 | 87,046 |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E |
| Bank funds | 5,346 | 4,185 | 6,945 | 8,427 | 10,033 |
| Customer accounts | 23,822 | 29,629 | 38,433 | 49,565 | 62,724 |
| Sukuk | 2,938 | 2,938 | 2,938 | 2,938 | 2,938 |
| Other non interest bearing liabilities | 1,415 | 1,869 | 1,922 | 2,478 | 3,136 |
| Shareholders' equity | 2,768 | 5,418 | 5,839 | 6,897 | 8,210 |
| Minorities | 1 | 3 | 3 | 4 | 5 |
| Total liabilities | 36,290 | 44,042 | 56,080 | 70,308 | 87,046 |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E |
| NPLs | 124 | 111 | 222 | 387 | 632 |
| Loan loss allowances | 186 | 331 | 425 | 565 | 776 |
| NPL coverage ratio | 149.5% | 296.7% | 191.4% | 145.8% | 122.9% |
| NPL ratio | 0.95% | 0.71% | 1.01% | 1.27% | 1.52% |
| Provisioning charge | 0.28% | 0.46% | 0.45% | 0.45% | 0.48% |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E |
| Tier 1 capital | 2,368 | 4,822 | 5,318 | 6,376 | 7,689 |
| Tier 2 capital | 194 | 124 | 133 | 133 | 133 |
| Total capital | 2,562 | 4,946 | 5,451 | 6,509 | 7,822 |
| RWA | 21,013 | 29,142 | 40,770 | 55,327 | 72,969 |
| Tier 1 ratio | 11.3% | 16.5% | 13.0% | 11.5% | 10.5% |
| Total capitalisation ratio | 12.2% | 17.0% | 13.4% | 11.8% | 10.7% |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E |
| Customer loans / deposits | 70.1% | 73.3% | 81.7% | 90.6% | 98.6% |
| Customer loans / customer funds | 85.8% | 83.6% | 96.4% | 106.0% | 114.4% |

| | |
|---|---------|
| Islamic financing per branch (AED '000) | 635,283 |
| Islamic financing per employee (AED '000) | 20,176 |
| Islamic account per branch (AED '000) | 759,713 |
| Islamic account per employee (AED '000) | 24,128 |

| Islamic financing & investing products | 2006 | 2007 | 2008E | 2009E | 2010E |
|--|---------------|---------------|---------------|---------------|---------------|
| Murabaha | 10,496 | 13,027 | | | |
| Istisna'a | 272 | 321 | | | |
| Mudaraba | 1,720 | 1,608 | | | |
| Other | 614 | 644 | | | |
| Jjara | 13,102 | 15,600 | 22,009 | 30,600 | 41,484 |
| Total gross | 26,205 | 31,200 | 47,939 | 68,198 | 93,370 |

| Islamic products breakdown | 2006 | 2007 | 2008E | 2009E | 2010E |
|----------------------------|---------------|---------------|-----------|-----------|-----------|
| Murabaha | 40.1% | 41.8% | | | |
| Istisna'a | 1.0% | 1.0% | | | |
| Mudaraba | 6.6% | 5.2% | | | |
| Other | 2.3% | 2.1% | | | |
| Jjara | 50.0% | 50.0% | 45.9% | 44.9% | 44.4% |
| Total loans | 100.0% | 100.0% | NM | NM | NM |

| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------|--------|---------|---------|
| | 21% | 30% | 30% | 30% |
| | 42% | 39% | 8% | 11% |
| | 984% | 10% | 10% | 10% |
| | 22% | -15% | -25% | -50% |
| | 21% | 50% | 42% | 36% |
| | -17% | 13% | 9% | 6% |
| | 362% | 20% | 20% | 20% |
| | -28% | 25% | 22% | 20% |
| | 77% | 29% | 37% | 29% |
| | 21% | 27% | 25% | 24% |

| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------|--------|---------|---------|
| | 24% | 30% | 29% | 27% |
| | 0% | 0% | 0% | 0% |
| | 32% | 3% | 29% | 27% |
| | 96% | 8% | 18% | 19% |
| | 141% | 8% | 18% | 19% |
| | 21% | 27% | 25% | 24% |

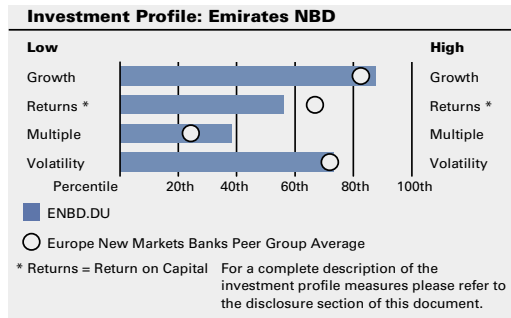
| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------|--------|---------|---------|
| | 10% | 100% | 74% | 63% |
| | 78% | 29% | 33% | 37% |

| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------|--------|---------|---------|
| | 104% | 10% | 20% | 21% |
| | -36% | 7% | 0% | 0% |
| | 93% | 10% | 19% | 20% |
| | 39% | 40% | 36% | 32% |

| | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------|--------|---------|---------|
| | 24% | N/M | N/M | N/M |
| | 18% | N/M | N/M | N/M |
| | -7% | N/M | N/M | N/M |
| | 5% | N/M | N/M | N/M |
| | 19% | 41% | 39% | 36% |
| | 19% | 54% | 42% | 37% |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

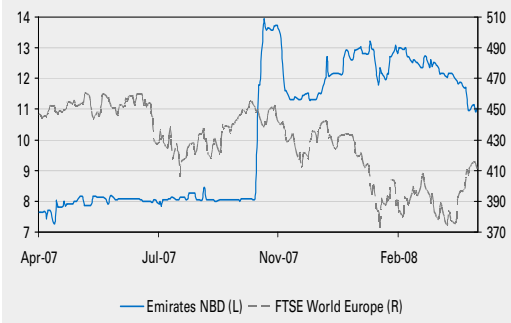
Emirates NBD (ENBD.DU): Initiate with a Neutral rating



| Key data | Current |
|----------------------------|----------|
| Price (Dh) | 11.05 |
| 12 month price target (Dh) | 14.91 |
| Upside/(downside) (%) | 35 |
| Market cap (Dh mn) | 55,830.4 |
| Tier 1 ratio (%) | 12.7 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 4,029.7 | 4,683.9 | 5,373.9 | 6,414.1 |
| GS EPS (Dh) | 0.80 | 0.93 | 1.06 | 1.27 |
| DPS (Dh) | 0.09 | 0.30 | 0.37 | 0.43 |
| BVPS (Dh) | 4.98 | 5.71 | 6.52 | 7.49 |
| GS P/E (X) | 13.9 | 11.9 | 10.4 | 8.7 |
| Dividend yield (%) | 0.8 | 2.8 | 3.4 | 3.8 |
| GS ROE (%) | 17.8 | 17.3 | 17.4 | 18.1 |
| P/BV (X) | 2.5 | 1.9 | 1.7 | 1.5 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | (13.8) | 36.6 | 41.2 |
| Rel. to FTSE World Europe | (14.2) | 54.7 | 50.4 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of Emirates NBD with a Neutral rating. Based on our 12-month NAV-based price target, the stock offers 35% potential upside, or less than one standard deviation above the average for the banks included in our New Markets banks coverage universe (i.e., 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

Emirates NBD is the largest bank by assets both in the UAE and in the GCC region. It is the result of a recent merger between two Dubai-based banks: Emirates and National Bank of Dubai. As such, it represents one of the most comprehensive franchises and a major competitive force in the Gulf, in our view.

Going forward, we believe the bank will be able to sustain high asset and earnings growth by: (1) cross-selling (i.e., Emirates and NBD have quite a complementary customer base); (2) focusing on efficiency gains (e.g., the bank targets US\$30 mn of synergies in retail banking alone) and; (3) leveraging on scale to provide corporate clients with competitive solutions in a market increasingly serviced by international players.

Emirates NBD also has the largest Islamic finance franchise among conventional banks which, in our view, has given it a head-start in this fast-growing but increasingly competitive segment. We forecast Emirates NBD's Islamic assets to grow by at least 30% annually in the next three years.

Even though through Emirates NBD has a significant platform to get exposure to the attractive real estate sector in the UAE through Union Properties, it has a low asset concentration in this segment when compared with its peers. This suggests a compelling opportunity to grow in this segment, particularly in Abu Dhabi, where the bank has a small presence.

Risks to the investment case

Our estimates are based on pro-forma financial statements for the merged entity. Given lack of disclosure, we acknowledge that our assumptions could diverge meaningfully once full-detailed official figures are released. This implies both downside and upside risk to our estimates.

Elevated inflationary pressure could result in rapid asset quality deterioration. Although retail banking only represents 15% of the lending book, Emirates NBD has a commanding market share in the UAE (i.e. 25%), which could lead to significant loan losses.

Valuation

We value Emirates NBD at 14x 2009E earnings based on net asset value (NAV). See Exhibit 43 for a detailed description of our methodology. The bank currently trades on 10.4x 2009E, implying a 6% discount to the UAE banking average and a 19% discount to the New Markets bank average, as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 43: We estimate 35% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 32,926,346 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 549,849 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 4,611,435 | |
| Capital ratio | 11.9% | |
| Total equity attributable to generation of bank earnings | 32,376,496 | |
| GS bank earnings | | |
| Net profit | 5,373,935 | |
| Total adjustments: | -598,059 | |
| (-) Earnings attributable to participations | 129,366 | |
| (-) Earnings related to investment properties | 468,692 | |
| GS bank earnings | 4,775,877 | |
| GS bank ROE | 15.7% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 2.0x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 64,095,227 | |
| Funding requirement | | |
| Total book value of participations | 4,611,435 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 549,849 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 4,061,586 | |
| Impact on income statement | | |
| Funding rate | 2.30% | |
| Funding cost of participations | -93,310 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 598,059 | |
| Net P&L contribution from all participations | 504,748 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 504,748 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 13.4x | |
| Value of impact from P&L surplus / (deficit) | 6,774,034 | |
| Equity invested | 549,849 | |
| (II) Total value of equity participations | 7,323,884 | |
| (I + II) Estimated market capitalisation at price target | 71,419,111 | |
| Current market capitalisation | 55,830,380 | |
| Potential upside / (downside) to 12-m price target | 35% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 44: ENBD (Neutral): Summary of financials and operational ratios

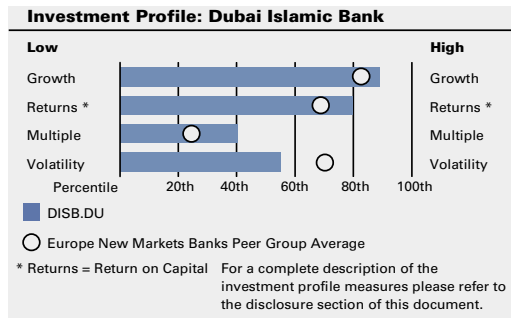
AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|--------------|--------------|--------------|--------------|---------------|------------|------------|------------|------------|
| Net interest income | 2,613 | 3,981 | 4,596 | 5,167 | 6,344 | 52% | 15% | 12% | 23% |
| Net income from Islamic finance | 82 | 102 | 144 | 144 | 174 | 23% | 42% | 0% | 21% |
| Net fees and commissions income | 981 | 1,432 | 2,005 | 2,706 | 3,518 | 46% | 40% | 35% | 30% |
| Net FX income | 270 | 365 | 474 | 593 | 711 | 35% | 30% | 25% | 20% |
| Trading income | 78 | 400 | 368 | 397 | 447 | 416% | -8% | 8% | 12% |
| Property related income | 78 | 87 | 129 | 129 | 146 | 12% | 47% | 1% | 13% |
| Gain on AFS investments | -25 | 188 | 179 | 194 | 211 | N/M | N/M | 9% | 9% |
| Brokerage income | 74 | 82 | 90 | 99 | 109 | 10% | N/M | 10% | 10% |
| Other operating income | 607 | 472 | 519 | 561 | 593 | -22% | 10% | 8% | 6% |
| Total recurring revenues | 4,758 | 7,108 | 8,503 | 9,991 | 12,253 | 49% | 20% | 18% | 23% |
| Staff | -1,042 | -1,588 | -2,033 | -2,521 | -3,177 | 53% | 28% | 24% | 26% |
| General administration | -647 | -970 | -1,213 | -1,431 | -1,746 | 50% | 25% | 18% | 22% |
| Depreciation | -133 | -160 | -176 | -194 | -213 | 20% | 10% | 10% | 10% |
| Total operating expenses | -1,822 | -2,719 | -3,422 | -4,146 | -5,136 | 49% | 26% | 21% | 24% |
| - cost income ratio | 38.3% | 38.2% | 40.2% | 41.5% | 41.9% | 0.0 ppt | 2.0 ppt | 1.2 ppt | 0.4 ppt |
| Operating income | 2,936 | 4,390 | 5,081 | 5,845 | 7,117 | 50% | 16% | 15% | 22% |
| Loan loss provisions | -212 | -537 | -719 | -835 | -1,119 | 153% | 34% | 16% | 34% |
| - provisioning charge | 0.26% | 0.43% | 0.42% | 0.38% | 0.41% | 17.5 bp | -1.5 bp | -3.7 bp | 3.1 bp |
| Other provisions | -29 | -199 | -91 | -105 | -124 | 580% | -54% | 15% | 17% |
| Exceptionals | 0 | -82 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 2,694 | 3,654 | 4,270 | 4,904 | 5,874 | 36% | 17% | 15% | 20% |
| Taxes | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| - tax rate | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| Minorities | 0 | 0 | 1 | 1 | 1 | N/M | 31% | 50% | 33% |
| Net income | 2,994 | 3,948 | 4,684 | 5,374 | 6,414 | 32% | 19% | 15% | 19% |
| Cash dividend | 287 | 448 | 1,538 | 1,873 | 2,149 | 56% | 243% | 22% | 15% |
| Pay out ratio (%) | 10% | 11% | 33% | 35% | 34% | | | | |
| Number of shares (eop) | 5,053 | 5,053 | 5,053 | 5,053 | 5,053 | | | | |
| GS net income | 2,994 | 4,030 | 4,684 | 5,374 | 6,414 | 35% | 16% | 15% | 19% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 0.59 | 0.78 | 0.93 | 1.06 | 1.27 | | | | |
| GS EPS | 0.59 | 0.80 | 0.93 | 1.06 | 1.27 | | | | |
| DPS | 0.06 | 0.09 | 0.30 | 0.37 | 0.43 | | | | |
| EPS consensus | | | 0.87 | 1.03 | 1.24 | | | | |
| GS vs. consensus | | | 7% | 3% | 2% | | | | |
| Book value per share | 4.00 | 4.98 | 5.71 | 6.52 | 7.49 | | | | |
| EPS figures based on eop shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 11.9 x | 10.4 x | 8.7 x | | | | |
| Cons P/E | | | 12.7 x | 10.7 x | 8.9 x | | | | |
| GS P/E | | | 11.9 x | 10.4 x | 8.7 x | | | | |
| P/BV | | | 1.9 x | 1.7 x | 1.5 x | | | | |
| ROE | 15.2% | 17.4% | 17.3% | 17.4% | 18.1% | | | | |
| GS ROE | 15.2% | 17.7% | 17.3% | 17.4% | 18.1% | | | | |
| Dividend yield | | | 2.8% | 3.4% | 3.8% | | | | |
| Market cap / Customer deposits | | | 0.35 x | 0.27 x | 0.22 x | | | | |
| Market cap / Branches | | 489,740 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 114 | | | | | | | |
| Employees | | 6,402 | | | | | | | |
| Employees / Branch | | 56 | | | | | | | |
| Staff cost per employee (AED '000) | | 248 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net interest margin | 2.23% | 2.27% | 1.99% | 1.83% | 1.85% | | | | |
| Avg. yield of int-earning assets | 6.22% | 6.40% | 5.01% | 4.16% | 4.43% | | | | |
| Avg. cost of int-bearing liabilities | 4.05% | 4.09% | 2.98% | 2.30% | 2.55% | | | | |
| Financials based on Pro-forma consolidation of Emirates International Bank and National Bank of Dubai financial accounts | | | | | | | | | |

| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|---|----------------|----------------|----------------|----------------|----------------|--------------|---------------|----------------|----------------|
| Cash | 921 | 968 | 1,064 | 1,171 | 1,182 | 5% | 10% | 10% | 1% |
| Balances with CB | 8,985 | 28,261 | 18,459 | 21,218 | 23,042 | 215% | -35% | 15% | 9% |
| Loans to banks | 10,376 | 12,801 | 14,081 | 15,489 | 17,038 | 23% | 10% | 10% | 10% |
| Loans to customers | 102,496 | 152,005 | 199,345 | 248,291 | 306,331 | 48% | 31% | 25% | 23% |
| Investments in securities | 26,401 | 23,555 | 25,934 | 28,534 | 31,391 | -11% | 10% | 10% | 10% |
| Interest bearing assets | 149,180 | 217,590 | 258,884 | 314,703 | 378,984 | 46% | 19% | 22% | 20% |
| Islamic financing & investment products | 6,558 | 14,449 | 20,051 | 25,874 | 32,575 | 120% | 39% | 29% | 26% |
| Investments in associates | 2,297 | 2,712 | 3,125 | 3,592 | 4,130 | 18% | 15% | 15% | 15% |
| Investment properties | 426 | 827 | 926 | 1,019 | 1,121 | 94% | 12% | 10% | 10% |
| Intangible assets | 5,309 | 6,179 | 6,179 | 6,179 | 6,179 | 16% | 0% | 0% | 0% |
| Other non-interest bearing assets | 6,679 | 12,044 | 14,301 | 17,638 | 21,478 | 80% | 19% | 23% | 22% |
| Total assets | 170,449 | 253,800 | 303,465 | 369,005 | 444,467 | 49% | 20% | 22% | 20% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Bank funds | 30,618 | 46,305 | 49,930 | 55,826 | 68,314 | 51% | 8% | 12% | 22% |
| Customer deposits | 86,295 | 124,097 | 161,032 | 205,270 | 249,912 | 44% | 30% | 27% | 22% |
| Medium term borrowing | 18,471 | 27,657 | 30,673 | 33,174 | 36,362 | 50% | 11% | 8% | 10% |
| Other interest bearing liabilities | 355 | 5,610 | 805 | 1,026 | 1,250 | 1480% | -86% | 27% | 22% |
| Interest bearing liabilities | 135,739 | 203,669 | 242,444 | 295,296 | 355,838 | 50% | 19% | 22% | 21% |
| Islamic customers deposits | 9,045 | 14,542 | 20,088 | 26,034 | 33,013 | 61% | 38% | 30% | 27% |
| Sukuk | 0 | 1,267 | 1,267 | 1,267 | 1,267 | N/M | 0% | 0% | 0% |
| Other non interest bearing liabilities | 5,448 | 8,859 | 10,476 | 13,077 | 16,035 | 63% | 18% | 25% | 23% |
| Shareholders' equity | 20,215 | 25,157 | 28,841 | 32,926 | 37,850 | 24% | 15% | 14% | 15% |
| Minorities | 2 | 306 | 352 | 405 | 465 | 19439% | 15% | 15% | 15% |
| Total liabilities | 170,449 | 253,800 | 303,465 | 369,005 | 444,467 | 49% | 20% | 22% | 20% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| NPLs | 975 | 1,492 | 2,154 | 2,929 | 3,919 | 53% | 44% | 36% | 34% |
| Loan loss allowances | 1,119 | 1,634 | 2,320 | 3,109 | 4,166 | 46% | 42% | 34% | 34% |
| NPL coverage ratio | 115% | 110% | 108% | 106% | 106% | | | | |
| NPL ratio | 0.98% | 1.00% | 1.10% | 1.20% | 1.30% | | | | |
| Provisioning charge | 0.26% | 0.43% | 0.42% | 0.38% | 0.41% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Tier 1 capital | 14,564 | 18,420 | 21,612 | 25,166 | 29,491 | 26% | 17% | 16% | 17% |
| Tier 2 capital | 4,016 | 4,536 | 5,074 | 5,659 | 6,318 | 13% | 12% | 12% | 12% |
| Total capital | 16,283 | 20,244 | 23,562 | 27,232 | 31,679 | 24% | 16% | 16% | 16% |
| RWA | NA | 145,147 | 185,270 | 228,391 | 279,489 | NM | 28% | 23% | 22% |
| Tier 1 ratio | NA | 12.7% | 11.7% | 11.0% | 10.6% | | | | |
| Total capitalisation ratio | NA | 13.9% | 12.7% | 11.9% | 11.3% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 87.7% | 89.2% | 94.5% | 95.1% | 96.3% | | | | |
| Customer loans / customer funds | 118.8% | 122.5% | 123.8% | 121.0% | 122.6% | | | | |
| Loans per branch (AED '000) | | 1,460,123 | | | | | | | |
| Loans per employee (AED '000) | | 26,000 | | | | | | | |
| Deposits per branch (AED '000) | | 1,216,134 | | | | | | | |
| Deposits per employee (AED '000) | | 21,656 | | | | | | | |
| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Corporate | 55,958 | 85,615 | 111,300 | 135,786 | 162,943 | 53% | 30% | 22% | 20% |
| Personal loans | 26,089 | 39,133 | 52,830 | 68,679 | 89,282 | 50% | 35% | 30% | 30% |
| Government / Public sector | 14,287 | 20,716 | 27,346 | 34,456 | 43,070 | 45% | 32% | 26% | 25% |
| Other segment (customers) | 3,223 | 3,699 | 4,316 | 5,158 | 6,158 | 15% | 17% | 19% | 19% |
| Total gross loans | 99,557 | 149,164 | 195,792 | 244,078 | 301,453 | 50% | 31% | 25% | 24% |
| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Corporate | 56.2% | 57.4% | 56.8% | 55.6% | 54.1% | | | | |
| Personal loans | 26.2% | 26.2% | 27.0% | 28.1% | 29.6% | | | | |
| Government / Public sector | 14.4% | 13.9% | 14.0% | 14.1% | 14.3% | | | | |
| Other segment (customers) | 3.2% | 2.5% | 2.2% | 2.1% | 2.0% | | | | |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

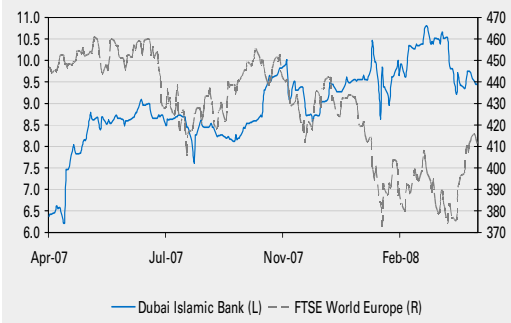
Dubai Islamic Bank (DISB.DU): Initiate with a Neutral rating



| Key data | Current |
|----------------------------|----------|
| Price (Dh) | 9.46 |
| 12 month price target (Dh) | 12.67 |
| Upside/downside (%) | 34 |
| Market cap (Dh mn) | 32,593.5 |
| Tier 1 ratio (%) | 9.0 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 1,883.3 | 2,485.2 | 3,236.4 | 3,898.1 |
| GS EPS (Dh) | 0.55 | 0.72 | 0.94 | 1.13 |
| DPS (Dh) | 0.30 | 0.35 | 0.40 | 0.40 |
| BVPS (Dh) | 3.02 | 3.40 | 3.94 | 4.67 |
| GS P/E (X) | 17.3 | 13.1 | 10.1 | 8.4 |
| Dividend yield (%) | 3.2 | 3.7 | 4.2 | 4.2 |
| GS ROE (%) | 19.9 | 22.5 | 25.6 | 26.3 |
| P/BV (X) | 3.2 | 2.8 | 2.4 | 2.0 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | (1.1) | 10.1 | 46.0 |
| Rel. to FTSE World Europe | (1.6) | 24.7 | 55.5 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of Dubai Islamic Bank with a Neutral rating. Based on our 12-month NAV-based price target, the stock offers 34% potential upside, slightly above the average for our New Markets banks coverage universe (i.e., 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

DIB is the largest Islamic finance bank in the UAE. Based in Dubai, it benefits from its close government and corporate relationships to participate actively in the booming real estate sector in the city. Indeed, the bank has developed a comprehensive group of real estate subsidiaries and associates, among which is Deyaar. We believe that this sector will continue to contribute significantly to DIB's top line, estimating that recurrent direct real estate-related income will grow from c. 10% to around 15% of total revenues in the next three years.

Having accomplished a commanding share of the Islamic finance market in the UAE, the bank has started building a presence abroad, which already includes banking subsidiaries in Sudan, Pakistan and banking associates in Bosnia and Yemen. We forecast DIB's assets to double in the next three years on the back of robust domestic demand for sharia-compliant products as well as strong growth abroad. See Exhibit 46 for a detailed description of our earnings estimates.

Risks to the investment case

In our view, downside risks to our estimates mainly stem from three sources: (1) high concentration in real estate activities; (2) strong competitive pressure resulting in declining margins; and (3) low capitalization levels. Based on UAE banking standards, DIB's total capitalization ratio has reached low levels. Due to lack of disclosure and guidance from local authorities, it is difficult to determine what DIB's tier I and total capitalization would be once Basel II is fully implemented. Hence, investors should be aware of the risk of further capital increases, growth slowdown and/or lower dividends.

Valuation

We value DIB at 13.5x 2009E earnings based on net asset value (NAV). See Exhibit 44 for a detailed description of our methodology. The bank currently trades on 10x 2009E, implying a 9% discount to the UAE banking average, and a 21% discount to the New Markets bank average, as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 45: We estimate 34% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 13,559,289 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 679,697 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 7,676,737 | |
| Capital ratio | 8.9% | |
| Total equity attributable to generation of bank earnings | 12,879,592 | |
| GS bank earnings | | |
| Net profit | 3,236,352 | |
| Total adjustments: | -1,388,239 | |
| (-) Earnings attributable to participations | 978,802 | |
| (-) Earnings related to investment properties | 409,437 | |
| GS bank earnings | 1,848,114 | |
| GS bank ROE | 15.4% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 1.9x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 24,745,803 | |
| Funding requirement | | |
| Total book value of participations | 7,676,737 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 679,697 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 6,997,040 | |
| Impact on income statement | | |
| Funding rate | 3.01% | |
| Funding cost of participations | -210,872 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 1,388,239 | |
| Net P&L contribution from all participations | 1,177,366 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 1,177,366 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 13.4x | |
| Value of impact from P&L surplus / (deficit) | 15,764,655 | |
| Equity invested | 679,697 | |
| (II) Total value of equity participations | 16,444,352 | |
| (I + II) Estimated market capitalisation at price target | 41,190,155 | |
| Current market capitalisation | 32,593,480 | |
| Potential upside / (downside) to 12-m price target | 34% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

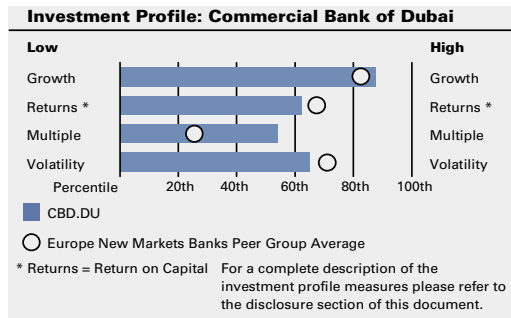
Exhibit 46: DIB (Neutral): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|---------------|---------------|----------------|----------------|----------------|--------------|---------------|----------------|----------------|
| Income from Islamic financing | 1,394 | 1,976 | 2,110 | 2,515 | 3,390 | 42% | 7% | 19% | 35% |
| Income from Islamic investing | 895 | 1,238 | 1,372 | 1,637 | 2,103 | 38% | 11% | 19% | 28% |
| Distribution to depositors | -1,758 | -2,356 | -2,024 | -2,283 | -3,126 | 34% | -14% | 13% | 37% |
| Wholesale funding | 0 | 0 | -150 | -229 | -315 | N/M | N/M | 53% | 38% |
| Net fees and commissions income | 870 | 749 | 973 | 1,246 | 1,557 | -14% | 30% | 28% | 25% |
| Investment income | 718 | 1,038 | 997 | 1,236 | 1,453 | 45% | -4% | 24% | 18% |
| Income from international murabahat, shor | 525 | 627 | 681 | 726 | 863 | 19% | N/M | 6% | 19% |
| Share in profit of associates | 16 | 203 | 617 | 979 | 1,139 | N/M | N/M | 59% | 16% |
| Other operating income | 158 | 177 | 195 | 215 | 235 | 12% | 11% | 10% | 10% |
| Total recurring revenues | 2,819 | 3,652 | 4,773 | 6,041 | 7,300 | 30% | 31% | 27% | 21% |
| Staff | -637 | -867 | -1,126 | -1,408 | -1,690 | 36% | 30% | 25% | 20% |
| General administration | -455 | -592 | -740 | -888 | -1,066 | 30% | 25% | 20% | 20% |
| Depreciation | -67 | -11 | -13 | -15 | -18 | -84% | 20% | 20% | 20% |
| Total operating expenses | -1,158 | -1,469 | -1,879 | -2,311 | -2,773 | 27% | 28% | 23% | 20% |
| - cost income ratio | 41.1% | 40.2% | 39.4% | 38.3% | 38.0% | -0.9 ppt | -0.9 ppt | -1.1 ppt | -0.3 ppt |
| Operating income | 1,660 | 2,183 | 2,894 | 3,730 | 4,526 | 31% | 33% | 29% | 21% |
| Loan loss provisions | -71 | -263 | -370 | -449 | -580 | 272% | 40% | 21% | 29% |
| - provisioning charge | 0.22% | 0.63% | 0.65% | 0.60% | 0.60% | 40.3 bp | 2.4 bp | -5.0 bp | 0.0 bp |
| Other provisions | -6 | -38 | -48 | -57 | -66 | 571% | 25% | 20% | 15% |
| Exceptionals | 0 | 617 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 1,584 | 2,499 | 2,477 | 3,224 | 3,881 | 58% | -1% | 30% | 20% |
| Taxes | -6 | 14 | 21 | 29 | 37 | N/M | 49% | 38% | 27% |
| - tax rate | 0.4% | -0.8% | -0.9% | -0.9% | -1.0% | -1.1 ppt | -0.1 ppt | 0.0 ppt | -0.1 ppt |
| Minorities | -18 | -12 | -12 | -16 | -20 | -30% | 1% | -30% | 20% |
| Net income | 1,560 | 2,500 | 2,485 | 3,236 | 3,898 | 60% | -1% | 30% | 20% |
| Cash dividend | 299 | 980 | 1,198 | 1,378 | 1,378 | 228% | 22% | 15% | 0% |
| Pay out ratio (%) | 19% | 39% | 48% | 43% | 35% | | | | |
| Weighted average number of shares in issi | 3,241 | 3,445 | 3,445 | 3,445 | 3,445 | | | | |
| GS net income | 1,560 | 1,883 | 2,485 | 3,236 | 3,898 | 21% | 32% | 30% | 20% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 0.48 | 0.73 | 0.72 | 0.94 | 1.13 | | | | |
| GS EPS | 0.48 | 0.55 | 0.72 | 0.94 | 1.13 | | | | |
| DPS | 0.12 | 0.30 | 0.35 | 0.40 | 0.40 | | | | |
| EPS consensus | | | 0.67 | 0.73 | 0.82 | | | | |
| GS vs. consensus | | | 8% | 29% | 38% | | | | |
| Book value per share | 2.63 | 3.02 | 3.40 | 3.94 | 4.67 | | | | |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 13.1 x | 10.1 x | 8.4 x | | | | |
| Cons P/E | | | 14.1 x | 13.0 x | 11.5 x | | | | |
| GS P/E | | | 13.1 x | 10.1 x | 8.4 x | | | | |
| P/BV | | | 2.8 x | 2.4 x | 2.0 x | | | | |
| ROE | 25.5% | 26.4% | 22.5% | 25.6% | 26.3% | | | | |
| GS ROE | 25.5% | 20.5% | 22.5% | 25.6% | 26.3% | | | | |
| Dividend yield | | | 3.7% | 4.2% | 4.2% | | | | |
| Market cap / Customer deposits | | | 0.40 x | 0.32 x | 0.25 x | | | | |
| Market cap / Branches | | 757,988 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 43 | | | | | | | |
| Employees | | 2,000 | | | | | | | |
| Employees / Branch | | 47 | | | | | | | |
| Staff cost per employee (AED '000) | | 433 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net Islamic banking margin | 2.42% | 2.51% | 2.57% | 2.40% | 2.37% | | | | |
| Avg. yield on Islamic banking assets | 6.44% | 6.49% | 5.38% | 4.95% | 5.18% | | | | |
| Avg. cost of funding | 4.78% | 4.74% | 3.35% | 3.01% | 3.30% | | | | |
| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Cash | 827 | 1,028 | 1,285 | 1,542 | 1,850 | 24% | 25% | 20% | 20% |
| Balances with CB | 2,285 | 3,878 | 7,120 | 8,857 | 10,935 | 70% | 84% | 24% | 23% |
| Loans to banks | 407 | 1,187 | 1,483 | 1,780 | 2,136 | 191% | 25% | 20% | 20% |
| International Murabahat, short term | 14,991 | 16,280 | 17,094 | 17,948 | 18,846 | 9% | 5% | 5% | 5% |
| Islamic financing | 23,498 | 30,936 | 40,431 | 52,528 | 67,897 | 32% | 31% | 30% | 29% |
| Islamic investing | 11,757 | 17,952 | 24,434 | 32,287 | 40,579 | 53% | 36% | 32% | 26% |
| Investment properties | 3,069 | 1,631 | 2,000 | 2,379 | 2,833 | -47% | 23% | 19% | 19% |
| Investments in associates | 1,078 | 3,742 | 4,490 | 5,298 | 6,093 | 247% | 20% | 18% | 15% |
| Other investments | 3,524 | 4,211 | 5,053 | 5,963 | 6,857 | 19% | 20% | 18% | 15% |
| Other non-interest bearing assets | 2,998 | 2,895 | 3,188 | 4,001 | 5,004 | -3% | 10% | 25% | 25% |
| Total assets | 64,434 | 83,739 | 106,577 | 132,582 | 163,029 | 30% | 27% | 24% | 23% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Bank funds | 4,650 | 2,241 | 5,583 | 7,857 | 9,382 | -52% | 149% | 41% | 19% |
| Customer accounts | 47,732 | 65,017 | 82,167 | 102,985 | 128,117 | 36% | 26% | 25% | 24% |
| Sukuk | 0 | 2,755 | 2,755 | 2,755 | 2,755 | N/M | 0% | 0% | 0% |
| Other non interest bearing liabilities | 3,227 | 3,061 | 4,108 | 5,149 | 6,406 | -5% | 34% | 25% | 24% |
| Shareholders' equity | 8,537 | 10,414 | 11,701 | 13,559 | 16,079 | 22% | 12% | 16% | 19% |
| Minorities | 287 | 251 | 263 | 277 | 290 | -13% | 5% | 5% | 5% |
| Total liabilities | 64,434 | 83,739 | 106,577 | 132,582 | 163,029 | 30% | 27% | 24% | 23% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| NPLs | 1,416 | 1,685 | 2,082 | 2,537 | 3,145 | 19% | 24% | 22% | 24% |
| Loan loss allowances | 830 | 1,047 | 1,296 | 1,665 | 2,148 | 26% | 24% | 29% | 29% |
| NPL coverage ratio | 62.2% | 66.8% | 69.2% | 72.9% | 75.9% | | | | |
| NPL ratio | 3.49% | 3.01% | 2.80% | 2.60% | 2.50% | | | | |
| Provisioning charge | 0.22% | 0.63% | 0.65% | 0.60% | 0.60% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Tier 1 capital | 6,185 | 4,682 | 5,053 | 6,116 | 9,233 | -24% | 8% | 21% | 51% |
| Tier 2 capital | 545 | 1,007 | 1,007 | 1,007 | 1,007 | 85% | 0% | 0% | 0% |
| Total capital | 6,729 | 5,688 | 6,059 | 7,123 | 10,240 | -15% | 7% | 18% | 44% |
| RWA | 42,502 | 51,808 | 64,607 | 80,446 | 96,840 | 22% | 25% | 25% | 23% |
| Tier I ratio | 14.6% | 9.0% | 7.8% | 7.6% | 9.3% | | | | |
| Total capitalisation ratio | 15.8% | 11.0% | 9.4% | 8.9% | 10.4% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 44.9% | 46.0% | 46.1% | 47.4% | 49.4% | | | | |
| Customer loans / customer funds | 49.2% | 47.6% | 49.2% | 51.0% | 53.0% | | | | |
| Islamic financing per branch (AED '000) | | 719,435 | | | | | | | |
| Islamic financing per employee (AED '000) | | 15,468 | | | | | | | |
| Islamic account per branch (AED '000) | | 1,512,019 | | | | | | | |
| Islamic account per employee (AED '000) | | 32,508 | | | | | | | |
| Islamic financing & investing products | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Commodities Murabahat | 7,092 | 8,887 | 11,553 | 14,788 | 18,485 | 25% | 30% | 28% | 25% |
| International Murabahat | 3,599 | 2,460 | 2,460 | 2,510 | 2,635 | -32% | 0% | 2% | 5% |
| Vehicles Murabahat | 3,878 | 4,980 | 6,225 | 7,781 | 9,728 | 28% | 25% | 25% | 25% |
| Real Estate Murabahat | 3,499 | 5,739 | 8,896 | 13,344 | 19,348 | 64% | 55% | 50% | 45% |
| Istisna'a | 4,452 | 6,606 | 8,919 | 11,594 | 15,072 | 48% | 35% | 30% | 30% |
| Jara | 6,038 | 9,029 | 11,287 | 14,447 | 18,781 | | | | |
| Islamic credit cards | 161 | 257 | 425 | 658 | 954 | | | | |
| Others | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Total gross | 28,720 | 37,959 | 49,763 | 65,121 | 85,002 | 32% | 31% | 31% | 31% |
| Islamic products breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Commodities Murabahat | 24.7% | 23.4% | 23.2% | 22.7% | 21.7% | | | | |
| International Murabahat | 12.5% | 6.5% | 4.9% | 3.9% | 3.1% | | | | |
| Vehicles Murabahat | 13.5% | 13.1% | 12.5% | 11.9% | 11.4% | | | | |
| Real Estate Murabahat | 12.2% | 15.1% | 17.9% | 20.5% | 22.8% | | | | |
| Istisna'a | 15.5% | 17.4% | 17.9% | 17.8% | 17.7% | | | | |
| Jara | 21.0% | 23.8% | 22.7% | 22.2% | 22.1% | | | | |
| Islamic credit cards | 0.6% | 0.7% | 0.9% | 1.0% | 1.1% | | | | |
| Others | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | | | |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

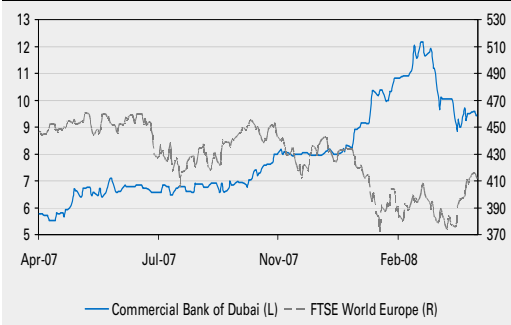
Commercial Bank of Dubai (CBD.DU): Initiate with a Neutral rating



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 9.60 |
| 12 month price target (Dh) | 12.98 |
| Upside/(downside) (%) | 35 |
| Market cap (Dh mn) | 13,554 |
| Tier 1 ratio (%) | 15.3 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|-------|--------|---------|---------|
| GS Net income (Dh mn) | 935.9 | 997.0 | 1,180.8 | 1,398.3 |
| GS EPS (Dh) | 0.68 | 0.71 | 0.84 | 0.99 |
| DPS (Dh) | 0.34 | 0.24 | 0.25 | 0.29 |
| BVPS (Dh) | 3.47 | 3.92 | 4.65 | 5.35 |
| GS P/E (X) | 13.9 | 13.6 | 11.5 | 9.7 |
| Dividend yield (%) | 3.7 | 2.5 | 2.6 | 3.0 |
| GS ROE (%) | 21.8 | 19.4 | 19.5 | 19.8 |
| P/BV (X) | 2.4 | 2.4 | 2.1 | 1.8 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | 3.1 | 34.1 | 65.0 |
| Rel. to FTSE World Europe | 2.6 | 51.9 | 75.8 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Investment view

We initiate coverage of Commercial Bank of Dubai (CBD's) with a Neutral rating. Based on our 12-month NAV-based price target, the stock offers 35% potential upside, slightly above the average for our New Markets banks coverage universe (i.e., 30%), which comprises banks in Turkey, South Africa, Russia and the UAE.

Core drivers of growth

CBD has recently seen a sharp acceleration in loan growth as the bank has leveraged both on its significant expertise in SME and corporate finance, and on its close relationship with the major trading families in Dubai, most of which are among its most prominent shareholders. We believe the bank will continue to enjoy high asset and earnings growth rates mainly due to: (1) robust funding trends on the back of CBD's strengthening high net-worth individuals franchise in Dubai; (2) increased focus on higher-yield segments like SME banking and consumer finance; and (3) cross-selling opportunities arising from its growing wealth management client base.

However, we anticipate profitability to come mildly under pressure in the medium term as higher operating costs and loan losses arise on the back of a focus on riskier lending segments, which will also require the implementation of systems and processes as well as probably a larger footprint.

Risks to the investment case

Lack of disclosure regarding CBD's deposit base should raise investors' awareness of at least the following potential risks: (1) high concentration among top depositors; and (2) sustainability of above-sector-average levels of low cost deposits.

Although CBD's free float is around 80%, the effective trading flow is significantly lower than this figure suggests. Indeed, the average daily trading volume for CBD was only around US\$500k in the last 12 months, making it the most illiquid stock in our coverage universe. This makes us believe that large blocks of shares are in the possession of investors which may deem their stakes strategic, resulting in much higher levels of volatility.

Valuation

We value CBD at 15.5x 2009E earnings based on net asset value (NAV). See Exhibit 47 for a detail description of our methodology. The bank currently trades on 11.5x 2009E, in line with the UAE banking sector average, and implying a 10% discount to the New Markets bank average, as shown in Exhibit 6.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 47: We estimate 35% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|--|
| Shareholders' equity | 6,568,127 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 0 | > Non-financial participations / real estate investments are 100% risk-weighted and hence the carry value needs to be backed by equity as any other risk-weighted asset on the balance sheet. We base the capital requirement on the bank's current capitalisation ratio. |
| Book value of participations/investment properties | 0 | |
| Capital ratio | 12.5% | |
| Total equity attributable to generation of bank earnings | 6,568,127 | |
| GS bank earnings | | |
| Net profit | 1,180,795 | |
| Total adjustments: | 0 | |
| (-) Earnings attributable to participations | 0 | |
| (-) Earnings related to investment properties | 0 | |
| GS bank earnings | 1,180,795 | |
| GS bank ROE | 19.5% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 2.7x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 17,566,861 | |
| Funding requirement | | |
| Total book value of participations | 0 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 0 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 0 | |
| Impact on income statement | | |
| Funding rate | 3.29% | |
| Funding cost of participations | 0 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 0 | |
| Net P&L contribution from all participations | 0 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 0 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (the same multiple as the bank). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 14.9x | |
| Value of impact from P&L surplus / (deficit) | 0 | |
| Equity invested | 0 | |
| (II) Total value of equity participations | 0 | |
| (I + II) Estimated market capitalisation at price target | 17,566,861 | |
| Current market capitalisation | 13,553,720 | |
| Potential upside / (downside) to 12-m price target | 35% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

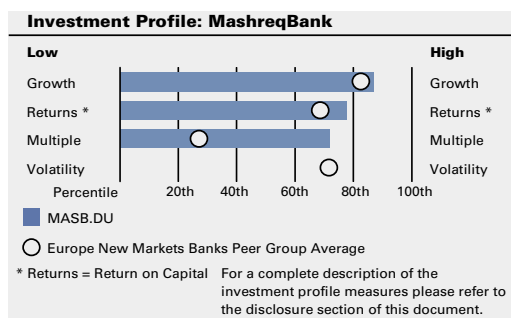
Exhibit 48: CBD (Neutral): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|---------------|----------------|----------------|
| Net interest income | 626 | 872 | 1,019 | 1,316 | 1,629 | 39% | 17% | 29% | 24% |
| Net fees and commissions income | 215 | 266 | 323 | 384 | 455 | 24% | 22% | 19% | 18% |
| Investment income | 0 | 157 | 114 | 125 | 149 | N/M | -28% | 10% | 19% |
| Dividend income | 10 | 16 | 29 | 34 | 40 | 59% | N/M | 18% | 18% |
| Other operating income | 51 | 74 | 88 | 104 | 120 | 45% | 20% | 18% | 15% |
| Total recurring revenues | 901 | 1,384 | 1,573 | 1,963 | 2,392 | 54% | 14% | 25% | 22% |
| Staff | -187 | -271 | -352 | -457 | -571 | 44% | 30% | 30% | 25% |
| General administration | -64 | -101 | -136 | -184 | -239 | 58% | 35% | 35% | 30% |
| Depreciation | -28 | -36 | -37 | -39 | -41 | 29% | 5% | 5% | 5% |
| Total operating expenses | -279 | -407 | -525 | -680 | -852 | 46% | 29% | 30% | 25% |
| - cost income ratio | 30.9% | 29.4% | 33.4% | 34.7% | 35.6% | -1.5 ppt | 4.0 ppt | 1.3 ppt | 0.9 ppt |
| Operating income | 623 | 977 | 1,048 | 1,282 | 1,540 | 57% | 7% | 22% | 20% |
| Loan loss provisions | -18 | -25 | -51 | -102 | -142 | 40% | 106% | 99% | 40% |
| - provisioning charge | 0.35% | 0.29% | 0.35% | 0.45% | 0.45% | -5.8 bp | 6.2 bp | 10.0 bp | 0.0 bp |
| Other provisions | -3 | -16 | 0 | 0 | 0 | 383% | N/M | N/M | N/M |
| Exceptionals | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 601 | 936 | 997 | 1,181 | 1,398 | 56% | 7% | 18% | 18% |
| Taxes | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| - tax rate | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0 ppt | 0.0 ppt | 0.0 ppt | 0.0 ppt |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Net income | 601 | 936 | 997 | 1,181 | 1,398 | 56% | 7% | 18% | 18% |
| Cash dividend | -188 | -473 | -339 | -349 | -413 | 152% | -28% | 3% | 18% |
| Pay out ratio (%) | 31% | 51% | 34% | 30% | 30% | | | | |
| Average number of shares | 1,216 | 1,373 | 1,412 | 1,412 | 1,412 | | | | |
| GS net income | 601 | 936 | 997 | 1,181 | 1,398 | 56% | 7% | 18% | 18% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 0.49 | 0.68 | 0.71 | 0.84 | 0.99 | | | | |
| GS EPS | 0.49 | 0.68 | 0.71 | 0.84 | 0.99 | | | | |
| DPS | 0.15 | 0.34 | 0.24 | 0.25 | 0.29 | | | | |
| EPS consensus | | | 0.76 | 0.89 | NM | | | | |
| GS vs. consensus | | | -7% | -6% | NM | | | | |
| Book value per share | 3.13 | 3.47 | 3.92 | 4.65 | 5.35 | | | | |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 13.6 x | 11.5 x | 9.7 x | | | | |
| Cons P/E | | | 12.6 x | 10.8 x | NM | | | | |
| GS P/E | | | 13.6 x | 11.5 x | 9.7 x | | | | |
| P/BV | | | 2.4 x | 2.1 x | 1.8 x | | | | |
| ROE | 18.1% | 21.8% | 19.4% | 19.5% | 19.8% | | | | |
| GS ROE | 18.1% | 21.8% | 19.4% | 19.5% | 19.8% | | | | |
| Dividend yield | | | 2.5% | 2.6% | 3.0% | | | | |
| Market cap / Customer deposits | | | 0.49 x | 0.38 x | 0.30 x | | | | |
| Market cap / Branches | | 616,078 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 22 | | | | | | | |
| Employees | | 1,100 | | | | | | | |
| Employees / Branch | | 50 | | | | | | | |
| Staff cost per employee (AED '000) | | 246 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net interest margin | 4.30% | 4.16% | 3.34% | 3.29% | 3.23% | | | | |
| Avg. yield of int-earning assets | 6.94% | 6.57% | 5.14% | 4.66% | 4.79% | | | | |
| Avg. cost of int-bearing liabilities | 4.55% | 3.95% | 2.73% | 2.07% | 2.33% | | | | |
| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Cash | 345 | 488 | 561 | 617 | 679 | 41% | 15% | 10% | 10% |
| Balances with CB | 2,882 | 5,242 | 5,849 | 6,446 | 7,260 | 82% | 12% | 10% | 13% |
| Loans to banks | 665 | 209 | 220 | 231 | 242 | -69% | 5% | 5% | 5% |
| Loans to customers | 12,843 | 20,777 | 29,562 | 38,489 | 49,394 | 64% | 42% | 30% | 28% |
| Non-trading investments | 1,055 | 2,290 | 2,618 | 3,000 | 3,448 | 117% | 14% | 15% | 15% |
| Interest bearing assets | 17,589 | 29,007 | 38,810 | 48,783 | 61,024 | 65% | 34% | 26% | 25% |
| Other non-interest bearing assets | 1,115 | 1,429 | 1,749 | 2,037 | 2,366 | 28% | 22% | 16% | 16% |
| Total assets | 18,705 | 30,436 | 40,559 | 50,820 | 63,391 | 63% | 33% | 25% | 25% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Bank funds | 336 | 3,242 | 6,086 | 7,150 | 8,908 | 864% | 88% | 17% | 25% |
| Customer deposits | 13,756 | 21,177 | 27,389 | 35,246 | 44,707 | 54% | 29% | 29% | 27% |
| Interest bearing liabilities | 14,092 | 24,419 | 33,475 | 42,397 | 53,616 | 73% | 37% | 27% | 26% |
| Other non interest bearing liabilities | 803 | 1,258 | 1,544 | 1,855 | 2,217 | 57% | 23% | 20% | 19% |
| Shareholders' equity | 3,810 | 4,759 | 5,540 | 6,568 | 7,558 | 25% | 16% | 19% | 15% |
| Minorities | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| Total liabilities | 18,705 | 30,436 | 40,559 | 50,820 | 63,391 | 63% | 33% | 25% | 25% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| NPLs | 430 | 462 | 552 | 679 | 847 | 7% | 19% | 23% | 25% |
| Loan loss allowances | 257 | 285 | 336 | 438 | 576 | 11% | 18% | 30% | 31% |
| NPL coverage ratio | 87.6% | 93.8% | 97.0% | 99.0% | 100.0% | | | | |
| NPL ratio | 3.33% | 2.19% | 1.84% | 1.74% | 1.69% | | | | |
| Provisioning charge | 0.35% | 0.29% | 0.35% | 0.45% | 0.45% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Tier 1 capital | 3,016 | 3,918 | 4,570 | 5,394 | 6,371 | 30% | 17% | 18% | 18% |
| Tier 2 capital | 125 | 206 | 260 | 321 | 393 | 65% | 26% | 24% | 22% |
| Total capital | 3,130 | 4,114 | 4,820 | 5,705 | 6,754 | 31% | 17% | 18% | 18% |
| RWA | 15,531 | 25,683 | 35,626 | 45,787 | 58,178 | 65% | 39% | 29% | 27% |
| Tier 1 ratio | 19.4% | 15.3% | 12.8% | 11.8% | 11.0% | | | | |
| Total capitalisation ratio | 20.2% | 16.0% | 13.5% | 12.5% | 11.6% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 89.7% | 85.1% | 88.3% | 90.8% | 92.1% | | | | |
| Customer loans / customer funds | 91.9% | 98.1% | 107.9% | 109.2% | 110.5% | | | | |
| Loans per branch (AED '000) | | 944,413 | | | | | | | |
| Loans per employee (AED '000) | | 18,888 | | | | | | | |
| Deposits per branch (AED '000) | | 962,588 | | | | | | | |
| Deposits per employee (AED '000) | | 19,252 | | | | | | | |
| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Corporate | 8,935,384 | 13,636,608 | 19,091,251 | 24,818,627 | 31,767,842 | 53% | 40% | 30% | 28% |
| HNW | 2,366,180 | 4,211,398 | 6,527,667 | 8,812,350 | 11,632,302 | 78% | 55% | 35% | 32% |
| Personal loans | 802,617 | 1,287,813 | 2,060,501 | 2,781,676 | 3,616,179 | 60% | 60% | 35% | 30% |
| Government / Public sector | 36,386 | 800,642 | 1,080,867 | 1,351,083 | 1,688,854 | 2100% | 35% | 25% | 25% |
| Other segment (customers) | 758,796 | 1,125,476 | 1,138,450 | 1,163,750 | 1,265,004 | 48% | 1% | 2% | 9% |
| Total gross loans | 12,899,363 | 21,061,937 | 29,898,736 | 38,927,486 | 49,970,181 | 63% | 42% | 30% | 28% |
| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Corporate | 69.3% | 64.7% | 63.9% | 63.8% | 63.6% | | | | |
| HNW | 18.3% | 20.0% | 21.8% | 22.6% | 23.3% | | | | |
| Personal loans | 6.2% | 6.1% | 6.9% | 7.1% | 7.2% | | | | |
| Government / Public sector | 0.3% | 3.8% | 3.6% | 3.5% | 3.4% | | | | |
| Other segment (customers) | 5.9% | 5.3% | 3.8% | 3.0% | 2.5% | | | | |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

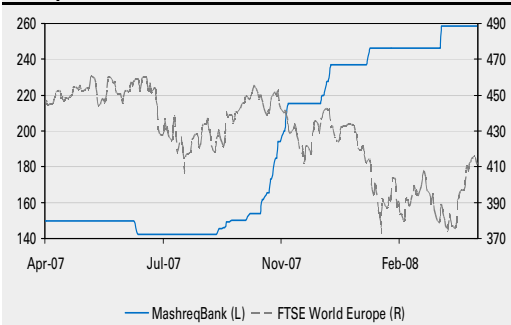
Mashreqbank (MASB.DU): Initiate with a Sell rating



| Key data | Current |
|----------------------------|---------|
| Price (Dh) | 258.46 |
| 12 month price target (Dh) | 283.06 |
| Upside/downside (%) | 10 |
| Market cap (Dh mn) | 37,835 |
| Tier 1 ratio (%) | 14.6 |

| | 12/07 | 12/08E | 12/09E | 12/10E |
|-----------------------|---------|---------|---------|---------|
| GS Net income (Dh mn) | 1,900.6 | 2,271.8 | 2,705.3 | 3,219.4 |
| GS EPS (Dh) | 12.98 | 15.52 | 18.48 | 21.99 |
| DPS (Dh) | 0.00 | 5.18 | 6.26 | 7.49 |
| BVPS (Dh) | 65.67 | 78.55 | 93.51 | 111.60 |
| GS P/E (X) | 19.9 | 16.7 | 14.0 | 11.8 |
| Dividend yield (%) | NM | 2.0 | 2.4 | 2.9 |
| GS ROE (%) | 22.4 | 21.5 | 21.5 | 21.4 |
| P/BV (X) | 3.6 | 3.3 | 2.8 | 2.3 |

Price performance chart



| Share price performance (%) | 3 month | 6 month | 12 month |
|-----------------------------|---------|---------|----------|
| Absolute | 9.1 | 68.0 | 72.8 |
| Rel. to FTSE World Europe | 8.6 | 90.3 | 84.0 |

Source: Company data, Goldman Sachs Research estimates, FactSet. Price as of 4/10/2008 close.

Source of opportunity

Mashreqbank has outperformed the UAE banking sector by c.10% in the last month. We believe that this trend is not backed by a substantial improvement in fundamentals; instead, we attribute this mostly to significantly below-average liquidity levels. Indeed, Mashreqbank shares only traded c. US\$700k in average for the last 12-month period. Furthermore, a listed insurance subsidiary (i.e., Oman Insurance Company), which accounted for around 20% of net income in 2007, also observes a similar trading pattern. This has left Mashreqbank shares trading only 10% below our 12-month NAV-based price target of AED283, offering one of the lowest upside potentials within our New Market Banks coverage universe. On that premise, we initiate coverage of Mashreqbank with a Sell rating.

Catalyst

Understanding that the fundamental reason for our rating is a technical phenomenon in nature, we do not see a specific catalyst for Mashreqbank's valuation to adjust in the short term. However, trading at around 25% premium to the UEA banking sector, the stock is left highly vulnerable, in our view.

Valuation

We value Mashreqbank at 13.6x 2009E earnings based on net asset value (NAV). To arrive at this multiple, we calculate Mashreqbank's bank-only value by adjusting both equity and net income for the amount consumed/generated by Oman Insurance Company (OIC). To that we add the estimated value of OIC based on: (1) equity allocation; (2) profitability; and (3) associated funding costs and; 4) an earnings multiple of 7.5x (i.e., based on mean GS 2009E P/E for the Pan-European insurance sector). See Exhibit 49 for a detailed description of our methodology.

Key risks

Specific risks to our view and price target include: a significant re-rating in the valuation of OIC, which currently trades on c. 6x earnings, and bolt-on acquisitions resulting in significant accretion.

Source: Company data, Goldman Sachs Research estimates, FactSet.

Exhibit 49: We estimate 10% potential upside based on our 12-month NAV-based price target
AED '000 – NAV-based valuation methodology

| | 2009E | Comment |
|--|------------|---|
| Shareholders' equity | 13,689,185 | |
| Bank-only equity | | |
| (-) Attributable to participations/investment properties | 3,088,464 | > We assume that the book value of consolidated financial participations is fully deducted from total capital. |
| Book value of participations/investment properties | 3,088,464 | |
| Capital ratio | 17.5% | |
| Total equity attributable to generation of bank earnings | 10,600,722 | |
| GS bank earnings | | |
| Net profit | 3,056,936 | > Before excluding minorities |
| Total adjustments: | -967,481 | |
| (-) Earnings attributable to participations | 967,481 | > Expected net income for OIC |
| (-) Earnings related to investment properties | 0 | |
| GS bank earnings | 2,089,455 | |
| GS bank ROE | 21.3% | > GS bank earnings / Capital attributable to generation of bank earnings |
| Valuation | | |
| CoE | 10.4% | |
| Growth | 5.0% | |
| Target P / B multiple | 3.0x | > (ROE - g) / (CoE - g) |
| (I) Value of banking business | 31,842,573 | |
| Funding requirement | | |
| Total book value of participations | 3,088,464 | > Carry value in the balance sheet of all participations |
| (-) capital funding of participations/investment properties | 3,088,464 | > Part of participations (excluding unrealised gains) funded by equity |
| Total investment in need of funding | 0 | |
| Impact on income statement | | |
| Funding rate | 2.32% | |
| Funding cost of participations | 0 | > Participations not funded by equity will be funded at avg. AED funding rate |
| Income contribution from participations | 615,802 | > Mashreqbank's stake in OIC equals to 63.65% |
| Net P&L contribution from all participations | 615,802 | > If funding cost > income from participations the net cost of carry is negative |
| Valuation contribution from subsidiaries and participations | | |
| Participations | | |
| Impact on income statement | 615,802 | > Value of participations calculated as the equity invested less any P&L contribution at a multiple (i.e., GS Pan-European insurance sector average). The unrealised gain is already valued as part of the available-for-banking capital. The rest of the book value is funded by non-equity. |
| P / E | 7.5x | |
| Value of impact from P&L surplus / (deficit) | 4,618,514 | |
| Equity invested | 3,088,464 | |
| (II) Total value of equity participations | 7,706,978 | |
| (I + II) Estimated market capitalisation at price target | 39,549,551 | |
| Current market capitalisation | 37,835,410 | |
| Potential upside / (downside) to 12-m price target | 10% | > 12-month price target based on rolling-forward estimates |

Source: Company data, Bloomberg, Datastream, Goldman Sachs Economics Research, and Goldman Sachs Research estimates.

Exhibit 50: Mashreqbank (Sell): Summary of financials and operational ratios

AED mn

| P&L (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
|--|---------------|---------------|---------------|----------------|----------------|--------------|---------------|----------------|----------------|
| Net interest income | 879 | 1,162 | 1,353 | 1,587 | 1,910 | 32% | 16% | 17% | 20% |
| Income from Islamic finance | 4 | 39 | 79 | 121 | 154 | 995% | 104% | 53% | 28% |
| Net fees and commissions income | 707 | 1,091 | 1,473 | 1,915 | 2,394 | 54% | 35% | 30% | 25% |
| Trading income | 63 | 0 | 79 | 88 | 0 | NM | NM | 11% | N/M |
| Investment gains | 649 | 778 | 868 | 914 | 1,105 | 20% | 12% | 5% | 21% |
| Income from property investments | 71 | 158 | 131 | 131 | 142 | 123% | -17% | 0% | 8% |
| Investment income | 56 | 96 | 97 | 126 | 163 | 71% | 2% | 29% | 30% |
| Insurance underwriting profit | 234 | 315 | 335 | 390 | 430 | 35% | 6% | 16% | 10% |
| Other operating income | 165 | 212 | 265 | 317 | 365 | 28% | 25% | 20% | 15% |
| Total recurring revenues | 2,827 | 3,850 | 4,680 | 5,589 | 6,664 | 36% | 22% | 19% | 19% |
| Staff | -605 | -828 | -1,060 | -1,272 | -1,501 | 37% | 28% | 20% | 18% |
| General administration | -372 | -514 | -643 | -772 | -910 | 38% | 25% | 20% | 18% |
| Depreciation | -54 | -67 | -81 | -95 | -110 | 25% | 20% | 18% | 15% |
| Total operating expenses | -1,031 | -1,410 | -1,784 | -2,139 | -2,521 | 37% | 27% | 20% | 18% |
| - cost income ratio | 36.5% | 36.6% | 38.1% | 38.3% | 37.8% | 0.1 ppt | 1.5 ppt | 0.2 ppt | -0.4 ppt |
| Operating income | 1,796 | 2,441 | 2,896 | 3,450 | 4,143 | 36% | 19% | 19% | 20% |
| Loan loss provisions | -145 | -299 | -358 | -378 | -471 | 106% | 20% | 6% | 25% |
| - provisioning charge | 0.32% | 0.58% | 0.60% | 0.65% | 0.68% | 26.5 bp | 1.9 bp | 5.0 bp | 3.0 bp |
| Other provisions | -1 | -9 | 0 | 0 | 0 | 569% | N/M | N/M | N/M |
| Exceptionals | 0 | 0 | 0 | 0 | 0 | N/M | N/M | N/M | N/M |
| PBT | 1,649 | 2,132 | 2,538 | 3,072 | 3,671 | 29% | 19% | 21% | 19% |
| Taxes | -7 | -6 | -10 | -15 | -18 | -5% | 61% | 51% | 19% |
| - tax rate | 0.4% | 0.3% | 0.4% | 0.5% | 0.5% | -0.1 ppt | 0.1 ppt | 0.1 ppt | 0.0 ppt |
| Minorities | -72 | -225 | -256 | -352 | -434 | 213% | 14% | 37% | 23% |
| Net income | 1,571 | 1,901 | 2,272 | 2,705 | 3,219 | 21% | 20% | 19% | 19% |
| Cash dividend | 0 | 0 | 758 | 917 | 1,096 | N/M | N/M | 21% | 19% |
| Pay out ratio (%) | 0% | 0% | 33% | 34% | 34% | | | | |
| Average number of ordinary shares | 146 | 146 | 146 | 146 | 146 | | | | |
| GS net income | 1,571 | 1,901 | 2,272 | 2,705 | 3,219 | 21% | 20% | 19% | 19% |
| Per share data | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| EPS | 10.73 | 12.98 | 15.52 | 18.48 | 21.99 | | | | |
| GS EPS | 10.73 | 12.98 | 15.52 | 18.48 | 21.99 | | | | |
| DPS | 0.00 | 0.00 | 5.18 | 6.26 | 7.49 | | | | |
| EPS consensus | | | NM | NM | NM | | | | |
| GS vs. consensus | | | NM | NM | NM | | | | |
| Book value per share | 50.40 | 65.67 | 78.55 | 93.51 | 111.60 | | | | |
| EPS figures based on w. avg. shares outstanding for the respective period. | | | | | | | | | |
| Valuation | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| P/E | | | 16.7 x | 14.0 x | 11.8 x | | | | |
| Cons P/E | | | NM | NM | NM | | | | |
| GS P/E | | | 16.7 x | 14.0 x | 11.8 x | | | | |
| P/BV | | | 3.3 x | 2.8 x | 2.3 x | | | | |
| ROE | 21.5% | 22.4% | 21.5% | 21.5% | 21.4% | | | | |
| GS ROE | 21.5% | 22.4% | 21.5% | 21.5% | 21.4% | | | | |
| Dividend yield | | | 2.0% | 2.4% | 2.9% | | | | |
| Market cap / Customer deposits | | | 0.66 x | 0.53 x | 0.44 x | | | | |
| Market cap / Branches | | 840,787 | | | | | | | |
| Network | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Branches | | 45 | | | | | | | |
| Employees | | 2,300 | | | | | | | |
| Employees / Branch | | 51 | | | | | | | |
| Staff cost per employee (AED '000) | | 360 | | | | | | | |
| Profitability ratios | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Net interest margin | 1.91% | 1.83% | 1.72% | 1.78% | 1.78% | | | | |
| Avg. yield of int-earning assets | 5.75% | 6.21% | 4.64% | 3.93% | 4.07% | | | | |
| Avg. cost of int-bearing liabilities | 4.36% | 4.81% | 3.17% | 2.32% | 2.44% | | | | |
| Assets (AED mn) | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Cash | 274 | 231 | 243 | 255 | 268 | -16% | 5% | 5% | 5% |
| Balances with CB | 2,131 | 19,969 | 12,566 | 15,439 | 18,470 | 837% | -37% | 23% | 20% |
| Loans to banks | 8,557 | 7,960 | 8,358 | 8,776 | 9,215 | -7% | 5% | 5% | 5% |
| Loans to customers | 28,572 | 35,995 | 44,991 | 55,335 | 67,762 | 26% | 20% | 23% | 22% |
| Non-trading investments | 2,841 | 4,749 | 5,720 | 6,972 | 8,602 | 67% | 20% | 22% | 23% |
| Interest bearing assets | 42,376 | 68,904 | 71,877 | 86,777 | 104,316 | 63% | 4% | 21% | 20% |
| Islamic financing | 94 | 1,095 | 2,162 | 3,656 | 5,178 | NM | 97% | 69% | 42% |
| Islamic investment products | 735 | 1,250 | 1,860 | 2,623 | 3,392 | 70% | 49% | 41% | 29% |
| Trading investments | 10,904 | 10,023 | 11,114 | 12,360 | 13,796 | -1% | 11% | 11% | 12% |
| Investments properties | 362 | 498 | 623 | 748 | 882 | 38% | 25% | 20% | 18% |
| Other non-interest bearing assets | 3,084 | 5,857 | 6,712 | 8,233 | 10,045 | 90% | 15% | 23% | 22% |
| Total assets | 56,745 | 87,627 | 94,349 | 114,396 | 137,609 | 54% | 8% | 21% | 20% |
| Liabilities | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Bank funds | 6,988 | 17,231 | 5,580 | 3,885 | 4,475 | 147% | -68% | -30% | 15% |
| Customer deposits | 33,908 | 46,134 | 57,667 | 71,507 | 85,808 | 36% | 25% | 24% | 20% |
| Other interest bearing liabilities | 3,421 | 5,251 | 7,082 | 8,914 | 9,645 | 53% | 35% | 26% | 8% |
| Interest bearing liabilities | 44,317 | 68,616 | 70,328 | 84,306 | 99,929 | 55% | 2% | 20% | 19% |
| Islamic customers deposits | 748 | 2,153 | 4,179 | 6,696 | 10,279 | 188% | 94% | 60% | 54% |
| Insurance & Life insurance funds | 374 | 517 | 698 | 942 | 1,272 | 38% | 35% | 35% | 35% |
| Other non interest bearing liabilities | 3,357 | 5,857 | 6,234 | 6,999 | 7,591 | 74% | 6% | 12% | 8% |
| Shareholders' equity | 7,378 | 9,614 | 11,499 | 13,689 | 16,337 | 30% | 20% | 19% | 19% |
| Minorities | 571 | 871 | 1,411 | 1,764 | 2,202 | 52% | 62% | 25% | 25% |
| Total liabilities | 56,745 | 87,627 | 94,349 | 114,396 | 137,609 | 54% | 8% | 21% | 20% |
| Asset quality | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| NPLs | 673 | 760 | 926 | 1,111 | 1,326 | 13% | 22% | 20% | 19% |
| Loan loss allowances | 924 | 1,091 | 1,319 | 1,625 | 2,015 | 18% | 21% | 23% | 24% |
| NPL coverage ratio | 137.3% | 143.5% | 142.4% | 146.3% | 152.0% | | | | |
| NPL ratio | 2.28% | 2.05% | 2.00% | 1.95% | 1.90% | | | | |
| Provisioning charge | 0.32% | 0.58% | 0.60% | 0.65% | 0.68% | | | | |
| Capital ratios | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Tier 1 capital | 7,725 | 9,824 | 12,062 | 14,203 | 16,764 | 27% | 23% | 18% | 18% |
| Tier 2 capital | 101 | 2,134 | 2,218 | 2,399 | 2,635 | NM | 4% | 8% | 10% |
| Total capital | 7,826 | 11,958 | 14,280 | 16,602 | 19,399 | 53% | 19% | 16% | 17% |
| RWA | 44,678 | 67,345 | 76,799 | 94,710 | 116,007 | 51% | 14% | 23% | 22% |
| Tier I ratio | 17.3% | 14.6% | 15.7% | 15.0% | 14.5% | | | | |
| Total capitalisation ratio | 17.5% | 17.8% | 18.6% | 17.5% | 16.7% | | | | |
| Product penetration | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Customer loans / deposits | 69.9% | 56.8% | 71.1% | 73.4% | 75.1% | | | | |
| Customer loans / customer funds | 84.3% | 78.0% | 78.0% | 77.4% | 79.0% | | | | |
| Loans per branch (AED '000) | | 799,888 | | | | | | | |
| Loans per employee (AED '000) | | 15,650 | | | | | | | |
| Deposits per branch (AED '000) | | 1,025,189 | | | | | | | |
| Deposits per employee (AED '000) | | 20,058 | | | | | | | |
| Gross loans | 2006 | 2007 | 2008E | 2009E | 2010E | 07/06 | 08E/07 | 09E/08E | 10E/09E |
| Corporate | 18,675 | 22,825 | 27,846 | 33,972 | 41,446 | 22% | 22% | 22% | 22% |
| Personal | 8,406 | 9,091 | 11,364 | 14,205 | 17,756 | 8% | 25% | 25% | 25% |
| Government / Public sector | 2,116 | 5,152 | 6,955 | 8,485 | 10,182 | 143% | 35% | 22% | 20% |
| Other segment (customers) | 299 | 18 | 145 | 298 | 393 | -94% | 711% | 105% | 32% |
| Total gross loans | 29,496 | 37,086 | 46,310 | 56,960 | 69,778 | 26% | 26% | 23% | 23% |
| Loan book breakdown | 2006 | 2007 | 2008E | 2009E | 2010E | | | | |
| Corporate | 63.3% | 61.5% | 60.1% | 59.6% | 59.4% | | | | |
| Personal | 28.5% | 24.5% | 24.5% | 24.9% | 25.4% | | | | |
| Government / Public sector | 7.2% | 13.9% | 15.0% | 14.9% | 14.6% | | | | |
| Other segment (customers) | 1.0% | 0.0% | 0.3% | 0.5% | 0.6% | | | | |
| Total loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | |

Source: Company data, Datastream, Bloomberg, and Goldman Sachs Research estimates.

Reg AC

I, William A. Mejia, hereby certify that all of the views expressed in this report accurately reflect my personal views about the subject company or companies and its or their securities. I also certify that no part of my compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report.

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